

(TRANSLATION)

# Annual Securities Report

(The 30<sup>th</sup> Business Term)  
From April 1, 2021 to March 31, 2022

## Internet Initiative Japan Inc.

**Note for readers of this English translation**

This is an English translation of the Annual Securities Report (*Yuka-shoken-houkokusho*) of Internet Initiative Japan Inc. (“IIJ”) filed with the Director-General of the Kanto Local Finance Bureau in Japan through EDINET (Electronic Disclosure for Investors’ NETwork). This translation includes an English translation of the audit report of KPMG AZSA LLC, IIJ’s accounting auditor, of the financial statements included in the Japanese original Annual Securities Report. KPMG AZSA LLC has not audited and makes no warranty as to the accuracy or otherwise of the translation of the financial statements of other financial information included in this English translation of the Annual Securities Report.

This document has been translated from the Japanese original for reference purpose only. In the event of any discrepancy between this English translation and the Japanese original, the Japanese original shall prevail.

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**【Cover】**

<b>【Document Filed】</b>	Annual Securities Report
<b>【Applicable Law】</b>	Article 24, Paragraph 1 of the Financial Instruments and Exchange Act of Japan
<b>【Filed With】</b>	Director-General, Kanto Local Finance Bureau
<b>【Filing Date】</b>	June 30, 2022
<b>【Fiscal Year】</b>	30th business term (from April 1, 2021 to March 31, 2022)
<b>【Company Name in English】</b>	Internet Initiative Japan Inc.
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<b>【Place Where Available for Public Inspection】</b>	Internet Initiative Japan Inc. Kansai Branch (4-7-28 Kitahama, Chuo-ku, Osaka-shi, Osaka)  Internet Initiative Japan Inc. Nagoya Branch (1-24-30 Meieki-minami, Nakamura-ku, Nagoya-shi, Aichi)  Internet Initiative Japan Inc. Yokohama Branch (2-15-10 Shin-Yokohama, Kohoku-ku, Yokohama-shi, Kanagawa)  Tokyo Stock Exchange, Inc. (2-1 Nihombashi Kabuto-cho, Chuo-ku, Tokyo)

## PART 1 Information on the Company

### Item 1. Overview of the Company

#### 1 Selected Financial Data

##### (1) Consolidated financial data, etc.

Fiscal year	IFRS				
	26th business term ended March 31, 2018	27th business term ended March 31, 2019	28th business term ended March 31, 2020	29th business term ended March 31, 2021	30th business term ended March 31, 2022
Revenues (thousands of yen)	176,233,321	192,430,185	204,473,515	213,001,880	226,335,377
Operating profit (thousands of yen)	6,769,617	6,022,987	8,225,172	14,247,723	23,547,083
Profit before tax (thousands of yen)	6,872,196	5,842,984	7,158,987	14,034,719	24,162,200
Profit attributable to owners of the parent (thousands of yen)	4,422,923	3,520,566	4,006,773	9,711,559	15,672,105
Comprehensive income, attributable to owners of the parent (thousands of yen)	7,648,143	2,902,764	3,997,565	12,274,666	17,223,261
Equity attributable to owners of the parent (thousands of yen)	74,528,732	76,271,438	79,075,589	89,956,379	103,528,120
Total assets (thousands of yen)	155,162,729	167,289,196	206,524,260	220,777,269	231,805,076
Owners' equity per share (yen)	826.94	846.14	876.99	997.24	1,146.32
Basic earnings per share (yen)	49.08	39.06	44.44	107.67	173.56
Diluted earnings per share (yen)	48.91	38.90	44.24	107.14	172.74
Ratio of owners' equity to gross assets (%)	48.0	45.6	38.3	40.7	44.7
Rate of return on equity (%)	6.2	4.7	5.2	11.5	16.2
Price-earnings ratio (times)	22.0	28.7	39.9	24.1	23.7
Cash flows from operating activities (thousands of yen)	14,663,819	25,152,346	33,393,751	40,544,167	43,572,794
Cash flows from investing activities (thousands of yen)	(14,296,789)	(8,687,589)	(7,264,834)	(13,215,842)	(11,838,114)
Cash flows from financing activities (thousands of yen)	(717,512)	(5,889,750)	(19,354,021)	(23,617,730)	(27,295,953)
Cash and cash equivalents, at the end of fiscal year (thousands of yen)	21,320,004	31,957,789	38,671,734	42,466,933	47,390,527
Number of employees (Persons)	3,203	3,353	3,583	3,805	4,147
(average number of temporary employees, excluded above)	(49)	(49)	(53)	(44)	(51)

##### (Notes)

- IIIJ and its consolidated subsidiaries (collectively "the Company") have been prepared in accordance with International Financial Reporting Standards (IFRS) since the 27th business term.
- Price-earnings ratio is calculated based on closing prices of IIIJ's common stock on the Tokyo Stock Exchange (the first section) on the final day of trading for the fiscal year.
- IIIJ conducted a two-for-one stock split of its common stock with an effective date of January 1, 2021. The figures for Owners' equity per share, Basic earnings per share and Diluted earnings per share for each fiscal year have been adjusted to reflect the impact of this stock split.

Fiscal year	U.S. GAAP	
	26th business term ended March 31, 2018	27th business term ended March 31, 2019
Revenues (thousands of yen)	176,050,649	192,332,340
Operating income (thousands of yen)	6,762,202	6,208,392
Income before income tax expense and equity in net income of equity method investees (thousands of yen)	7,840,123	4,912,611
Net income attributable to IIJ (thousands of yen)	5,108,949	2,715,179
Comprehensive income (thousands of yen)	7,854,112	2,431,055
IIJ shareholders' equity (thousands of yen)	73,270,057	75,404,315
Total assets (thousands of yen)	153,448,819	166,851,638
IIJ shareholders' equity per share (yen)	812.98	836.52
Basic net income attributable to IIJ shareholders per share (yen)	56.69	30.12
Diluted net income attributable to IIJ shareholders per share (yen)	56.50	30.00
Shareholders' equity ratio (%)	47.7	45.2
Return on equity (%)	7.3	3.7
Price-earnings ratio (times)	19.0	37.2
Net cash provided by operating activities (thousands of yen)	13,261,764	23,444,691
Net cash used in investing activities (thousands of yen)	(13,037,325)	(6,869,247)
Net cash used in financing activities (thousands of yen)	(748,178)	(5,898,641)
Cash and cash equivalents at end of fiscal year (thousands of yen)	21,402,892	32,076,232
Number of employees (persons)	3,203	3,353
(average number of temporary employees, excluded above)	(49)	(49)

(Notes)

1. Figures for the 27th business term are not audited under Article 193-2, Paragraph 1 of the Financial Instruments and Exchange Act of Japan.
2. Price-earnings ratio is calculated based on closing prices of IIJ's common stock on the Tokyo Stock Exchange (the first section) on the final day of trading for the fiscal year.
3. IIJ conducted a two-for-one stock split of its common stock with an effective date of January 1, 2021. The figures for IIJ shareholders' equity per share, Basic net income attributable to IIJ shareholders per share and Diluted net income attributable to IIJ shareholders per share for each fiscal year have been adjusted to reflect the impact of this stock split.

**(2) Non-consolidated financial data, etc.**

Fiscal year		26th business term ended March 31, 2018	27th business term ended March 31, 2019	28th business term ended March 31, 2020	29th business term ended March 31, 2021	30th business term ended March 31, 2022
Revenues	(thousands of yen)	139,436,288	156,674,395	171,844,242	185,323,219	190,180,345
Ordinary income	(thousands of yen)	3,573,516	3,709,481	4,825,333	13,380,825	22,455,060
Net income	(thousands of yen)	3,516,760	2,627,881	4,833,751	9,961,907	11,596,025
Common stock	(thousands of yen)	22,972,583	22,979,490	22,991,399	22,991,399	23,022,616
Number of shares issued	(shares)	46,713,800	46,721,400	46,734,600	93,469,200	93,534,800
Net assets	(thousands of yen)	66,090,481	66,551,925	68,548,367	79,261,844	87,924,446
Total assets	(thousands of yen)	137,068,258	146,677,926	152,680,583	166,784,916	172,937,450
Net assets per share	(yen)	729.84	734.36	755.91	873.64	968.29
Dividends per share	(yen)	27.00	27.00	27.00	29.75	48.00
(Interim dividend per share included above)	(yen)	(13.50)	(13.50)	(13.50)	(10.25)	(23.00)
Net income per share	(yen)	39.02	29.15	53.61	110.45	128.42
Diluted net income per share	(yen)	38.90	29.04	53.37	109.89	127.82
Capital to asset ratio	(%)	48.0	45.1	44.6	47.3	50.6
Return on equity	(%)	5.5	4.0	7.2	13.5	13.9
Price-earnings ratio	(times)	27.6	38.4	33.1	23.5	32.0
Dividend payout ratio	(%)	34.6	46.3	25.2	26.9	37.4
Number of employees (average number of temporary employees, excluded above)	(persons)	1,904 (30)	1,955 (28)	2,068 (32)	2,214 (25)	2,344 (29)
Gross shareholders' profit ratio (Comparative indicator : TOPIX including dividend)	(%)	108.7 (115.9)	114.1 (110.0)	180.5 (99.6)	265.6 (141.5)	420.4 (144.3)
Highest stock price	(yen)	2,620	2,880	3,650	2,675 (5,320)	5,110
Lowest stock price	(yen)	1,881	1,996	1,953	1,989 (3,145)	2,354

(Notes)

1. IJ has applied "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29; March 31, 2020) and relevant ASBJ regulations from the beginning of the 30th business term ended March 31, 2022. The figures for the 30th business term are after the application of the accounting standard and relevant ASBJ regulations.
2. Return on equity is calculated based on the average net assets during the fiscal year.
3. Price-earnings ratio is calculated based on closing prices of IJ's common stock on the Tokyo Stock Exchange (the first section) on the final day of trading for the fiscal year.
4. IJ conducted a two-for-one stock split of its common stock with an effective date of January 1, 2021. The figures for Net assets per share, Net income per share and Diluted net income per share for each fiscal year have been adjusted to reflect the impact of this stock split.
5. Dividend per share and interim dividend per share for the fiscal year ended March 31, 2021 are calculated based on the assumption that the two-for-one stock split of common stock, effective January 1, 2021, was conducted at the beginning of the fiscal year.
6. Highest and lowest stock prices are of our common stock on the Tokyo Stock Exchange (the first section). The stock prices for the fiscal year ended March 31, 2021 are the highest and lowest prices after the stock split, and the highest and lowest stock prices before the stock split are shown in parentheses.

## 2. Corporate History

Date	History
December 1992	For the commercialization of the Internet in Japan, Internet Initiative Planning Inc. was established in Chiyoda-ku, Tokyo, with the registered capital of JPY18 million.
May 1993	Changed company name from Internet Initiative Planning Inc. to Internet Initiative Japan Inc.
July 1993	Launched "Internet connectivity services"
February 1994	Authorized and registered by the Ministry of Posts and Telecommunications (currently the Ministry of Internal Affairs and Communications) as a Special Type 2 telecommunications carrier (currently Telecommunications operators (*))
January 1995	Established IJ Media Communications Inc. (formerly our consolidated subsidiary, merged into IJ in October 2005) to provide various services such as video-audio contents (*) distribution, homepage content development and contents server (*) construction.
November 1995	Established Asia Internet Holdings Inc. (formerly our equity method investee, merged into IJ in October 2005) to build and operate Internet backbone (*) networks in the Asia Pacific Region, and provide Internet connectivity services in the region.
March 1996	Established IJ America Inc. (our consolidated subsidiary, wholly owned since May 2007) to operate Internet backbone networks in the United States of America and provide Internet connectivity services in the United States of America.
November 1996	Established IJ Technology Inc. (formerly our consolidated subsidiary, wholly owned in May 2007 and merged into IJ in April 2010) to provide systems integration (*) services.
September 1997	IJ and NIPPON TELEGRAPH AND TELEPHONE CORPORATION (currently NTT Communications Corporation) Group established a joint venture company, INTERNET MULTIFEED CO. (our equity method investee) to operate Internet Exchange Points (*) and offer Internet Exchange services.
February 1998	Merged five regional affiliated companies (formerly our consolidated subsidiaries, established sequentially from October 1994 to August 1995) in order to strengthen domestic sales base and improve management efficiency. The registered capital of IJ increased to JPY842 million.
February 1998	Established Net Care, Inc. (currently IJ Engineering Inc., our consolidated subsidiary, wholly owned since May 2007) to provide a broad array of support services such as monitoring of network systems, customer service support and call centers.
April 1998	Established IJ Research Laboratory, as an internal organization in IJ, to promote research and development of the Internet-related technology.
October 1998	Established a telecommunications carrier (*), Crosswave Communications Inc. (former our equity method investee)
August 1999	American Depositary Receipts (ADRs) (*) of IJ were registered and listed on the NASDAQ exchange. The registered capital of IJ increased to JPY7,082 million.
August 1999	Launched IPv6 (*) Internet connectivity services.
August 2003	Crosswave Communications Inc. (formerly our equity method investee) filed voluntary petitions for commencement of corporate reorganization proceedings.
September 2003	Raised capital of JPY12,000 million by third party allotment of new shares, and the registered capital of IJ increased to JPY 13,765 million. IJ became an equity method investee of NIPPON TELEGRAPH AND TELEPHONE CORPORATION.
December 2003	Crosswave Communications Inc. concluded business transfer agreement with NTT Communications Corporation.
October 2004	IJ Financial Systems Inc. (formerly our consolidated subsidiary, merged into IJ together with IJ Technology Inc.), established in September 2004 as a wholly owned subsidiary of IJ Technology Inc., launched its business which was transferred from Yamatane Corporation.
December 2005	Listed its common shares on Mothers market of Tokyo Stock Exchange. The registered capital of IJ increased to JPY16,834 million.
February 2006	IJ and Konami Corporation established a joint venture company, Internet Revolution Inc. (formerly our equity method investee), to operate comprehensive Internet portal sites (*).
August 2006	Reduced additional paid-in capital and common stock and made up for the accumulated deficit carried forward in IJ's non-consolidated financial statements.
October 2006	Net Chart Japan Inc. (our consolidated subsidiary), established in August 2006, took over the business of ex-Net Chart Japan Inc. and launched its business.
December 2006	Transferred from Mothers market to the First Section of the Tokyo Stock Exchange.
June 2007	Acquired all the stocks of hi-ho Inc. (formerly our consolidated subsidiary) from Panasonic Network Services Inc. and made hi-ho Inc. wholly owned. Prior to this transaction, hi-ho Inc., providing Internet provider services and solution services for corporations, was incorporated by company split from Panasonic Network Services Inc.
July 2007	Invested in Taihei Computers, Co., Ltd. (currently Trinity Inc., our equity method investee) and started to carry on its business as a joint venture company with Hirata Corporation. (Taihei Computers' parent company) Taihei Computers, Co., Ltd. provides reward point management systems and services.
July 2007	Established Trust Networks Inc. (our consolidated subsidiary from October 2007) to provide ATM (*) operation business.
January 2008	Launched mobile data communication services for corporate use as a mobile virtual network operator (MVNO (*)) with provision of wholesale telecommunication services by NTT DOCOMO, INC.

Date	History
June 2008	Established IJ Innovation Institute Inc. (formerly our consolidated subsidiary, merged into IJ in April 2022) to research and develop new technologies for the next-generation network systems including Internet, and began to receive contracts for such research.
December 2009	Launched cloud computing (*) service “IJ GIO”.
September 2010	Acquired all the stocks of a newly established company, succeeding AT&T’s network outsourcing services such as WAN(*) services in Japan, from AT&T Japan LLC. The newly established company, as our wholly owned subsidiary, changed its company name to IJ Global Solutions Inc. (“IJ-Global”) and started to carry on its business.
April 2011	Established a container-based modular data center (*) using free cooling in Matsue-city, Shimane Prefecture.
January 2012	Our consolidated subsidiary, IJ-Global, established IJ Global Solutions China Inc. (our consolidated subsidiary) to provide network services and systems integration services in China.
February 2012	Launched consumer mobile services which offer LTE (*)-compatible inexpensive high-speed data communication services with SIM cards (*).
April 2012	Acquired Exlayer Global Inc. (formerly our consolidated subsidiary, merged into IJ in January 2014), with its five overseas subsidiaries providing systems integration. Exlayer Global Inc. changed its company name to IJ Exlayer Inc. and started to carry on its business.
July 2012	Our consolidated subsidiary, IJ-Global, established IJ Global Solutions (Thailand) Co., Ltd. (our consolidated subsidiary) to provide systems integration services in Thailand.
July 2013	The registered capital of IJ increased to JPY21,835 million by public offering of new shares.
August 2013	The registered capital of IJ increased to JPY22, 958 million by third party allotment (secondary offering by way of over-allotment), relating to the public offering of new shares in July 2013.
December 2014	Acquired all the stocks of RYUKOSHA NETWORK Inc. (our consolidated subsidiary, currently IJ Protech Inc.), which provides human resources outsourcing services for fields such as systems development, operation and service support.
January 2015	Established a joint venture company, PT. Biznet Gio Nusantara (our equity method investee), with a leading Indonesian IT service provider, Biznet Networks (Formal company name: PT. Supra Primetime Nusantara) to provide cloud computing services in Indonesia. Simultaneously, established PT.IJ Global Solutions Indonesia (our consolidated subsidiary) together with our consolidated subsidiary, IJ-Global, to provide operation and maintenance for cloud- related services in Indonesia.
November 2015	Launched cloud computing service “IJ GIO Infrastructure P2.” (*)
February 2016	Established a joint venture company, Leap Solutions Asia Co., Ltd. (our equity method investee), with a leading Thai IT service provider, T.C.C. Technology Co., Ltd. to provide cloud computing services in Thailand.
November 2016	Established IJ Global Solutions Vietnam Company Limited (our consolidated subsidiary) in order to jointly promote a cloud computing business in Vietnam with a leading Vietnamese IT provider, FPT Telecom Joint Stock Company. IJ Global Solutions Vietnam Company Limited provides operation and maintenance for cloud-related services in Vietnam.
December 2016	Established a joint venture company, JOCDN Inc. (our equity method investee), with Nippon Television Network Corporation to provide a content delivery network service in Japan and construct and operate network systems for broadcasting. In April 2017, 14 commercial broadcasting companies including major commercial broadcasters headquartered in Tokyo participated in JOCDN Inc. as shareholders.
December 2017	Dispose of all shares held of hi-ho Inc., formerly our wholly owned subsidiary, providing mainly Internet connectivity services for home use.
January 2018	Established DeCurret Inc. (formerly our equity method investee, currently DeCurret Holdings Inc. is our equity method investee established in December 2021 through reorganization of DeCurret Inc.) with Japanese leading companies from various industries such as major financial institutions, to launch a financial services business for digital currencies (*) exchange and settlement.
March 2018	Launched “IJ mobile service Type I” (*) as the first full MVNO (*) in Japan.
April 2019	Effectiveness of voluntary delisting of IJ ADRs from the NASDAQ Exchange
May 2019	Established the Shiroy Data Center Campus incorporating a system module-based construction method (*) in Shiroy-city, Chiba Prefecture.
July 2019	Launched the first eSIM (*) Service in Japan
December 2019	Established Grape One Co., Ltd. (our equity method investee) as a joint venture with Sumitomo Corporation and several cable TV companies to provide local 5G (*) service provision platforms.
April 2021	Acquired all the shares of PTC SYSTEM (S) LTD (“PTC”, our consolidated subsidiary), which is mainly engaged in system integration business in Singapore.
August 2021	IJ Group's Binding Corporate Rules (BCR) (*) were approved by European regulatory body.
October 2021	Launched a cloud computing service "IJ GIO Infrastructure P2 Gen.2." (*)
December 2021	Cloud computing service “IJ GIO Infrastructure P2” was registered on Information System Security Management and Assessment Program (ISMAP) (*), Japanese government’s cloud service list.
February 2022	DeCurret Holdings Inc. divested its crypto asset business to concentrate on its digital currency business.
April 2022	The listing market for IJ’s common stock is transferred from the First Section of the Tokyo Stock Exchange to the Prime Market of the Tokyo Stock Exchange, a new market segment.

(\*) Please refer to the Glossary in the back of this document for terms marked with asterisks throughout this document.



### 3 Description of Business

#### (1) Overview of our business

IIJ was incorporated in December 1992 as one of the first commercial Internet service providers (“ISP”) (\*) in Japan to offer Internet connectivity services for both enterprises and consumers. Since then, IIJ has developed Internet-related businesses along with the expansion of the Internet-related market in Japan.

The Company have been accumulating Internet-related technology as their fundamental strength and providing highly reliable and value-added network services (Internet connectivity services, outsourcing services and WAN services) and various Internet-related services such as systems integration and equipment sales as total network solutions to mainly Japanese corporate clients and governmental organizations. Trust Networks Inc., our consolidated subsidiary which conducts an ATM operation business, operates bank ATMs and network systems for ATMs and receives a commission for each bank withdrawal transaction when a customer uses its serviced ATMs.

IIJ is a telecommunications carrier based on the Telecommunications Business Law.

As of as of this document’s filing date, we have 16 consolidated subsidiaries and seven equity method investees and develop our business in cooperation with these affiliated companies.

Our business segments, overview of our services and an overview of IIJ and IIJ’s consolidated subsidiaries’ businesses are as follows.

#### i) Contents of our business segments and services

We have two business segments: a network services and systems integration business segment and an ATM operation business segment. The network services and systems integration business segment, as the main business, is comprised of Internet connectivity services, outsourcing services, WAN services, systems integration and equipment sales. The ATM operation business segment is conducted by Trust Networks Inc., which is our consolidated subsidiary.

Business segment	Contents of services in each of the business segments
Network services and systems integration business	Internet connectivity services, outsourcing services, WAN services, systems integration and equipment sales for enterprises and consumers
ATM operation business	Construction and operation of bank ATMs and network systems

#### ii) Overview of our services

Service category	Overview of the each services
Network services	For Internet connectivity services for enterprises which are mainly provided by IIJ, we offer various Internet connectivity services, including mobile services, to our customers, mainly corporate and governmental organizations, which use networks for their business. In addition, for Internet connectivity services for consumers, IIJ offers various Internet connectivity services such as mobile data communications services and sells mobile phones for consumers. For outsourcing services which are mainly provided by IIJ to our customers, mainly corporate and governmental organizations, we offer security(*)-related , network-related , server-related and data center-related outsourcing services, as well as public cloud (*) computing services. For WAN services which are mainly provided by IIJ-Global, which is our consolidated subsidiary, and IIJ, we offer closed network services to our customers, mainly corporate and governmental organizations, to connect remote bases such as connecting headquarters and branch offices, and branch offices by using data communication services such as dedicated lines, wide-area Ethernet (*) services, IP (*)-VPN (*) services and Internet VPN.
Systems integration (including equipment sales)	For systems construction which is mainly provided by IIJ, we offer network systems (*) design, consultation, development of network systems. We also sell mobile devices and service adapters (*) to our customers such as our in-house developed router, the “SEIL Series.” (*) For systems operation and maintenance which is mainly provided by IIJ, we offer operation and maintenance of the customer systems which we construct; our server equipment which our customers use as private cloud (*) computing services and so on.
ATM operation business	Trust Networks Inc., which is our consolidated subsidiary, operates bank ATMs and network systems for ATMs, and receives a commission for each bank withdrawal transaction when a customer uses its serviced ATMs.

iii) **Overview of IIJ and IIJ's consolidated subsidiaries' businesses**

Name	Overview of business
Internet Initiative Japan Inc.	Internet Initiative Japan Inc. mainly provides Internet connectivity services; mobile data communications services; security-related services; network services such as VPN, server, cloud computing services, data center-related outsourcing services, and network and system design; consultation; development; construction; sales of equipment and software purchased from third parties and operation and maintenance for constructing networks and systems. Its services are recorded as network services and systems integration (network services and systems integration business segment) on our consolidated financial statements.

Major subsidiaries	
Name	Overview of business
IIJ Engineering Inc.	IIJ Engineering Inc. mainly provides outsourcing services such as monitoring network operations, customer support and call centers. Its services are recorded as network services and systems integration (network services and systems integration business segment) on our consolidated financial statements.
IIJ Global Solutions Inc. ("IIJ-Global")	IIJ-Global provides domestic network outsourcing services, such as WAN services, international network-related services and systems integration. Its services are recorded as network services and systems integration (network services and systems integration business segment) on our consolidated financial statements.
IIJ Protech Inc.	IIJ Protech Inc. engages in human resources outsourcing for enterprises, including systems development, systems operation and service support. Its services are mainly recorded as systems integration (network services and systems integration business segment) on our consolidated financial statements.
Trust Networks Inc.	Trust Networks Inc. operates bank ATMs and related network systems. Its services are recorded as ATM operation business (ATM operation business segment) on our consolidated financial statements.
Net Chart Japan Inc.	Net Chart Japan Inc. provides network construction services that are mainly related to Local Area Networks ("LAN") (*), such as installation and configuration of equipment, wiring following network installation and installation and operation support for applications. Its services are mainly recorded as systems integration (network services and systems integration business segment) on our consolidated financial statements.
IIJ America Inc.	IIJ America Inc., as our U.S. network base, provides construction and operation of Internet backbone, Internet connectivity services, construction, operation and maintenance of networks and systems, cloud computing services and so on in the U.S. Its services are recorded as network services and systems integration (network services and systems integration business segment) on our consolidated financial statements.
IIJ Europe Limited	IIJ Europe Limited, as our network base in Europe, provides construction and operation of Internet backbone, Internet connectivity services, construction, operation and maintenance of networks and systems, and cloud computing services and so on in Europe. Its services are recorded as network services and systems integration (network services and systems integration business segment) on our consolidated financial statements.
IIJ Global Solutions Singapore Pte. Ltd.	IIJ Global Solutions Singapore Pte. Ltd. provides Internet connectivity services, construction, operation and maintenance of networks and systems, and cloud computing services in Singapore. Its services are recorded as network services and systems integration (network services and systems integration business segment) on our consolidated financial statements.
PTC SYSTEM(S) PTE LTD ("PTC")	PTC mainly provides system construction and operation and maintenance services in Singapore. Its services are recorded as network services and system integration (network services and systems integration business segment) on our consolidated financial statements.
IIJ Global Solutions China Inc.	IIJ Global Solutions China Inc. provides Internet connectivity services, construction, operation and maintenance of networks and systems, and cloud computing services in China. Its services are recorded as network services and systems integration (network services and systems integration business segment) on our consolidated financial statements.

Major equity method investees	
Name	Overview of business
INTERNET MULTIFEED CO.	INTERNET MULTIFEED CO. which was established as a joint venture with NIPPON TELEGRAPH AND TELEPHONE CORPORATION Group, mainly operates interconnection points and provides IPv6 Internet connection for telecommunications carriers.
Grape One Co., Ltd.	Grape One Co., Ltd., Sumitomo Corporation's consolidated subsidiary, provides local 5G wireless service platforms to cable TV companies.
JOC DN Inc.	JOC DN Inc., a joint venture with companies such as Japanese private broadcast companies, provides a content distribution platform services within Japan
DeCurret Holdings, Inc.	DeCurret Holdings, Inc., a joint venture with leading Japanese companies from various industries including major financial institutions, provides exchange and settlement services for digital currencies.
Trinity Inc.	Trinity Inc., Hirata Corporation's consolidated subsidiary, provides development, construction, selling and outsourcing of customer loyalty reward program systems and others.

The following table provides a breakdown of the total revenues, percentage of the total revenues and the total gross margin by service for the fiscal years ended March 31, 2021 and 2022.

Service category	IFRS					
	Fiscal year ended March 31, 2021			Fiscal year ended March 31, 2022		
	Revenues (thousands of yen)	Percentage of the total revenues (%)	Gross profit (thousands of yen)	Revenues (thousands of yen)	Percentage of the total revenues (%)	Gross profit (thousands of yen)
Network services	126,826,927	59.5	27,170,695	128,212,839	56.6	35,618,391
Systems integration	83,283,912	39.1	12,087,008	95,338,864	42.1	14,942,477
ATM operation business	2,891,041	1.4	1,024,252	2,783,674	1.2	1,067,333
Total	213,001,880	100.0	40,281,955	226,335,377	100.0	51,628,201

(Notes) Systems integration includes equipment sales.

Our group provides network services and systems integration as comprehensive solutions in the domestic market. We promote providing customers with composite services in the form of solutions and systems integration by the continuous development and functional expansion of highly reliable and value-added network-related services, for example, we connect clients' multiple branches by providing Internet connectivity services or WAN services, including VPN services, accommodate clients' servers at data centers, operate and manage clients' network equipment, such as routers (\*), undertake the outsource of clients' email systems operation, offer outsourcing services such as security-related services, and provide systems design, construction and maintenance as systems integration.

We focus on providing cloud computing services as part of network services and systems integration business. From the fiscal year ended March 31, 2010, we began providing our cloud computing services and continue in our efforts to expand service line-up, enhance server and network facilities and others, enhance our data center facilities, and strengthen marketing, promotion and others.

We focus on providing mobile data communications services for enterprises and consumers as a part of network services. Regarding mobile services for enterprises, we provide our mobile network infrastructure and peripheral systems to other MVNOs through MVNE (\*) scheme, and accumulate enterprise demands such as IoT (\*) by promoting full-MVNO through which we can connect various devices and provide embedded chip SIM (\*). Regarding mobile services for consumers, as the market for inexpensive data communications and voice services through SIM cards (\*) has been expanding, we are expanding our sales channels, updating our service specifications, and expanding our service line-up.

As of June 30, 2022, we have 11 overseas subsidiaries in the United States, Europe and Asia, primarily to fulfill the broad range of IT needs of our Japanese customers that aim to expand their overseas business, and strengthen our business base to provide network services and systems integration overseas. We provide Internet connectivity services in the United States, the United Kingdom and other countries, outsourcing services such as security-related services, WAN services to connect overseas bases, overseas systems integration, cloud computing services in the United States, Europe, China, Singapore, Indonesia, Thailand and Vietnam, and others.

In addition, we conduct our ATM operation business through our consolidated subsidiary, Trust Networks, which operates bank ATMs and network systems for ATMs and receives a commission for each bank withdrawal transaction when a customer uses its serviced ATMs.

## **(2) The features of our business**

### **i) The history of our business**

Based on the aspiration to spread Internet throughout Japan as a new means of communication, IJ was incorporated mainly by Internet-related engineers in December 1992, when Internet had not yet widespread, as one of the first commercial ISPs in Japan. At the establishment of IJ, as there were a few Internet-related engineers in Japan, “WIDE project” (\*), which was conducted through industry-university joint research and development, was influential in developing and gathering Internet-related technologies. IJ was established mainly by the engineers involved in such research and development. IJ, who has accumulated Internet-related technological strengths as its business base, seeks to provide highly reliable and value-added network services, contributes to the spread of Internet today and leads the market.

At the start of IJ’s business, as there were a few ISPs serving consumers and no tough competition, IJ quickly expanded its customer base. Initially, the needs of its customers mainly encompassed Internet connectivity services. As Internet became more widespread; however, these needs shifted to multiple and diversified solutions such as Internet-related network systems construction, operation and maintenance. The spread of Internet and the diversification of customers' needs rapidly expanded, and therefore IJ established its affiliates and expanded the scope of business as IJ Group to grasp the market.

The name “IJ” is well known in the Internet-related market. IJ’s technology is acknowledged in the market due to its business history and it shall strive to continue to be more widely recognized.

IJ, together with its consolidated companies and others in the Company, provides total network solutions to its customers. In addition, IJ aims to expand business in the middle- to long-term, and therefore promotes business field expansion through new business development, M&As and others, and business collaboration with business partners. (Please refer to “PART 1. Information on the Company, Item 1, Overview of the Company, 2. Corporate History” and “PART 1. Information on the Company, Item 1, Overview of the Company, 4. Information on Affiliates” for details)

### **ii) Accumulation of technological strength**

We recognize our strength is the accumulation of a wide range of technological know-how in Internet field. We recognize Internet-related technological strengths encompasses designing, constructing and operating networks and servers, operating network equipment such as routers, implementing security, adapting new technologies, and developing and disseminating knowledge through consultation, experience, know-how and ability to implement new network services and solutions.

We provide services based on our technological strength, which enables us to combine Internet-related technologies, design and construction, stably operate wide bandwidth and extensive network systems, stably handle large volume of network traffic (\*), develop and provide highly reliable services that incorporate necessary measures to maintain security and to prevent troubles, and develop and provide services and solutions to meet the needs of customers.

### **iii) Customer base**

Since our establishment, with technical strength as our selling point, we have engaged in business activities mainly for enterprises and governmental organizations who prioritize the reliability of network systems. The number of our corporate customers including governmental organizations was approximately 13,000 clients as of March 31, 2022.

### **(3) Contents of IJ and IJ's consolidated subsidiaries' businesses**

#### **i) Network services**

##### **[Internet connectivity services]**

We provide Internet connectivity services and receive continuous communication fees from our customers. Internet connectivity services are provided by connecting customers' LAN and computer devices to our group networks through access lines (\*) or networks provided by telecommunications carriers. As described in the next item "(4) Our networks," we construct high-capacity networks and operate them through our operation technologies accumulated since our establishment, which enable us to provide stable and high-speed Internet connectivity services. We were the first ISP in Japan to introduce Service Level Agreements (SLA) (\*) for Internet connectivity services. In addition, we started to commercially provide Internet connectivity services by IPv6, the next-generation Internet Protocol (\*), for the first time in Japan. We have service line-ups for Internet connectivity services by separating specifications such as bandwidth, access lines, allocation of IP addresses (\*), operation of DNS servers (\*), operation of routers, and price.

##### **a) Internet connectivity services for enterprises**

We provide various Internet connectivity services to enterprises such as "IP Service(\*)," "IJ Data Center Connectivity Service," "IJ Mobile Service" and "IJ Mobile MVNO Platform Service."

"IP Service" and "IJ Data Center Connectivity Service," in which customers can choose broad bandwidth, are high-unit-price and full-spec, and offer no restriction on the number of allocation of IP addresses to provide broadband (\*) service exceeding Gbps (\*) and others, and used mainly by large corporate and governmental organizations and others. "IJ Data Center Connectivity Service" provides Internet connectivity services when customers house their facilities in our data centers. "IJ Mobile Service" provides mobile data communications services to enterprises by purchasing mobile network infrastructure mainly from NTT DOCOMO Inc. ("NTT Docomo") as an MVNO. "IJ Mobile MVNO Platform Service" provides mobile network infrastructure and peripheral systems to MVNOs.

##### **b) Internet connectivity services for consumers**

We provide Internet connectivity services to consumers such as "IJmio Service," which is provided under IJ brands and "OEM" (\*).

"IJmio Service" is a customized service which enable customers to combine various functions. We provide mobile data communication and voice services through LTE SIM cards and fixed-line services such as B Flet's (\*).

OEM provides operation of networks and services, and others, when telecommunications carriers and other suppliers provide Internet connectivity services for consumers and others.

The following table shows the number of our Internet connectivity service contracts and total contracted bandwidth as of the dates indicated

	As of March 31,	
	2021	2022
Internet connectivity services (enterprise)	2,303,717	2,500,116
IP service (greater than or equal to 1Gbps)*2	791	786
IP service (less than 1Gbps)*2	1,200	1,250
IIJ Mobile Services	2,209,836	2,407,083
Enterprise mobile service (IoT usage, etc.)	1,110,415	1,374,055
IIJ Mobile MVNO Platform Service	1,099,421	1,033,028
Others	91,890	90,997
Internet connectivity services (consumer)	1,379,277	1,437,107
IIJmio Mobile Service	1,034,148	1,090,208
Others	345,129	346,899

	As of March 31	
	2021	2022
Total contracted bandwidth (Gbps)*3	6,624.1	7,641.6

(Notes)

\*1) Numbers in the table above show number of contracts except for “IIJ Mobile Services (enterprise)” and “IIJmio Mobile Service” which show number of subscriptions.

\*2) The numbers of IP service contracts includes the numbers of IIJ data center connectivity service contracts.

\*3) Total contracted bandwidth is calculated by multiplying number of contracts under “Internet connectivity services (enterprise)”, excluding “IIJ mobile services” and the contracted bandwidths of the services respectively.

### [Outsourcing services]

We provide outsourcing services along with Internet connectivity services and WAN services. Outsourcing services aim to make more effective use of network systems, including operation and management of customers' network systems. Outsourcing services mainly consist of security-related, network outsourcing-related, server outsourcing-related, data center-related, packaged-type cloud computing services and others. The following table shows an overview of these services.

We recognize the importance of Internet utilization and the needs of reliable network system in the business operation of corporates, governmental organizations and others are increasing. We are able to meet these increasing needs, show advantages based on our technologies, and will show our advantages.

Category	Overview of each services
Security-related	Provide security systems and operating and monitoring such systems to implement counter measures for unauthorized access, attack and others, 24 hours a day/365 days a year by security operation center (*), providing application service and solution for spam mail (*), evaluating vulnerability, supporting establishment of security policy (*), and supporting security such as internal training
Network outsourcing-related	Provide VPN service, configuring, operating and maintenance of network equipment, providing total solution of these services, secure remote access (*) environment and others.
Server outsourcing-related	Provide functions of e-mail server, web server, contents distribution server and others, operating and managing e-mail and others.
Data center-related	House customers' server and others in our data center and providing functions of equipment management and operational monitoring.
Public cloud computing service	Provide packaged-type public cloud hosting service (*).
Others	Provide outsourcing services such as customer support and call centers, and others.

### [WAN services]

IIJ and IIJ-Global, which is our consolidated subsidiary, are the Company's main providers of WAN services. WAN services construct and provide a wide-area network to connect customers' bases by purchasing corporate communication services such as dedicated lines, wide-area Ethernet, IP-VPN and Internet VPN provided mainly by telecommunications carriers, and we provide operation and monitoring of the wide-area network and others together, by customers' request.

We provide WAN services to meet customer needs because we are independent from any specific telecommunications carrier or communication equipment manufacturer and effectively combine the services and equipment of each company according to our customers' needs.

### ii) Systems integration (including equipment sales)

We, as systems integration, provide consultation, design, systems development, systems construction, outsourcing, such as systems operations and others for Internet, Intranet (\*) and network systems, such as WAN for enterprises, governmental organizations and others. We have a wide range of target systems, such as for design and construction of network systems connecting internal companies and bases, enhancement of office IT environment, including implementation of groupware and virtual desktop environment, electronic transaction systems such as systems of on-line securities trading company (\*), systems development and operation for application service providers (ASP) (\*), operation of customers' systems that we construct and our server equipment which our customers use for private cloud computing services.

We sell equipment when we need to provide network equipment and others to customers along with our services. We sell customers' service adapters such as our in-house developed SEIL Series router, as well as equipment purchased from third parties. In addition, we sell mobile devices, such as smartphones and tablets, along with providing mobile data communications services.

### iii) ATM operation business

Trust Networks Inc. ("Trust Networks"), which is our consolidated subsidiary, conducts an ATM operation business. The business model of the ATM operation business is based on the construction and operation of network for bank ATMs, with Trust Networks receiving a commission for each bank withdrawal transaction when a customer uses its serviced ATMs.

#### **(4) Our networks**

##### **i) Networks**

We operate backbone network by leasing backbone lines from telecommunications carriers and connecting data centers in which network equipment and others are laced. Our backbone network is a foundation for stably and continuously providing reliable, value-added and various network-related services. Therefore we design and operate our backbone network by considering performance and fault tolerance.

As our general principle, each domestic connection point (NOC (\*) and data center) is connected by two other connection points and different backbone routers (\*) which go through multiple high-speed digital communication lines. In addition, by increasing the capacity through use of multiple communication carriers' lines, the capacity of each backbone line has sufficient bandwidth even under peak traffic conditions. Thus, our Internet backbone network is designed to continuously operate without quality deterioration as far as possible, even if failure arises in a single communication line, backbone router, telecommunications carriers' communications facility, or our connection point.

Based on this design, we operate a high-capacity Internet backbone network which connects domestic points including our major points in Tokyo and Osaka as of March 31, 2022. In terms of interconnection, we have the WIDE project, which has hosted an Internet exchange point called dix-ie (Distributed IX in EDO) (\*) since its project establishment and interconnect. In addition, we connect high-capacity lines from our multiple points in Tokyo and Osaka to JPNAP (\*), which is an Internet exchange operated by INTERNET MULTIFEED CO., our equity method investee, and also establish peering (\*) interconnection with major domestic ISPs. Our Internet backbone network in the United States is designed, constructed and operated by IIJ America Inc., our consolidated subsidiary, based on a similar approach that used in Japan. The network is connected to multiple major Internet exchanges in the United States and peer with major ISPs in the United States and other countries. The Internet backbone network between Japan and the United States is connected by international backbone lines provided by several different international telecommunications carriers to multiple points in Japan and the United States and we operate fault-tolerant networks between Japan and the United States.

The Internet backbone network for Europe is designed and constructed by directly connecting Japan and the United Kingdom, to reduce data transmission delays and to continuously operate without quality deterioration, as far as possible. With this design, we are able to use two routes, keeping one open even when there is a connection failure in the other.

The Internet backbone network for Asia is designed and constructed by connecting three countries, Japan, Singapore and Hong Kong to operate without quality deterioration as far as possible. With this design, we are able to use two routes, keeping one open even when there is a connection failure in the other. These overseas backbone networks are connected to multiple major Internet exchanges in the United Kingdom, Singapore and Hong Kong, respectively.

We provide mobile data communications services for enterprises and consumers through an MVNO scheme. With regards to mobile communications networks required to provide mobile data communications services, we lease mobile network infrastructure from mobile carriers such as NTT Docomo. We lease the required bandwidth mainly from NTT Docomo based on the number of contract lines, traffic and other factors, and operate it.

##### **ii) Data Centers**

As of March 31, 2022, we operate Internet data centers in Tokyo, Osaka, Yokohama, Sapporo, Shiroi, Nagoya, Matsue and Fukuoka in Japan and in the United States, United Kingdom and Singapore.

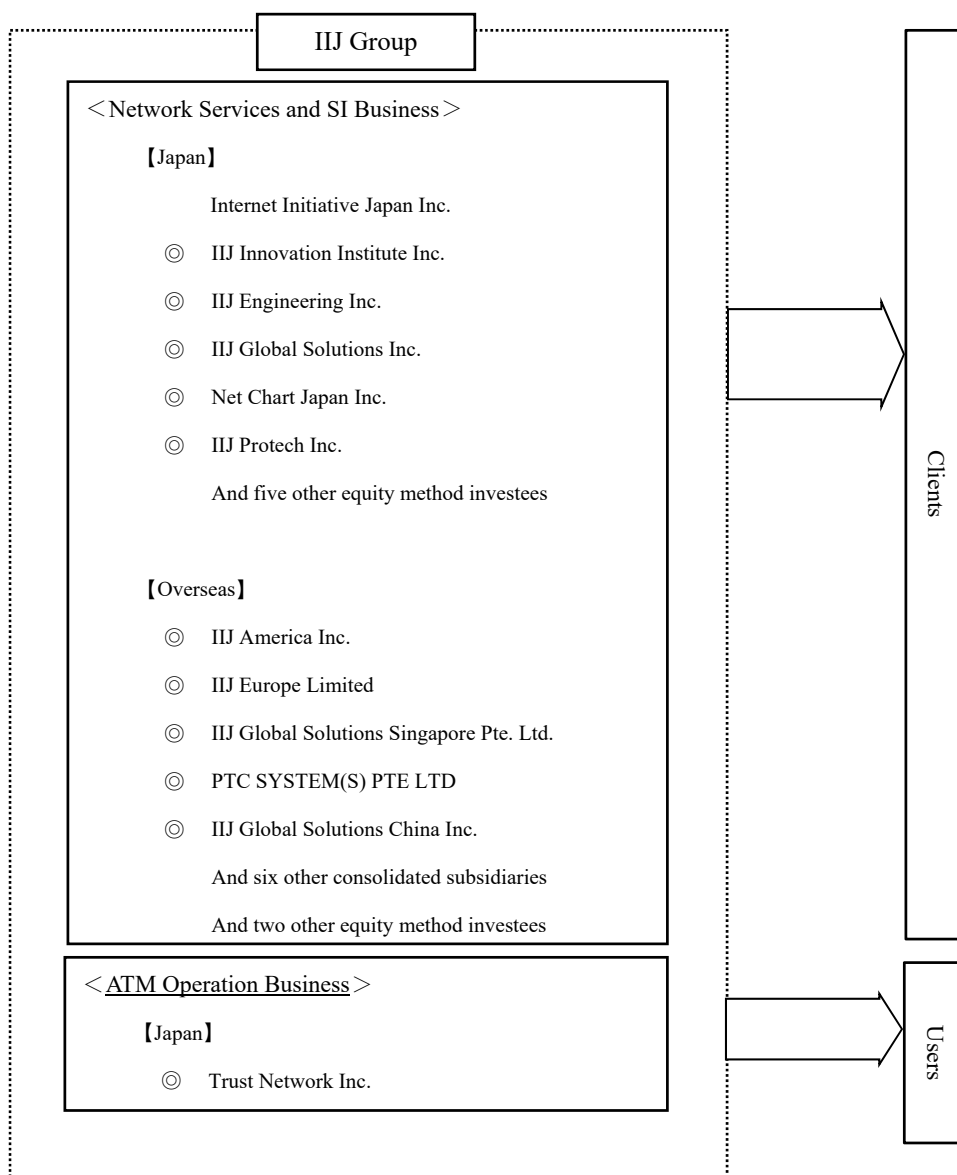
For our own Internet data centers, we operate a container-based modular data center using outside air for cooling in Matsue City, Shimane Prefecture which is specifically designed for the use of our cloud computing. In addition, we built a system module type new data center in Shiroi City, Chiba Prefecture, and have started operation the center since May 2019. Other data centers are operated by using the data center facilities and equipment of other companies.

We, as a general principle, enhance fault tolerance by connecting high-capacity backbone lines between each data center, which enables backup upon failure and load distribution in each data center. In addition, we have features in our data center, such as line redundancy, power to house large-scale systems, earthquake resistance or base isolation structure, security management and others. We provide Internet connectivity services, operate and monitor network equipment servers and others, provide systems integration and others, and have establish the system to house and take charge of operation and management of customers' systems in our data centers.



**(5) Business overview chart**

The following shows an overview of our business as a chart.



(Note) © denotes our consolidated subsidiaries.

In addition to the above mentioned companies, NIPPON TELEGRAPH AND TELEPHONE CORPORATION (“NTT”), a listed company, is another affiliated company.

#### 4. Information on Affiliates

Name	Location	Common Stock (millions of yen)	Primary Business	Percentage of Voting Rights or Ownership (%) (Note 1)	Relationship
Consolidated Subsidiaries					
IIJ Innovation Institute Inc. (Note 2)	Chiyoda-ku, Tokyo	75	R&D for Internet-related technology (Network and SI business segment)	100.0	Concurrent position of directors and company auditors: 2 officers, staff seconded from IIJ, purchaser of IIJ services, subcontractor of IIJ
IIJ Engineering Inc.	Chiyoda-ku, Tokyo	400	Operation and monitoring of network systems, customer service support and call centers (Network and SI business segment)	100.0	Concurrent position of directors and auditors: 2 officers, staff seconded from IIJ, purchaser of IIJ services, subcontractor of IIJ, supplier of IIJ, subcontractor of IIJ, send staffs to IIJ, lender of IIJ
IIJ Global Solutions Inc. (Note 3)	Chiyoda-ku, Tokyo	490	Provision of network services and systems integration (Network and SI business segment)	100.0	Concurrent position of directors and auditors: 3 officers, staff seconded from IIJ, purchaser of IIJ services, subcontractor of IIJ, supplier of IIJ, sends staff to IIJ, lender of IIJ
IIJ Protech Inc.	Chiyoda-ku, Tokyo	10	Provision of human resources and outsourcing services for systems operation and services support (Network and SI business segment)	100.0	Concurrent position of directors and auditors: 3 officers, staff seconded from IIJ, lender of IIJ
Trust Networks Inc.	Chiyoda-ku, Tokyo	100	Operation of bank ATMs and ATM networks (ATM Operation Business segment)	80.6	Concurrent position of directors and auditors: 2 officers, staff seconded from IIJ, purchaser of IIJ services, lender of IIJ
Net Chart Japan, Inc.	Kohoku-ku, Yokohama-shi, Kanagawa	55	Development and construction of networks, operation and maintenance of networks and sales of network-related equipment (Network and SI business segment)	100.0	Concurrent position of directors and auditors: 3 officers, purchaser of IIJ services, subcontractor of IIJ, lender of IIJ
IIJ America Inc.	California, the United States	USD2,180 thousand	Provision of network services, systems integration and other related services in the U.S. (Network and SI business segment)	100.0	Concurrent position of director: 1 officer, staff seconded from IIJ, purchaser of IIJ services, provider of services to IIJ, subcontractor of IIJ
IIJ Europe Limited	London, the United Kingdom	GBP143 thousand	Provision of network services, systems integration and other related services in Europe (Network and SI business segment)	100.0	Staff seconded from IIJ, purchaser of IIJ services, borrower of IIJ, lender of IIJ, Provider of services to IIJ, subcontractor of IIJ
IIJ Global Solutions Singapore Pte. Ltd.	Singapore	SGD6,415 thousand	Provision of network services, systems integration and other related services in Singapore (Network and SI business segment)	100.0 (49.7)	Staff seconded from IIJ, purchaser of IIJ services, borrower of IIJ, provider of services to IIJ, subcontractor of IIJ

Name	Location	Common Stock (millions of yen)	Principal Business	Percentage of Voting Rights or Ownership (%) (Note 1)	Relationship
PTC SYSTEM (S) PTE LTD	Singapore	SGD2,000 thousand	Provision of systems integration and other related services in Singapore. (Network and SI business segment)	100.0	Staff seconded from IJ
IJ Global Solutions China Inc.	Shanghai, China	USD10,630 thousand	Provision of network services, systems integration and other related services in China (Network and SI business)	100.0 (100.0)	Our suppliers
Others: 6 companies (Note 4)					

Equity Method Investees					
INTERNET MULTIFEED CO.	Chiyoda-ku, Tokyo	490	Provision of high-speed Internet eXchange services, IPv6 Internet connectivity to carriers	36.5	Concurrent position of directors and auditors: 3 officers, staffs seconded from IJ, purchaser of IJ services, provider of services to IJ
Grape One Co., Ltd.	Chiyoda-ku, Tokyo	100	Provision of provide local 5G service provision platforms to cable TV companies.	20.0	Concurrent position of director: 1 officer, staffs seconded from IJ, purchaser of IJ services
JOCDN Inc.	Minato-ku, Tokyo	99	Content delivery network services specialized for video distribution within Japan	16.8	Concurrent position of directors and auditors: 3 officers, staff seconded from IJ, purchaser IJ services
DeCurret Holdings Inc.	Chiyoda-ku, Tokyo	100	Managing a subsidiary which provides digital currency exchange and settlement services	30.0	Concurrent position of directors and auditors: 3
Trinity Inc.	Chiyoda-ku, Tokyo	380	Development, construction and provision of customer loyalty reward program services	33.8	Concurrent position of directors and auditors: 3 officers, purchaser of IJ services, provider of services to IJ
Others; 2 companies (Note 4)					

(Other companies)					
NIPPON TELEGRAPH AND TELEPHONE CORPORATION (Note 5)	Chiyoda-ku, Tokyo	937,950	Holding company of NTT Group	26.9 (4.5)	

(Notes)

- Percentage of voting rights includes indirect ownership. Numbers listed in parentheses indicate the percentage of voting rights held indirectly.
- On April 1, 2022, IJ absorbed IJ Innovation Institute Inc.
- IJ-Global's ratio of net revenue (excluding revenue among consolidated subsidiaries) to total consolidated revenue is greater than 10%.

< Key Information on Profit and Loss > (J-GAAP, unconsolidated) >  
From April 1, 2021 to March 31, 2022 (millions of yen)

(1) Revenues	25,707
(2) Ordinary income	905
(3) Net profit	521
(4) Net assets	9,308
(5) Total assets	17,197

- Six other consolidated subsidiaries are IJ Deutschland GmbH, IJ Global Solutions (Thailand) Co., Ltd., IJ (Thailand) Co., Ltd., IJ Global Solutions Hong Kong Ltd., IJ Global Solutions Vietnam Company Limited and PT.IJ Global Solutions Indonesia.
- Two other equity method investees are PT.BIZNET GIO NUSANTARA, and Leap Solutions Asia Co., Ltd.
- NTT files an Annual Securities Report.

## 5 Employees

### (1) Consolidated basis

The number of employees by segment is as follows.

As of March 31, 2022

Name of segment	Number of Employees
Engineering	2,934 (28)
Sales	700 (-)
Administration	513 (23)
Total	4,147 (51)

(Notes)

1. The number of employees indicates the total number of full-time and contract workers. It does not include third-party employees working at IJ. The average number of part-time employees for the full fiscal year is shown in brackets.
2. The Company has two business segments: a “network services and systems integration business segment” and an “ATM operation business segment.” The number of employees engaged in the “ATM operation business segment” are as shown in the below table. The remaining employees are engaged in the “Network services and systems integration business segment.”

< Breakdown of employees engaged in ATM operation business segment >

Name of segment	Number of Employees
Engineering	5 (-)
Sales	4 (-)
Administration	1 (-)
Total	10 (-)

### (2) IJ (non-consolidated basis)

As of March 31, 2022

Number of Employees	Average Age	Average Years of Service	Average Yearly Salary (Thousands of Yen)
2,344 (29)	37.7	9.1	7,381

(Notes)

1. The number of employees indicates the total number of full-time and contract workers. It does not include third-party employees working at IJ. The average number of part-time employees for the full fiscal year is shown in brackets.
2. The average yearly salary is calculated for full-time and contract workers and includes bonuses and non-standard wages.

### (3) Labor Union

There has not been a labor union established at IJ Group. IJ Group has never experienced any labor disputes and considers labor relations to be on good terms.

## Item 2. Business Overview

### 1. Management Policy, Business Environment and Challenges

This annual securities report contains forward-looking statements that are based on our expectations, assumptions, estimates and projections as of March 31, 2022.

#### (1) Business Philosophy

IIJ Group's business philosophy (raison d'etre or purpose) is as follows:

As the company name "Internet Initiative Japan Inc." suggests, we are committed to the ongoing pursuit of initiatives in the field of Internet technology, which is one of those technological innovations that might occur once in a century, and contributing to the development of the networked society by providing groundbreaking services and platforms that propose new uses for the network.

- To develop network infrastructure through technological innovation

We are committed to the ongoing pursuit of initiatives in the field of Internet technology to open up the future of the digital society through new value created by ever faster networks and computing.

- To provide solutions (IT services) that supports a networked society

We continuously develop and introduce highly reliable and value-added IT services that anticipate changes taking place around the world, to support the use of networks by society and individuals.

- To provide meaningful opportunities for growth to our employees (a place where human resources with diversified talents and values can play an active role)

We aim to offer meaningful working opportunities for growth through business, in which our staff can take a proactive approach to technical innovation and social contribution, and actively demonstrate their abilities with pride and a sense of satisfaction. We aspire to be a company where employees are never satisfied with the status quo, and are always thinking about the future world, contributing to social development, and achieving personal growth through work that has value for society.

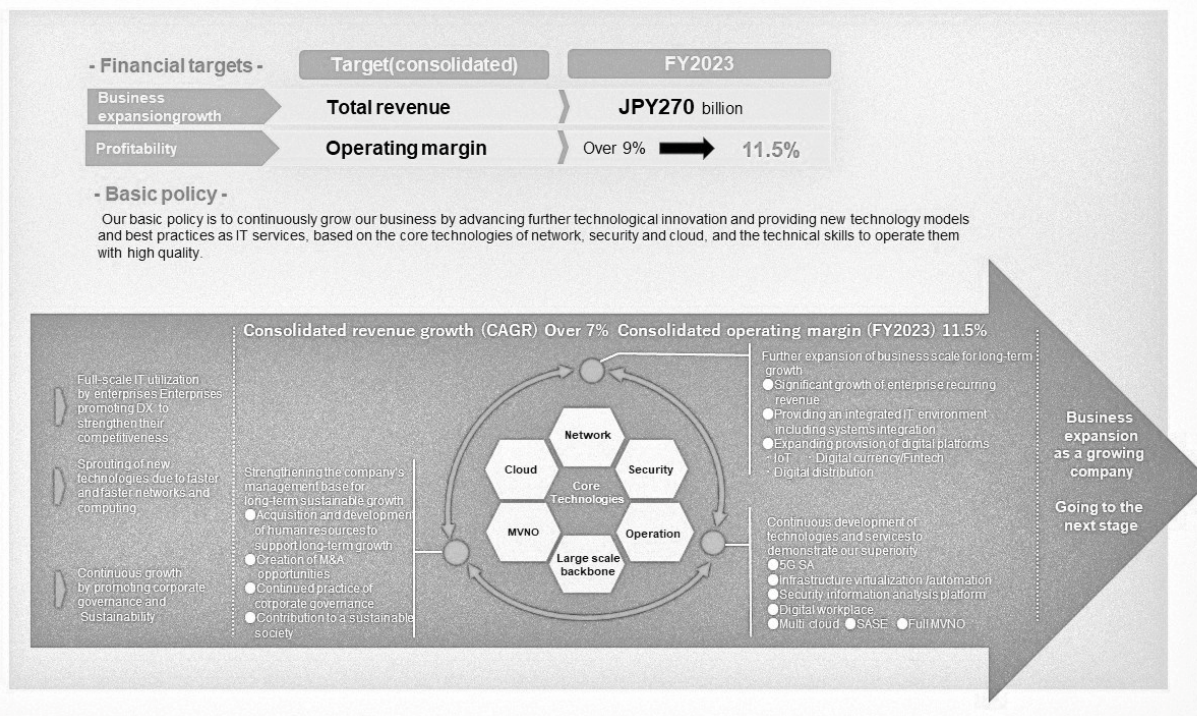
By operating our business according to this business philosophy, we are working continuously to expand our corporate value, as well as fulfill our corporate social responsibility.

#### (2) Business Indicators

We operate our business by paying attention to revenue composition, profitability and financial solvency. We strive to improve profitability by managing revenue growth, cost of revenue, SG&A and capex, as well as by controlling each business and service profitability with monitoring indicators such as annual revenue growth rate, gross margin ratio, operating margin, return on equity and others .

### (3) Mid-term Plan (FY2021-FY2023)

FY2021 is the first year of our three-year Mid-term Plan. We finished the first year of the plan with stronger-than-expected operating margin of 10.4%. We updated our Mid-term operating margin target for FY2023 from the initial target of over 9% to over 10% in December, 2021, and furthermore to 11.5% in May, 2022



### (4) Sustainability

#### i) IIJ's approach to sustainability

IIJ was founded as the first full-scale Internet service provider in Japan and has been developing and supporting Japan's Internet infrastructure since its inception. Our business philosophy is to contribute to the development of a networked society by leading technological innovation and developing businesses in Internet field.

In recent years, a wide range of environmental and social problems have become ever more prominent, including but not limited to climate change, natural resources and energy issues, diversity and equal opportunity, declining and aging populations, remote areas being left out of reach of sufficient medical care and data privacy. We believe that these issues, as the environment and factors surrounding our business, will be highly relevant to our business from a long-term perspective, and that sincerely responding to these issues shall lead to our group's sustainable growth and long-term enhancement of corporate value.

With the development and spread of Internet, we realize that the patterns of life and behavior have changed drastically compared to those of thirty years ago. We are proud to say that our group has indirectly contributed to these significant improvements in productivity and efficiency of our society and lifestyles by continuously supporting Internet in Japan. We shall continue to contribute to improving the efficiency of society as a whole by leading the use of technologies such as Cloud computing and IoT and new applications of such technology. Meanwhile, an increase in the use of electricity is essential in providing these services. Our group plans to set targets for the usage of renewable energy and improvement of energy efficiency in order to reduce greenhouse gas emissions at data centers where a large amount of electricity is consumed.

#### ii) IIJ Group Identifying material issues

In response to the mounting requests and expectations for the ICT(\*) industry to work on SDGs and other social issues, and as our business may significantly impact social issues, both positively and negatively, we have identified three material issues and eight related themes we target.

Going forward, we shall prioritize these material issues and disclose our progress and results.



**Lead network infrastructure advancement with technological innovations and contribute to solving various social issues**



**Themes we work on**

**Bringing innovation**

We shall continue to bring technological innovations to realize an even better network society and propose new values and usages.

**Solving social issues through our business**

We shall provide Internet services that will help solve social issues, such as addressing a declining working population, economic productivity, health and social welfare.

**Our response to climate change**

We shall use our Internet services to drive our environmental contributions, such as by saving energy consumption and using renewable energy at data centers, reducing human and cargo transport, and saving natural resources.

Information disclosure based on the TCFD Framework to be planned at the end of June 2022



**Provide safe and robust Internet services that support social infrastructure**



**Themes we work on**

**Maintaining security and privacy**

We aim for a world where privacy and security are protected for all users as the norm.

**Enhancing network resilience**

As a platform for industries, education, and day-to-day living, we develop and operate robust backbone networks that will withstand natural disasters, accidents, and cyber-attacks.



**Provide an arena for people with diverse talents and values, where they can exercise their skills and actively and boldly take on challenges**



**Themes we shall work on**

**Promoting diversity and work-life balance**

We provide a workplace where all employees' values are respected and they can exercise their skills, regardless of gender, nationality, or disability.















**Developing human resources**

We maintain and develop a corporate culture that fully respects and supports employees' self-actualization and motivation to learn and contribute to society.

**Promoting occupational safety and health and respect for human rights**

We provide a workplace that protects employees' physical and mental health and enables them to work safely.

iii) Material issues and SDGs we contribute to

Material issues	Related targets of SDGs			
 <p><b>Lead network infrastructure advancement with technological innovations and contribute to solving various social issues</b></p>	 <b>3</b> GOOD HEALTH AND WELL-BEING	<p>3.8 Contribute to universal health coverage</p>	 <b>9</b> INDUSTRY, INNOVATION AND INFRASTRUCTURE	<p>9.5 Expand open innovation</p>
	 <b>7</b> AFFORDABLE AND CLEAN ENERGY	<p>7.2, 7.3 Spread renewable energy and improve energy efficiency</p>	 <b>13</b> CLIMATE ACTION	<p>13.1 Enhance adaptability to natural disasters from climate change</p>
	 <b>8</b> DECENT WORK AND ECONOMIC GROWTH	<p>8.2, 8.4, 8.10 Suppress resource consumption and expand financial access to drive economic growth</p>		
 <p><b>Provide safe and robust Internet services that support social infrastructure</b></p>	 <b>9</b> INDUSTRY, INNOVATION AND INFRASTRUCTURE	<p>9.1 Develop sustainable and robust regional and cross-border infrastructures</p>	 <b>16</b> PEACE, JUSTICE AND STRONG INSTITUTIONS	<p>16 All Promote a peaceful and inclusive society</p>
	 <b>11</b> SUSTAINABLE CITIES AND COMMUNITIES	<p>11.a, 11.b Enhance cooperation between urban and rural areas and support disaster risk management structures</p>		
 <p><b>Provide an arena for people with diverse talents and values, where they can exercise their skills and actively and boldly take on challenges</b></p>	 <b>4</b> QUALITY EDUCATION	<p>4.4 Improve technical skills</p>	 <b>8</b> DECENT WORK AND ECONOMIC GROWTH	<p>8.5 Promote equal employment and a better work environment</p>
	 <b>5</b> GENDER EQUALITY	<p>5.b Apply ICT technologies to promote empowerment of women</p>		

**(5) Issues that IIJ Group Faces**

Consolidated financial results of IIJ Group in recent years show improving profits in line with increased revenues which is along with the advancement of ICT utilization by private and public sectors in Japan. We expect further ICT utilization for economic activities to continue which makes it important to develop and provide reliable and highly value-added network services and systems that meet such demand. By doing so, we continue to fulfill our business philosophy. To realize this, enhanced recruitment and development of human resources are extremely important. We shall further expand human capital along with business expansion.



## 2 Risk Factors

Below are the main factors that could impact IIJ Group's results of operations, financial condition, and cash flow as well as investors' decision making. Unless otherwise stated, the forward-looking statements described below are based on our expectations, assumptions, estimates and projections as of this document's filing date. As the statements include uncertainties, actual results may differ from those contained or suggested herein.

### 1. Risks regarding IIJ Group Business Developments

#### (1) Risks regarding business developments

Our business is principally conducted in Japan and most of our revenues are from customers operating in Japan. For the fiscal year ended March 31, 2022, approximately 92% of our total revenues were from customers operating in Japan. If the Japanese economy deteriorates and that results in lower levels of network and systems related investment and expenditures, customers may respond to such conditions by prioritizing low prices over quality. We may experience severe price reduction pressure and/or cancellation of large accounts. Systems integration in particular tends to be very sensitive to the economic situation in Japan as well as demands for IT investments. Our results of operations and financial condition could be significantly impacted and we may not be able to maintain our current level of revenues and income and/or achieve our expected levels of revenues and income and so be unable to pay target cash dividends if customers' demand does not expand as expected due, for example, to the economic situation or decreases in investment appetite, or if we fail to differentiate ourselves over service quality, or fail to keep up with rapidly changing market trends which could lead to price competition and cancellation of contracts.

Our basic strategy is to provide reliable and value-added enterprise network services and systems integration together to mainly enterprises and central government agencies that use networks for their business by leveraging our technology related to Internet. We may not be able to exercise our business strategies according to plan if we fail to maintain our competitive technological advantage or develop and provide network services or systems integration that differentiates us from competitors.

Costs of enterprise network services mostly consist of circuit costs, depreciation costs, personnel costs, outsourcing costs, and office rent costs, which are not directly linked to revenue fluctuations. These costs tend to increase gradually along with new service development, facility expansion, or employee increase. We may not be able to cover the current network costs and/or an increase in such costs, which could result in profit decrease, if, for example, we experience cancellations (whole or partial) or severe pricing pressure for our enterprise network services as well as systems operation and maintenance, which are recurring services, by clients, especially large clients, or if revenue does not increase as planned.

Costs of cloud computing services of which is recognized as systems operation and maintenance is mostly consisted of depreciation costs, license costs, personnel costs, outsourcing costs, and office rent costs. These upfront costs tend to increase due to expansions of service facilities, new service developments, and increases in personnel. We may not be able to cover the current cloud computing services' costs and/or an increase in such costs, which could result in profit decrease, if we fail to accumulate cloud computing service revenues as planned, due, for example, to weak demand and/or slow migration to cloud, or if we experience cancellations (whole or partial) or severe pricing pressure.

As for consumer network services, compared to enterprise network services, its market trends rapidly change and revenue and income volatility tends to be large. Due to our limited brand recognition among consumers, in addition to direct sales, we leverage indirect sales channels such as sales partners and MVNE through which we provide our services to other MVNOs to grow consumer mobile services. We may not be able to maintain or expand our revenue and operating profit according to plan if, for example, we fail to acquire customers according to our plan, if we are forced to lower our prices due to competition, if the unit price of interconnectivity charges and purchasing cost of voice communication from mobile carriers for our mobile infrastructure do not decrease as much as expected and thus creates a gap between our estimates and the actual results, if the number of our sales partners and MVNE clients as well as their business transactions do not increase but decrease, if our creditability is damaged due to service problems, if we are faced with greater than expected amount of communication service costs such as interconnectivity charge and data communication charges and depreciation costs in order to maintain service quality. As regards to our pricing for consumer mobile services, we provide new plans as appropriate by considering factors such as overall competitive landscape, interconnectivity charge and voice communication costs.

Regarding IIJ Group's SG&A expenses, personnel-related expenses, office rent expenses, sales commission expenses, commission expenses, advertising expenses and others have been increasing every year along with business developments. They could increase more than expected. Also, if gross profit of network services, systems integration, and ATM operation business do not

increase or rather decrease, we may be faced with profit deterioration as increasing SG&A expenses cannot be absorbed.

## **(2) Risks regarding business investments**

We have been aggressively investing in new businesses, services and solution developments to further grow our business over the medium to long term. Such investments include an increase in human resources, acquisition of network equipment and capital expenditures including software development. As for the number of employees, we had 3,805 and 4,147 employees as of March 31, 2021 and 2022, respectively. The number of employees increased by 222 and 342 in the fiscal years ended March 31, 2021 and 2022 respectively. Capital expenditures, including assets acquired by finance leases, for the fiscal years ended March 31, 2021 and 2022 were JPY15,151 million and JPY16,130 million, respectively. Depreciation and amortization for property and equipment (capital expenditure related depreciation and amortization) for the fiscal years ended March 2021 and 2022 were JPY14,457 million and JPY15,090 million respectively.

We started providing cloud services from December 2009 and have been continuously investing in data centers, servers, storage, network equipment, and software in order to meet customers' demand, as well as to continuously enhance service functions. Along with our investment, costs such as depreciation and amortization have been increasing. Revenues for our cloud computing services for the fiscal years ended March 31, 2021 and 2022 were JPY26.2 billion and JPY28.7 billion, respectively. Capital expenditures related to domestic cloud computing services were JPY2.8 billion and JPY2.3 billion for the fiscal years ended March 31, 2021 and 2022, respectively.

In order to meet housing needs, including cloud computing service facilities that are expected to grow along with business expansion, as well as to integrate service facilities currently spread out across eastern Japan, we constructed our own system module type data center in Shiroy City, Chiba Prefecture and started operating its first phase data center facility from May 2019. Capital expenditures related to this data center facilities were JPY1.5 billion and JPY1.5 billion for the fiscal years ended March 31, 2021 and 2022, respectively and we plan to make a capital expenditure of 5.0 billion yen in the fiscal year ending March 31, 2023, due to the start of construction of the second phase building. Capital expenditures are expected to be incurred along with the expansion of data center facilities.

We have been providing mobile services to both enterprises and consumers from January 2008 by purchasing mobile network infrastructure mainly from NTT Docomo, as an MVNO. The total (sum of enterprise and consumer) mobile services revenues for the fiscal years ended March 31, 2021 and 2022 were JPY47.5 billion and JPY40.7 billion respectively. The total number of mobile service subscription was approximately 3.25 million and 3.51 million as of March 31, 2021 and 2022, respectively. Along with mobile services revenue growth and subscription growth, we need to increase the contracted mobile bandwidth we purchase from NTT Docomo and others.

We have been enhancing our overseas business developments such as network services including cloud services and systems integration to meet mainly network and systems demands of Japanese companies heading overseas to seek business opportunities. As of the filing of this document, we have 11 overseas consolidated subsidiaries and two overseas equity method investees. In addition to the existing subsidiaries in Singapore, Thailand, China, Hong Kong, Indonesia and Vietnam, we may obtain more subsidiaries by establishing new companies and/or by co-working with local companies to seek greater business opportunities, as the need for IT is stronger in these regions compared to the United States and Europe. Overseas business revenues for the fiscal years ended March 31, 2021 and 2022 were JPY8.3 billion and JPY17.8 billion, respectively. As for income, operating profit was JPY0.4 billion and JPY1.2 billion for the fiscal years ended March 31, 2021 and 2022, respectively. IJ and IJ-Global together had injected capital of JPY4,619 million into our overseas consolidated subsidiaries and equity method investees by the fiscal year ended March 31, 2022. Also, as of March 31, 2022, IJ and IJ-Global together had lent a total of JPY241 million to three of our overseas consolidated subsidiaries. We may establish overseas subsidiaries in other regions and add overseas offices by working together with local companies. In April 2021, in order to strengthen our Singaporean business which is a core of the ASEAN business, we purchased a prominent Singaporean system integrator PTC for 44 million Singaporean Dollar, equivalent to JPY3,632 million, and made it our consolidated subsidiary. The overseas business, compared to the domestic business, is exposed to various uncertainties including regulatory, economic, religious, cultural, geopolitical, and diplomatic risks. Although we strive to comply with the necessary regulations, failure to comply with foreign regulations such as the U.S. Foreign Corrupt Practices Act ("FCPA") or failure to appropriately comply with local regulations due to inadequate internal control could impose a negative impact on our business.

Our consolidated subsidiary, Trust Networks is in charge of ATM operation business, which operates bank ATMs and the related network systems and receives a commission for each bank withdrawal transaction. Along with ATM placement, we continuously

acquire ATMs as written in “PART 1. Information on the Company, Item 2. Business Overview, 2. Risk Factors, 1. IIJ Group Business Developments (6) Risks regarding group management.”

### **(3) Risks regarding dependency on third-party vendors for telecommunications, network equipment and service facilities**

We rely on telecommunications carriers such as NTT Communications and KDDI for our network backbone, NIPPON TELEGRAPH AND TELEPHONE EAST CORPORATION (“NTT East”), NIPPON TELEGRAPH AND TELEPHONE WEST CORPORATION (“NTT West”), and KDDI for local access lines for customers; and NTT Docomo and KDDI for mobile connectivity as an MVNO. We procure a significant portion of our network backbone and data center facilities pursuant to operating lease agreements with NTT Group, our largest provider of network infrastructure. For the fiscal year ended March 31, 2022, 45.7% of our domestic backbone cost was through NTT Communications and most of our mobile connectivity was through NTT Docomo.

We depend on third-party suppliers for the purchase of our network equipment, such as routers to be used for our network, mainly from certain U.S. companies. While we do not currently have any significant concerns over the equipment we procure from third-party vendors, if there arises any concerns such as security-related issue which make us difficult to use them, we may need to procure substitute equipment.

We lease most of our service facilities, such as data centers and office facilities, from third-party vendors. If costs of electricity suddenly increase and we are unable to renegotiate price increases with data center owners, if we fail to pass such price increases on to our customers, or if the supply of electricity becomes unstable or inadequate, we may be forced to pay additional costs to acquire electricity.

Although no such incident has occurred, if suppliers of telecommunication lines, equipment, and service facilities for which we depend on third-party vendors are not provided are faced with supply difficulties or fail to deliver within an appropriate period of time due to factors including the shortage in supply of semiconductor, we may experience service interruptions for long hours, or we may not be able to provide services. In such a case, our results of operations and our financial condition could be negatively impacted.

### **(4) Risks regarding service reliability**

#### **① Risks regarding maintaining service quality and execution of appropriate operation**

In order to maintain and improve the quality of our service offerings, we may need to increase investment in servers, network equipment, and software, or increase leasing volume of data communications, as well as infrastructure, beyond expectations. Although we believe we have been appropriately managing our service facilities, if we fail to appropriately manage our service facilities, leading to deterioration of service quality, or fail to differentiate our services from competitors, or if we need to make greater facility investment than expected or if we invest excessively, our results of operations and our financial condition may be significantly adversely impacted.

#### **② Risks regarding service interruption**

Interruptions, errors, or delays with respect to our backbone network or service facilities may be caused by natural factors such as fires and earthquakes, power shortages, power losses or interruptions, errors or delays with carriers’ service facilities, or terrorism, which are beyond our control. Although we implement necessary measures to avoid serious security incidents, we may be prevented from providing our services due to cyber-attacks (\*), computer viruses, human error, or unintentional or intentional interruption by Internet users. Although no such incident has occurred and our backbone and service facilities are designed with fault tolerance, if we damage our credibility or business opportunities due to failure to continuously provide services, our results of operations or financial condition may be significantly adversely impacted.

#### **③ Risks regarding management of confidential customer information**

We store and manage confidential information related to mobile services and trade secrets obtained from customers in Japan and abroad. We pay attention to protecting the confidentiality of such information and take steps to ensure the security of our network, in accordance with the guidelines regulated by the Ministry of Internal Affairs and Communications as well as the Ministry of Economy, Trade, and Industry. If unauthorized access, human operation error, leakage, loss, alteration, or unauthorized utilization of customer information take place and if we fail to appropriately respond to such issues which would lead to a deterioration in our credibility or compensation for damages, our results of operations and our financial condition could be adversely impacted. Foreign countries have been enhancing their regulations regarding data protection of personal information including the General

Data Protection Regulation (GDPR) in the European Union. Regarding GDPR, our consolidated subsidiary, IIJ Europe Limited, submitted its Binding Corporate Rules, internal rules defining the global policy regarding personal data protection within the IIJ Group, to the office of the UK's Information Commissioner and has been working to receive approval. Although no such incidents has occurred, if we fail to comply with these foreign countries' regulations unintentionally and are asked to pay a penalty, then this could ultimately result in an adverse effect on our business, financial condition and results of operations.

#### **(5) Risks regarding acquiring human resources**

The expertise of IIJ's as well as each group company's management is very important in executing business. Also, reliable service offering depends on the continuous contributions of our engineers and other staff. The number of employees and personnel-related expenses have been increasing along with our business expansion. We need to procure the appropriate number of engineering, sales and business planning and administrative personnel at the appropriate timing. If we fail to acquire or retain the members of management or staff needed for business, if we fail to appropriately control personnel-related expenses due, for example, to greater than necessary recruitment, or personnel-related expenses increase more than expected due to the labor market climate, as well as regulation changes, our results of operations and financial condition may adversely impacted.

#### **(6) Risks regarding group management**

We aim to operate by bringing consolidated subsidiaries as well as equity method investees closer to create group synergy. In order to create close business relationships, our group directors and employees take concurrent positions as group company directors, and we also send employees to our group companies. As of this document's filing date, we have 16 consolidated subsidiaries and seven equity method investees. Profit and loss of each consolidated subsidiary's financial results are consolidated into our group consolidated financial statements, and each equity method investee's financial results are recorded as share of profit (loss) of investments accounted for using the equity method. Due to each company's business situation, the investment value of subsidiaries and associates held by us can fluctuate. If profit and loss of our subsidiaries and associates is unfavorable, or volume of loss is significant, our results of operations and our financial condition may be adversely impacted.

IIJ's substantial investment in Crosswave, IIJ's former equity method investee, became worthless due to Crosswave's commencement of corporate reorganization proceedings in August 2003. As a result of this, we recorded losses on, equity in net loss of Crosswave, investment, restraint deposit and loan, of JPY12,667 million and JPY1,720 million for the fiscal years ended March 31, 2003 and 2004, respectively.

We bought IIJ Global, which mainly provides WAN services, from AT&T Japan LLC for JPY9,170 million and made it our consolidated subsidiary in September 2010. For the fiscal years ended March 31, 2021 and 2022, IIJ Global had JPY24,554 million and JPY26,360 million in revenues, respectively, and JPY1,119 million and JPY849 million in operating profit, respectively. Total balance of goodwill and intangible assets as of March 31, 2022 related to IIJ Global was JPY2,932 million. If IIJ Global fails to accumulate expected future revenue and profit and is concluded to be lacking in value compared to its goodwill and intangible assets, we may incur an impairment loss on such assets.

Trust Networks, our consolidated subsidiary established in July 2007, operates bank ATMs and related network systems and receives a commission for each bank withdrawal transaction. As of the filing date of this document, we have invested a total of JPY2,575 million (IIJ ownership 79.5%). ATM operation business segment revenue was JPY2,891 million and JPY2,784 million and operating profit was JPY826 million and JPY834 million for the fiscal years ended March 31, 2021 and 2022 respectively. Business operation might be difficult for Trust Network if the number of ATMs or users decreases, if the number of ATM transactions decreases, mainly due, for example, to a decrease in user appetite and store closure, or if it fails to maintain favorable relationships with related parties.

In December 2016, we established JOCDN Inc. as a joint venture, which provides CDN (\*) services. Japan Broadcasting Corporation (NHK) and WOWOW Inc. became JOCDN's shareholders through the third-party allotment in the fiscal year ended March 31, 2020. As of this document's filing date, we have invested a total of JPY142 million (IIJ ownership: 16.8%).

In January 2018, we established DeCurret Inc. to provide digital currency exchange and settlement services as a joint venture. DeCurret Inc. that had been providing crypto asset trading services since April 2019 divested its crypto asset business in February 2022, in order for DeCurret Holdings, Inc., currently our equity method investee, and DeCurret DCP Inc., its subsidiary to focus on digital currency business. We have invested a total of JPY7,082 million (IIJ ownership: 38.2%) on its business and accumulated loss of equity method as of March 31, 2022 was JPY4,954 million. In April 2022, IIJ entered into an agreement to underwrite bonds of up to JPY2 billion issued by DeCurret DCP Inc. DeCurret Holdings, Inc. is still in a start-up phase and if its business does not

expand as planned, it may cause the damage of its enterprise value, the record of greater-than-expected equity method investment loss by IJJ, the need of additional capital injection and others. In such a case, IJJ Group's results of operation and financial condition may be adversely impacted.

In April 2021, we acquired PTC, a prominent Singaporean system integrator, at a cost of 44 million Singaporean Dollar, equivalent to JPY3,632 million, and made it our wholly owned subsidiary to strengthen our Singapore business as the core of ASEAN business. For the fiscal years ended March 31, 2022, PTC had JPY6,889 million in revenues and JPY310 million in operating profit. Total balance of goodwill and intangible assets related to PTC as of March 31, 2022 was JPY3,277 million. If PTC fails to accumulate revenues or profits as planned and it is concluded that its value is not worth related goodwill and intangible assets, we may incur an impairment loss on such assets.

In order to continuously maintain or enhance group synergy, we may increase our ownership of group companies, provide financial support, give guarantees, or reorganize group structure. We may seek to establish new group companies or execute capital participation to launch new businesses. We may seek out capital transactions, including M&As, in order to expand our scale of business, customer base, and service line-ups. We may need to engage in capital funding or issue ordinary shares to execute capital strategies. Also if IJJ Group's business operation is constrained due to certain regulations particular to the subsidiaries and/or affiliated companies, IJJ group's results of operation and financial condition may be adversely impacted.

As for equity method investees over which we do not have total control, if their business strategies becomes different from ours and our consolidated subsidiaries, our business interests may differ from theirs. Thus, we may not be able to pursue group synergy.

#### **(7) Risks regarding technological innovations**

The telecommunications market, including the Internet, is characterized by rapidly changing technology, industry standards, customer needs, and competitive landscape regarding the frequent introduction of new products and new services. Under such conditions, our existing services may become less appealing. Although we focus on technology research and development to keep a competitive technological advantage, if we fail to obtain access to new or important technologies or to develop and introduce new services and enhancements that are compatible with changing industry technologies, standards, and customer requirements, or if more time and expenses are needed for research and development activities, our financial condition and results of operations could be significantly negatively impacted.

## **2. Risks regarding market condition**

### **(1) Risks regarding price competitions**

Pricing competition for network services, as well as systems integration, is severe. Thus, competitors enhance service development and marketing. If price competition becomes more extreme, revenue for network services and systems integration may not increase according to plan, profitability could deteriorate, or we may incur large costs or expenses. Such probability is always present, our results of operations as well as financial condition could be adversely impacted.

### **(2) Risks regarding network-related costs, etc.**

Network-related costs mostly consist of fixed type costs, such as circuit-related costs of backbone, network equipment-related costs, network operation costs for network operation centers, and personnel-related costs to conduct network operation. Volatility of these costs may impact our financial situation and results of operations negatively. If we experience rapid expansion of Internet traffic, if circuit-related costs increase due to an increase in unit price for backbone network, if we are required to procure a greater than expected volume of network capacity, if we fail to procure the necessary network capacity, or if we contract more network capacity than we actually require to service our customers, our financials and results of operations may be adversely impacted. Payment for international circuit and network equipment is made with foreign currency and Japanese yen-based payment is based on foreign currency.

In order to provide mobile data communication services, we lease mobile infrastructure from mobile carriers such as NTT Docomo. We pay them interconnectivity fees, a wholesale telecommunication service charge, calculated based on the “Telecommunications Business Law” and the “Interconnection Rules for Category II Designated Telecommunications Facilities,” which are both administrated by the Ministry of Internal Affairs and Communications, multiplied by our leasing mobile bandwidth. The mobile interconnectivity charge (\*) of data communication service cost is revised annually and has been decreasing. For our usage during the fiscal year ended March 31, 2022, we recognized the cost based on the predicted mobile unit charge presented by mobile carriers which was calculated based on the future cost method and we plan to recognize difference between the predicated and fixed unit charge, which is scheduled to be fixed and announced around December 2022. How much we pay to mobile carriers is to increase along with increases in subscriptions and mobile traffic. Our results of operations could be impacted if the mobile unit charge of data communication service cost or purchase cost of voice communication service increases or does not decrease as much as expected or if we are required to lease greater than expected mobile bandwidth.

### **(3) Risks regarding outsourcing resources**

We use outsourced personnel. If the unit price of outsourced personnel increases, if we fail to appropriately manage outsourcing resources, if we fail to accumulate adequate revenue volumes to meet outsourcing costs, or if we fail to procure the necessary volume of outsourcing resources, our financial situation and results of operations may be negatively impacted.

### **(4) Risks regarding competition**

The major competitors of our network services are major telecommunications carriers such as NTT Communications, KDDI Corporation and their affiliates. The major competitors of our systems integration business are system integrators (\*) such as NEC Corporation, Fujitsu Limited, NTT Data Corporation and their affiliates. Our competitors have advantages over us, including, but not limited to, substantially greater financial resources, larger pools of technology human resources, higher brand recognition, and larger customer bases. Our competitors may be better able to sustain downward pricing pressure, provide services that IJJ does not offer, and pursue competitive M&A transactions. The sales strategy and pricing strategy of our competitors may impact the market our group belongs to, and if we fail to effectively differentiate ourselves from competitors and fail to execute our business strategy as planned, our financial results and financial condition may be negatively impacted.

The major competitors of our cloud computing services are the companies listed above as well as global players such as Amazon Web Services, Inc. and MICROSOFT CORPORATION. These competitors may put additional business resources into cloud services and outsourcing related businesses. If we fail to successfully differentiate our services and solutions from those of our competitors, we may not be able to achieve expected future revenue and income, or we may not recoup our investment in cloud computing services, which may adversely affect our financial condition and results of operations.

The major competitors of our mobile services including MVNE and the consumer mobile business, are mobile carriers such as NTT Docomo, KDDI, Softbank Corp., their affiliates as well as MVNOs. Many of these competitors have higher brand recognition among consumers and greater financial resources, which enables them to implement more extensive and well-developed marketing

and low-price strategies. Going forward, competition, including with new competitors entering the market and pressure to lower pricing, may become tougher. Under such circumstances, a failure to differentiate our services from those of competitors could impact our results of operations and our financial condition negatively.

Our group competitive landscape with NTT Group is discussed in later sections of this document under “PART 1. Information on the Company, Item 2. Business Overview, 2. Risk Factors, 5. Risks regarding relationships with NTT Group, (3) Competition against NTT Group.”

**(5) Risks regarding climate change**

Following the Paris Agreement which entered into force in 2016, initiatives to reduce greenhouse gas emissions have been accelerating globally. We recognize the importance of taking initiatives to respond to climate change related risks and taking steps to transit to low carbon society. Risks regarding climate change include the possibility of physical damage mainly caused by an increase in natural disaster and extreme weather and the possibility of changes of politics, regulations, economy, market and lifestyle as we move toward low carbon society. For example, there are risks of damage to business facilities due to natural disasters, or difficulties in procuring business facilities and services due to supply chain disruption, risks of increases in electricity costs or inability to procure electricity, including emission credits and renewable energy, for servers and other network equipment, data centers, and offices, which shall increase along with our business expansion, and a reputational risk if we fail to adequately take measures to realize decarbonization. If we fail to appropriately respond to such risks, our results of operations and our financial condition could be adversely impacted.

**(6) Risks regarding force majeure**

Force majeure such as natural disaster, blackout, terrorism, armed action, regional conflict and pandemic infectious diseases may make it difficult for us to provide services reliably, may require us to recognize cost and/or investment more than expected, and may make it difficult to execute group strategy as planned. In such a case, our results of operation and financial condition could be significantly adversely impacted.

### **3. Risks regarding results of operations**

#### **(1) Volatility of operating results**

Volume and timing of revenue and operating profit recognition depend on the economic situation in Japan; Japanese companies' appetite for IT; the revenue accumulation status of network services revenue, which is recurring revenue; the number of systems integration projects and their profitability; profitability of cloud computing services and mobile services; overseas business developments; trends in the network-related costs for network services; differences between the actual and estimated rate of decrease in regard to unit price for mobile interconnectivity charges; trends in depreciation and amortization; absence and/or volume of impairment on tangible assets, goodwill, and intangible assets; level of foreign currency exchange rates; and impact from capital transactions including M&As. Volume and timing of profit before tax and recognition of profit attributable to owners of the parent are related to the volume of finance income and finance costs, fluctuations in share of profit (loss) of investment accounted for using the equity method related to equity method investees, recognition of income tax expense including tax effect, and profit (loss) attributable to non-controlling interests, in addition to fluctuations in operating profit. Therefore, our annual, semi-annual, and quarterly financial results may not work as guidelines for future earnings outlook.

Our financial results may differ from disclosed financial targets not only due to risk factors but also other factors. In fact, we timely revised and announced our disclosed financial targets for the fiscal years ended March 31, 2014, 2015, 2017, 2020, 2021 and 2022. Investments and increases in cost for development of new services and businesses could impose volatility on results of operations as the corresponding revenue volume and timing are difficult to predict and easy to change.

#### **(2) Systems integration**

Revenue for systems integration is comprised of one-time revenue for systems construction, which includes equipment sales, and recurring revenue for systems operation and maintenance. Generally speaking, transactions regarding systems integration and equipment sales are concentrated at the end of March, which is a fiscal year-end month for many Japanese companies. Fluctuations in our quarterly revenue and profit heavily relate to systems integration, and the volume of revenue and profit tend to be the largest in the fourth quarter. Our results of operations, financial condition, and fluctuations of these may be impacted by our ability and the timing of when we recognize revenue and profit of systems integration, especially for the revenue recognition timing and profitability of large systems integration projects.

While we can expect to record recurring revenue for systems operation and maintenance, revenue and profitability of systems integration could fluctuate due, for example, to the number of new construction projects, as well as the terms and conditions of systems operation and maintenance contracts when renewed. The hardware portion of systems construction revenue may be replaced with cloud computing service along with the general trend of migration to cloud computing service-based systems from on-premise systems, which could cause our revenue volume to fluctuate. Large systems construction projects tend to require a longer time to completion, which is when revenue is recognized, and require more precise project management. Also, large construction projects tend to have lower profitability as competitive pricing is required to receive orders. Projects could become unprofitable if we fail to appropriately execute project management due, for example, to system problems, changes in system requirements, or unexpected utilization of engineers. We use outsourced personnel for systems integration. If the unit price for outsourced personnel increases, if we fail to manage outsourced resources, or if we fail to recognize adequate revenue to meet outsourcing costs, this could lead to failure to achieve appropriate profit levels and/or projects could become unprofitable. In these cases our results of operations and financial condition could be adversely affected. If we fail to appropriately procure the engineers or personnel, including outsourced resources assigned for software development, needed to complete systems integration projects, the revenue recognition timing may be delayed or orders may be cancelled. Also, if we fail to appropriately manage clients' data, we may be sued.

#### **(3) Recognition of impairment loss on tangible assets, goodwill, and intangible assets**

We own network equipment; servers; construction, such as data centers; and assets such as software related to business mainly for network services and systems integration as well as back office systems and office facilities. We conduct impairment testing on these tangible and intangible assets if significant changes in business circumstances indicate that these may be recorded as impairment losses.

We may record intangible assets such as goodwill and assets related to customer relationships on our consolidated balance sheets through capital transactions such as M&As. As of March 31, 2022, the total balance of our goodwill on our consolidated balance



sheets was JPY9,479 million. Of these, major balances by cash generating units used for impairment assessment were JPY5,847 million for cash generating unit of network services and SI mainly in Japan, and JPY3,397 million for cash generating unit of PTC, one of our overseas subsidiary. As of March 31, 2022, the intangible assets related to customer relationships that are subject to amortization was JPY1,502 million. Of these, intangible assets in relation to IIJ-Global and IIJ Technology Inc., a former subsidiary of IIJ which was merged in April 2010, were JPY644 million and JPY661 million, respectively. Although we have never recorded impairment loss on goodwill and customer relationships, if significant changes in business circumstances indicate that they may be impaired, we may conduct impairment testing and record loss as a result.

#### **(4) M&As**

We recognize that it is important for us to have more resources such as but not limited to, human resources, customers, application layer technology, and overseas business foundations, as well as to create synergistic effects to increase the scale of our business. The mergers and acquisitions transactions may not always be on good terms and conditions, bear the results we expect, or have synergistic effects. Although no such incident has occurred, we may incur a large loss of goodwill and exhaust time and our resources through mergers and acquisitions. In April 2021, we purchased PTC, a prominent Singaporean system integrator, for 44 million Singaporean Dollar, equivalent to JPY3,632 million, and made it our consolidated subsidiary.

#### **(5) Fluctuations of value on holding investment securities**

We invest in non-affiliated companies in order to further enhance our business relationships, in available-for-sale equity securities for fund management, and in funds which invest mainly in unlisted stocks. The breakdown of our investment securities held recorded on our consolidated balance sheets as other investments as of March 31, 2022 was JPY9,244 million of available-for-sale securities, JPY1,645 million of nonmarketable equity securities, and JPY6,288 million of investments in funds. We may continue to acquire new investment securities. The value of our investment securities held fluctuates due, for example, to market value, as well as business situation. The fluctuation of such fair value is recognized as either comprehensive income (loss) or profit (loss). As for available-for-sale-equities held, their fair values are measured as equity instruments through other comprehensive income, unrealized profit (loss) of holding available-for-sale-equities due to fluctuation of fair value or realized profit (loss) (post-tax effect) due to a sale that will not be recognized as profit (loss) on the consolidated statement of profit and loss. It is not certain that we will be able to sell our investment securities held on favorable terms. Our results of operations and financial condition may be adversely impacted by the price of such investment securities sold, as well as the timing

#### **4. Risks regarding regulations**

##### **(1) The Telecommunications Business Act**

IIJ, as well as some IIJ Group companies, completed of telecommunication business notifications to the Ministry of Internal Affairs and Communications (MIC) and operates in accordance with the Telecommunications Business Act. If we are said to have failed to protect the privacy of communications within our business operation or to have improper business operation procedures, that could cause the Minister for Internal Affairs and Communications to order us to improve such business operation procedures.

As IIJ is a notified telecommunication business operator, compared to those operators who need to register with the MIC, supervision is relatively lax. However, the Telecommunications Business Act specifies that an operator that is designated by the Minister for Internal Affairs and Communications that provides reliable services to citizens may be given similar regulations to those required of registered telecommunications carriers. As of this document's filing date, IIJ is not designated; however, considering the current number of individual customer contracts, IIJ is highly likely to receive such a designation in the near future. After IIJ is designated, a stricter supervision by regulators is expected, and if we fail to appropriately execute business matters, we could be ordered to improve our methods.

Additionally, in order to protect users, telecommunication business operators and their sales partners (brokers and other outsourcing resources) are subject to carry, for example, the obligation to explain important matters, the system to cancel initial contracts, and the obligation to observe sales partners' operation, which are set forth by the Telecommunications Business Act. In addition to these, in order to create fare competition for mobile service market, various regulations such as for when offering mobile phones have been implemented in recent years. If we or our sales partners are said to have improper business operations, we may be asked to disclose our names to the public and take measures to improve them.

If we are asked to take measures to improve our practices, our results of operation and financial condition could be adversely impacted because of costs needed to take such actions and/or damage on corporate image.

##### **(2) Regulations related to businesses**

A number of regulations related to the usage of Internet already exist. However, arguments on the need for stricter regulations, including enhancement of measures against illegal and harmful information trading over Internet, stricter user identification, protection of youth and appropriate use of personal data, have continuously been made. Further legislation or self-imposed rules of the industry could be made or requiring telecommunications operators to impose counter measures. Depending on such requirement, a large amount of cost or facility investment could be necessary to comply.

In the area of IoT, which is one way of using the Internet, it is difficult to predict what kind of laws and regulations will be enacted in the future because the multiple industries and regulatory authorities are involved. If laws and regulations are enacted that restrict our business, or if the interpretation of laws and regulations is unclear, it may have an impact on our ability to acquire customers.

Regarding our consumer business, which comprise certain portion of our total business, in addition to the above mentioned Telecommunication Business Act, the business is subject to consumer protection related laws such as the Act against Unjustifiable Premiums and Misleading Representations. If we or sales partners fail to comply, our results of operations and financial condition could be adversely impacted because of fines from regulators, other than the MIC, demands for legal responsibility, or damage to corporate image.

Moreover, if regulations related to our business are newly enacted or enforced more strongly, flexibility and promptness in our business execution may be weakened or our service offerings may be constrained due to our clients' usage of our offered services.

##### **(3) Economic Security Legislation**

As seen in the enactment of the Economic Security Promotion Bill in this year's National Diet session in Japan, the promotion of economic measures to ensure national security has become increasingly important in response to changes in the international situation and socioeconomic structure. The law as a system for ensuring the stable provision of core infrastructure services stipulates prior examinations, recommendations, orders and others related to outsourcing the installation, maintenance, and management of critical facilities, to prevent them from being interfered with from outside Japan. Although the details of this system have not yet been determined, the operation of the system may affect our plans to build data center facilities, which may in turn affect our results of operations and financial condition. In addition, such economic measures to ensure national security have been introduced outside of Japan, including in the U.S., and the occurrence of restrictions on services we provide to a certain extent may affect our results of

operations and financial condition.

#### **(4) Foreign regulations**

We have affiliated companies both in Japan and overseas. Although we strive to comply with each foreign country's regulations, depending on countries, interpretation and operation of such regulations could be unclear, thus we may unintentionally fail to comply and be pointed out about it. In such a case, our results of operations and financial condition may be adversely impacted.

Also, among foreign country's regulations, there are cases in which such compliance requirements are not limited within such country's domain, but rather apply to the entire entity. For example, if we fail to comply with the FCPA or the National Defence Authorization Act of the United States and GDPR of EU, we could be faced to restrict our business activity or ordered to pay fines as a penalty.

#### **(5) Intellectual property**

Although we strive not to infringe on third-party patents and other intellectual property, should we fail in those efforts, we may be faced with damage claims. Also, if a crucial part of our fundamental technology is understood to have a third-party patent, or in the future a third-party is given the patent to such technology, we may be required to pay license fees to the third-party with patent in order to execute our business.

We aggressively apply open source (\*) software when developing and operating services; however, terms and conditions for open source software impose some issues, such as unclarity surrounding licenses, which could cause unexpected restriction on application.

While we impose appropriate measures to protect our intellectual property and will do so continuously, it is difficult to completely remove risks of a third-party infringing on our intellectual property rights. In such a case, our results of operations and financial condition may be adversely impacted.

#### **(6) Law suits**

As of this document's filing date, there are no cases pending which would have a significant financial impact on us; however, we cannot be certain that we will not be named as a defendant in a future lawsuit including damage claims due, for example, to service interruption; delays in completion or contractual nonconformity for systems integration; infringement of a third-party's rights to intellectual property; leaks or defects of clients' data, including the secrecy of communications and personal information; improper attitudes towards clients; or improper treatment of employees or stocks.

If any judgment should be made against us in such a lawsuit, or should our creditability be damaged, our results of operations or financial condition could be adversely impacted.

## **5. Risks regarding relationships with NTT Group**

### **(1) History behind NTT and NTT Communications capital injection**

Our capital transactions with NTT and NTT Communications include NTT participation in rights offerings to enhance our capital structure in January 1996, establishment of INTERNET MULTIFEED CO. with NTT in September 1997 (later, the shareholder became NTT Communications due to reorganization of NTT Group), and third-party allotment, mainly NTT and NTT Communications, in September 2003 in order to offset the commencement of corporate reorganization proceedings of Crosswave, our former equity method investee. NTT is our “other related company” and as of March 31, 2022, NTT and NTT Communications together own 26.9% of our voting rights.

### **(2) Business relationship with NTT Group**

We use services provided by NTT East and NTT West for a significant portion of access circuits, services provided by NTT Communications for a significant portion of IJ's domestic and international backbone circuits, and services provided by NTT Docomo for a significant portion of mobile communication lines and facilities to provide Internet connectivity services and other services to our customers. For the fiscal year ended March 31, 2022, the aggregated amount paid for these services was JPY21,649 million.

We have lease transactions with lease companies to procure facilities and as of March 31, 2022, we had JPY2,558 million of finance lease obligations with NTT TC Leasing Co., Ltd.

The business relationship with NTT Group is within the ordinary course of business. There is no special arrangement due to NTT ownership of us.

### **(3) Competition against NTT Group**

Within NTT Group, there are NTT Communications, NTT Docomo, NTT DATA Corporation, NTT Security, NTT PC Communications and NTT Plala Inc., which provide network services as well as system integration services similar to ours.

While we recognize that our business may compete against these NTT Group companies for some projects, we operate our business independently from NTT Group, and there is no negotiation of any kind when it comes to competition against NTT Group.

## **6. Risks regarding future funding needs**

As of March 31, 2022, our cash and cash equivalents were JPY47,391 million, increased by JPY4,924 million from the previous fiscal year end. Our bank borrowings as of March 31, 2022 were JPY21,870 million, decreased by JPY3,690 million from the previous fiscal year end. Our finance lease obligation including current portion as of March 31, 2022 was JPY18,069 million, decreased by JPY160 million. As of March 31, 2022, the balance of other financial liabilities related to operating lease recognized along with the adoption of IFRS 16 was JPY28,157 million.

Our investment in facilities has been increasing. We plan to continuously allocate more capital in the future for network facilities, cloud computing services-related facilities, investments and expenses needed for maintenance, updates and expansion of back office-related facilities, investments and expenses needed for service development as well as operation and business development, investments and expenses related to our own data center construction, expansion of office space along with human resources expansion, increases in operating capital along with business expansion, capital injections and/or loans for business expansion as a group, funds for M&A transactions, etc. We mainly use lease transactions when purchasing network equipment. Due to changes in the business climate, we may be faced with greater than expected funding needs for fund raising, including future lease transactions for our business operation. There is no guarantee that we can execute such transactions on favorable terms and conditions which could impose restrictions on our business development.

## **7. Risks regarding dilution of equity**

IIJ issued 9,400 thousand new shares (post-stock-split-base) of common stock by way of a public offering in July 2013 and 1,400 thousand new shares (post-stock-split-base) by way of a third-party allotment in connection with a secondary offering of shares by way of an over-allotment in August 2013. For future strategic mergers and acquisitions transactions and/or large-scale business investments, we may choose to raise additional funds from the issuance of equity shares of IIJ's common stock or securities convertible into IIJ's common stock, in which case existing shareholders may incur substantial dilution.

IIJ has introduced stock compensation-type stock options for directors and executive directors of IIJ (excluding part-time and outside directors) as a substitution for the planned retirement allowance. As for the details of this plan, please refer to "PART 1 Information on the Company, Item 4 Information on IIJ, 1. Information on IIJ's shares, (2) Information on Stock Acquisition Rights."

IIJ has introduced restricted stocks remuneration for directors and executive directors of IIJ and its subsidiary, IIJ-Global (excluding part-time and outside directors) as a substitution for a part of bonus. As for the details of this scheme, please refer to "PART 1 Information on the Company, Item 4 Information on IIJ, 4. Corporate Governance, (4) Remuneration for directors and company auditors, etc., iv) Contents of performance-linked remuneration."

### 3. Management's Analysis of Financial Position, Results of Operations and Cash Flows

#### (Overview of Business Results)

##### (1) Results of Operations

###### Overview of Consolidated Results of Operations for the fiscal year ended March 31, 2022

The Japanese economy continued to show signs of gradual recovery during the fiscal year ended March 31, 2022 ("FY2021"); however, there were some weaknesses in personal consumption and other areas impacted by the COVID-19 pandemic. With regard to future prospects, while the economy is expected to recover gradually along with the normalization of economic and social activities, supported by the effect of various policies and improvements of overseas economies, we must pay close attention to the impacts of the spread of COVID-19 pandemic, fluctuations in foreign exchange and capital markets, a rise in raw material prices and others.

Under such an economic trend, in the ICT related market where we belong to, we expect demands for adopting safe and secure network systems from enterprises to increase steadily as we have seen the continuous growth of Internet traffic supported by the increased IT utilization among enterprises and government agencies, the growing importance of security-related services as countermeasures against threats on Internet, the widespread of Cloud computing related services, and the progress of practical application of IoT that comprehensively uses these services.

In these market circumstances, our business overview for FY2021 was as follows. Network service revenues, monthly recurring revenues (excluding mobile-related services (\*)), were up 10.3% YoY, and operating profit was JPY23,547 million, up 65.3% YoY, driven by the gross profit growth. Operating profit increased significantly and exceeded the initial financial targets announced in May 2021 and also the revised financial targets announced in November 2021. FY2021, the first fiscal year of our three-year Mid-term plan which was announced on May 12, 2021, had strong operating margin of 10.4%, which was stronger than the plan. Therefore, we revised our Mid-term's operating margin target upward for the fiscal year ending March 31, 2024 (FY2023) from "over 10%" to 11.5% (the initial target at the beginning of FY2021 was "over 9%"). As for network services, IP service revenues increased steadily from the beginning of FY2021, mainly due to an increase in contracted bandwidth of existing customers. As for Mobile related services, the net increase of consumers' subscription continued on quarter basis while Mobile related service revenues for consumers decreased mainly due to decline in an average unit selling price such as seen in the launch of the "Giga Plan (\*)" which reflected a decrease in our Mobile related purchasing costs. As for IoT related mobile services for enterprises, revenues and subscription increased by 31.4% and 23.7% YoY, respectively, primarily due to continuous demands for projects and an increase in subscription of existing projects. As for Outsourcing services, revenues for security related services continued to increase strongly, largely due to the enhancement of in-house developed security services' functions, the expansion of their line-ups, and an accumulation of orders for "IJ C-SOC Service (\*)." As for WAN services, revenues increased steadily. As for system integration, owing to strong demands for network system construction projects, system construction revenues and orders received increased stably, up 11.4% and 18.6%, YoY, respectively. Systems operation and maintenance revenues increased by 16.4% YoY, due to an accumulation of orders for systems operation and maintenance as well as an increase in Cloud computing related service revenues along with the growing demands for Multi-Cloud (\*) and others. In addition, a new service, "IJ GIO Infrastructure P2 Gen.2" was developed and launched to respond to demands for the migration of enterprise systems to fully Cloud based systems. As for our facilities, we have decided to construct the second building of Shiroi Data Center Campus to accommodate our facilities that support the growth of enterprise network services and to meet demands for co-location. As for overseas businesses, we acquired PTC, a leading local system integrator in Singapore, which is the core of our ASEAN business, and made it as our wholly-owned subsidiary. As for the new business areas, DeCurret Holdings, Inc., an equity method investee, published a white paper relating to activities of the Digital Currency Forum (\*) and conducted the proof of concept with leading Japanese companies. For further developing the digital currency business, which is gradually commercialized, DeCurret Holdings, Inc. divested its crypto asset business and enhanced its management. As for our human resource development for our future business growth, we have been focusing mainly on the recruitment and training of new graduates. The number of consolidated employees as of March 31, 2022 increased by 342 personnel YoY to 4,147 personnel due to the addition of 178 new graduates joined in April 1, 2021, mid-career hires and employees of PTC through its acquisitions.

Consolidated financial results for FY2021 were as follows. Total revenues were JPY226,335 million (JPY213,002 million for FY2020), up 6.3% YoY. Total cost of sales was JPY174,707 million (JPY172,720 million for FY2020), up 1.2% YoY and gross profit was JPY51,628 million (JPY40,282 million for FY2020), up 28.2% YoY. The breakdown by services was as follows. Network service revenues were JPY128,213 million (JPY126,827 million for FY2020), up 1.1% YoY. Of these, network service revenues

excluding mobile related services were JPY87,496 million, up 10.3% YoY and mobile related service revenues were JPY40,717 million, down 14.3% YoY. Gross profit for network services was JPY35,618 million (JPY27,171 million for FY2020), up 31.1% YoY, mainly due to a better-than-expected accumulation of enterprise network services, the reduction of purchase price in voice services from the beginning of FY2021 and one-time cost reimbursement of mobile interconnectivity charge as FY2020 mobile unit charge was fixed based on actual results for the corresponding period. SI revenues, including equipment sales, were JPY95,338 million (JPY83,284 million for FY2020), up 14.5% YoY and gross profit for SI was JPY14,942 million (JPY12,087 million for FY2020), up 23.6% YoY. Of these, SI revenues and gross profit of PTC, which we made a wholly-owned subsidiary in April, 2021, were JPY6,889 million and JPY765 million, respectively. ATM operation business revenue was JPY2,784 million (JPY2,891 million for FY2020), down 3.7% YoY and gross profit of ATM operation business was JPY1,068 million (JPY1,024 million for FY2020), up 4.2% YoY. Net amount of selling, general and administrative expenses, other operating income and other operating expenses were JPY28,081 million (JPY26,034 million for FY2021), up 7.9% YoY. Operating profit for FY2021 was JPY23,547 million (JPY14,248 million for FY2020), up 65.3% YoY. Profit before tax for FY2021 was JPY24,162 million (JPY14,035 million for FY2020), up 72.2% YoY. Although there was an increase in equity method loss and an impairment loss on corresponding amount of goodwill related to DeCurret Holdings, Inc. due to a divestment of its crypto asset business, an increase in valuation gains on fund investments absorbed these losses. Profit attributable to owners of the parent for FY2021 was JPY15,672 million (JPY9,712 million for FY2020), up 61.4% YoY.

## **(2) Financial Position**

As of March 31, 2022, the balance of total assets was JPY231,805 million, increased by JPY11,028 million from the balance as of March 31, 2021 of JPY220,777 million.

As of March 31, 2022, the balance of current assets was JPY104,486 million, increased by JPY11,081 million from the balance as of March 31, 2021 of JPY93,405 million, mainly due to increases in cash and cash equivalents, trade receivables and prepaid expenses. As of March 31, 2022, the balance of non-current assets was JPY127,320 million, decreased by JPY53 million from the balance as of March 31, 2021 of JPY127,373 million, mainly due to an increase in other investments by fluctuation of fair value of our holding marketable equity securities and funds, increases in goodwill and prepaid expenses related to an acquisition of PTC, a decrease in right-of-use assets (right to use leased assets under operating lease contracts such as office and data centers and assets under finance lease contracts such as data communication equipment) due to depreciation, and a decrease in investments accounted for using the equity method mainly related to DeCurret Holdings, Inc.

As of March 31, 2022, the balance of current liabilities was JPY76,778 million, increased by JPY3,519 million from the balance as of March 31, 2021 of JPY73,259 million, mainly due to an increase in contract liabilities related to an acquisition of PTC, an increase in trade and other payables, and a decrease in borrowings of repayments. As of March 31, 2022, the balance of non-current liabilities was JPY50,407 million, decreased by JPY6,140 million from the balance as of March 31, 2021 of JPY56,547 million, mainly due to a decrease in borrowings and other financial liabilities by reclassification to current liabilities.

As of March 31, 2022, the balance of total equity attributable to owners of the parent was JPY103,528 million, increased by JPY13,572 million from the balance as of March 31, 2021 of JPY89,956 million. Ratio of owners' equity to total assets was 44.7% as of March 31, 2022.

## **(3) Cash Flows**

Cash and cash equivalents as of March 31, 2022 were JPY47,391 million.

Net cash provided by operating activities for FY2021 was JPY43,573 million. There were profit before tax of JPY24,162 million, and depreciation and amortization of JPY28,444 million. Regarding changes in working capital, there was net cash out of JPY2,892 million, mainly due to an increase in payment of liabilities and decrease in advance receipt of contract liabilities.

Net cash used in investing activities for FY2021 was JPY11,838 million, mainly due to payments for purchases of tangible assets of JPY6,783 million, payments for purchases of intangible assets, such as software, of JPY4,734 million, payments for the acquisition of PTC (net of its cash) of JPY2,612 million, and proceeds from sales of tangible assets of JPY2,150 million.

Net cash used in financing activities for FY2021 was JPY27,296 million, mainly due to payments of other financial liabilities of JPY19,983 million, which included payments under operating lease contracts such as office rent and finance lease contracts such as network equipment, repayments of long-term bank borrowings of JPY5,170 million, dividends paid of JPY3,836 million and net increase in short-term borrowings of JPY1,480 million.

## (Production, Orders Received and Sales)

### (1) Production

Production results for the year ended March 31, 2022 were as follows:

Type of Services	Fiscal year ended March 31, 2022	
	Production (thousands of yen)	Year over year comparison (%)
Systems Integration, including Equipment Sales	80,344,887	13.0
Total	80,344,887	13.0

(Notes)

- Percentages of year over year comparison indicate year over year rate of change.
- Since the Company does not engage in production activities in network services and ATM operation business, we do not present production results for network services, equipment sales and ATM operation business. For more information about relations between services and business segments, please refer to "PART 1. Information on the Company, Item 1. Overview of the Company, 3 Description of Business."

### (2) Orders Received

Orders received for the fiscal year ended March 31, 2022 and order backlog as of March 31, 2022 were as follows:

Type of Services	Fiscal year ended March 31, 2022			
	Orders Received (thousands of yen)	Year over Year comparison (%)	Order Backlog (thousands of yen)	Year over Year comparison (%)
Systems Construction and Equipment Sales	38,660,343	18.6	12,451,257	49.5
Systems Operation and Maintenance	62,815,500	8.8	60,340,253	10.6
Total	101,475,843	12.4	72,791,510	15.7

(Notes)

- Percentages of year over year comparison indicate year over year rate of change.
- Since the Company does not engage in make-to-order production in network services and ATM operation business, we do not present orders received and order backlog for network services and ATM operation business. For more information about relations between services and business segments, please refer to "PART 1. Information on the Company, Item 1. Overview of the Company, 3 Description of Business."

### (3) Sales

Consolidated revenues for the year ended March 31, 2022 were as follows:

Type of services	Fiscal year ended March 31, 2022	
	Revenue (thousands of yen)	Year over year comparison (%)
Network services	128,212,839	1.1
Internet connectivity services (enterprise)	37,910,760	(6.0)
Internet connectivity services (consumer)	23,376,512	(9.1)
Outsourcing services	40,522,630	13.5
WAN services	26,402,937	5.4
Systems integration	95,338,864	14.5
Systems construction and equipment sales	35,376,891	11.4
Systems operation and maintenance	59,961,973	16.4
ATM operation business	2,783,674	(3.7)
Total revenues	226,335,377	6.3

(Notes)

- Percentages of year over year comparison indicate year over year rate of change.
- For more information about relations between services and business segments, please see "PART I Information on the Company, Item 1. Overview of the Company, 3 Description of Business."



## **(Management's Discussion and Analysis of Operating Results, etc.)**

Forward-looking statements included herein are made as of the filing date of this annual securities report.

### **(1) Critical Accounting Policies and Assumptions used to make the Accounting Estimate**

The Company's consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) in accordance with Article 93 of the Ordinance on Terminology, Forms and Preparation Methods of Consolidated Financial Statements, etc. (Ordinance of the Ministry of Finance of Japan No. 28 of 1976)

In preparing consolidated financial statements in accordance with IFRS, the Company uses judgments, accounting estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, profit and loss.

These estimates and assumptions are based on the best judgment of management in consideration of past experience and available information, and various factors considered to be reasonable as of the end of the reporting period. .

However, due to their nature, figures based on these estimates and assumptions may differ from actual results. For details, please refer to the notes on consolidated financial statements below.

**(2) Analysis of Result of Operation for the fiscal year ended March 31, 2022****(i) Summary of Consolidated Results of Operations**

## Summary of Consolidated Results of Operations

	Fiscal Year ended March 31, 2021	Fiscal Year ended March 31, 2022	Year over Year change
	millions of yen	millions of yen	%
Total revenues	213,002	226,335	6.3
Network services	126,827	128,213	1.1
Systems integration, including equipment sales	83,284	95,338	14.5
ATM operation business	2,891	2,784	(3.7)
Total costs	(172,720)	(174,707)	1.2
Network services	(99,656)	(92,595)	(7.1)
Systems integration, including equipment sales	(71,197)	(80,396)	12.9
ATM operation business	(1,867)	(1,716)	(8.1)
Total gross margin	40,282	51,628	28.2
Network services	27,171	35,618	31.1
Systems integration, including equipment sales	12,087	14,942	23.6
ATM operation business	1,024	1,068	4.2
SG&A, R&D, and other operating income(expenses)	(26,034)	(28,081)	7.9
Operating profit	14,248	23,547	65.3
Profit before tax	14,035	24,162	72.2
Profit attributable to owners of the parent	9,712	15,672	61.4

## Segment Information

	Fiscal Year ended March 31, 2021	Fiscal Year ended March 31, 2022
	millions of yen	millions of yen
Total revenues	213,002	226,335
Network services and SI business	210,278	223,678
ATM operation business	2,891	2,784
Elimination	(167)	(127)
Operating profit	14,248	23,547
Network service and SI business	13,541	22,799
ATM operation business	826	834
Elimination	(119)	(86)

## **(ii) Analysis of Result of Operation**

We present analysis by type of service, instead of segment analysis, because most of the Company's revenues are dominated by network services and systems integration (SI) business.

### **i) Revenues**

Total revenues were JPY226,335 million, up 6.3% YoY (JPY213,002 million for FY2020).

#### **[Network services]**

Network services revenue was JPY128,213 million, up 1.1% YoY (JPY126,827 million for FY2020).

Revenues for Internet connectivity services for enterprise were JPY37,911 million, down 6.0% YoY from JPY40,347 million for FY2020. The decrease was due to a decrease in IIJ Mobile MVNO Platform service (MVNE) revenue, which was mainly in the response to the reduction in procurement cost, while revenues of IP services and enterprise mobile services increased.

Revenues for Internet connectivity services for consumers were JPY23,376 million, down 9.1% YoY from JPY25,722 million for FY2020, mainly due to a decrease in average revenue per user of new plan "GigaPlans" for our consumer mobile services.

Revenues for Outsourcing services were JPY40,523 million, up 13.5% YoY from JPY35,710 million for FY2020, mainly due to an increase in security-related services revenues.

Revenues for WAN services were JPY26,403 million, up 5.4% YoY from JPY25,048 million for FY2020.

The following tables provide a breakdown of network services revenues and number of contracts and subscription for connectivity services.

#### Network Services Revenues Breakdown

	FY2020	FY2021	YoY Change
	JPY millions	JPY millions	%
<b>Total network services</b>	126,827	<b>128,213</b>	1.1
<b>Internet connectivity services (enterprise)</b>	40,347	<b>37,911</b>	(6.0)
<b>IP services (including data center connectivity services)</b>	12,171	<b>13,683</b>	12.4
<b>IIJ Mobile Services</b>	24,525	<b>20,351</b>	(17.0)
<b>Enterprise mobile service (IoT usages etc.)</b>	7,807	<b>10,257</b>	31.4
<b>IIJ Mobile MVNO Platform service (MVNE)</b>	16,718	<b>10,094</b>	(39.6)
<b>Others</b>	3,651	<b>3,877</b>	6.2
<b>Internet connectivity services (consumer)</b>	25,722	<b>23,376</b>	(9.1)
<b>IIJmio Mobile Services</b>	22,997	<b>20,365</b>	(11.4)
<b>Others</b>	2,725	<b>3,011</b>	10.5
<b>Outsourcing services</b>	35,710	<b>40,523</b>	13.5
<b>WAN services</b>	25,048	<b>26,403</b>	5.4

#### Number of Contracts and Subscription for Connectivity Services (Note 1)

	As of March 31, 2021	As of March 31, 2022	YoY Change
<b>Internet connectivity services (enterprise)</b>	2,303,717	<b>2,500,116</b>	196,399
<b>IP service (greater than or equal to 1Gbps) (Note2)</b>	791	<b>786</b>	(5)
<b>IP service (less than 1Gbps) (Note2)</b>	1,200	<b>1,250</b>	50
<b>IIJ Mobile Services</b>	2,209,836	<b>2,407,083</b>	197,247
<b>Enterprise mobile service (IoT usages etc.)</b>	1,110,415	<b>1,374,055</b>	263,640
<b>IIJ Mobile MVNO Platform service (MVNE)</b>	1,099,421	<b>1,033,028</b>	(66,393)
<b>Others</b>	91,890	<b>90,997</b>	(893)
<b>Internet connectivity services (consumer)</b>	1,379,277	<b>1,437,107</b>	57,830
<b>IIJmio Mobile Services</b>	1,034,148	<b>1,090,208</b>	56,060
<b>Others</b>	345,129	<b>346,899</b>	1,770
<b>Total contracted bandwidth (Gbps) (Note 3)</b>	6,624.1	<b>7,641.6</b>	1,017.5

(Notes)

- Numbers in the table above show number of contracts except for “IIJ Mobile Services (enterprise)” and “IIJmio Mobile Services” which show number of subscriptions.
- The numbers of IP service contracts include the numbers of IIJ data center connectivity service contracts.
- Total contracted bandwidth is calculated by multiplying number of contracts under “Internet connectivity services (enterprise)” except for “IIJ Mobile Services” and the contracted bandwidths of the services respectively.

#### [Systems integration]

SI revenues, including equipment sales, were JPY95,338 million, up 14.5% YoY (JPY83,284 million for FY2020).

Systems construction and equipment sales, a one-time revenue, was JPY35,376 million, up 11.4% YoY (JPY31,767 million for FY2020). Of this amount, revenue of PTC SYSTEM (S) PTE LTD (“PTC”) was JPY4,731 million. Systems operation and maintenance revenue, a recurring revenue, was JPY59,962 million, up 16.4% YoY (JPY51,517 million for FY2020), mainly due to continued accumulation of systems operation orders as well as an increase in cloud-related services’ revenues. Of this amount, revenue of PTC was JPY2,159 million.

Orders received for SI, including equipment sales, totaled JPY101,476 million, up 12.4% YoY (JPY90,314 million for FY2020); orders received for systems construction and equipment sales were JPY38,660 million, up 18.6% YoY (JPY32,590 million for FY2020), and orders received for systems operation and maintenance were JPY62,816 million, up 8.8% YoY (JPY57,724 million for FY2020).

Order backlog for SI, including equipment sales, as of March 31, 2022 amounted to JPY72,792 million, up 15.7% YoY

(JPY62,894 million as of March 31, 2021); order backlog for systems construction and equipment sales was JPY12,451 million, up 49.5% YoY (JPY8,330 million as of March 31, 2021) and order backlog for systems operation and maintenance was JPY60,340 million, up 10.6% YoY (JPY54,564 million as of March 31, 2021).

**[ATM operation business]**

ATM operation business revenues were JPY2,784 million, down 3.7% YoY (JPY2,891 million for FY2020).

**ii) Cost of sales**

Total cost of sales was JPY174,707 million, up 1.2% YoY (JPY172,720 million for FY2020).

**[Network services]**

Cost of network services revenue was JPY92,595 million, down 7.1% YoY (JPY99,656 million for FY2020). Although the costs related to Internet backbone, facilities and personnel, etc., increased slightly, costs of mobile services were decreased due to reduction of purchase price in voice services from the beginning of FY2021 and one-time cost reimbursement of mobile unit charge by NTT DOCOMO, INC. in 3Q21 as FY2020 mobile unit charge was fixed based on its actual results for the corresponding period. Gross profit was JPY35,618 million, up 31.1% YoY (JPY27,171 million for FY2020), and gross profit ratio was 27.8% (21.4% for FY2020).

**[Systems integration]**

Cost of SI revenues, including equipment sales was JPY80,396 million, up 12.9% YoY (JPY71,197 million for FY2020), mainly due to increases in outsourcing costs, license fees along with an increase in cloud-related services' revenues and purchasing costs. Of this amount, PTC's cost was JPY6,125 million. Gross profit was JPY14,942 million, up 23.6% YoY (JPY12,087 million for FY2020) and gross profit ratio was 15.7% (14.5% for FY2020).

**[ATM operation business]**

Cost of ATM operation business revenues was JPY1,716 million, down 8.1% YoY (JPY1,867 million for FY2020). Gross profit was JPY1,068 million (JPY1,024 million for FY2020) and gross profit ratio was 38.3% (35.4% for FY2020).

**iii) Selling, general and administrative expenses and other operating income and expenses**

Selling, general and administrative expenses, including research and development expenses, totaled JPY27,969 million, up 9.7% YoY (JPY25,491 million for FY2020), mainly due to increases in personnel-related expenses, sales commission expenses and advertising expenses. Of this amount, PTC's expenses was JPY463 million.

Other operating income was JPY171 million (JPY149 million for FY2020).

Other operating expenses was JPY283 million (JPY692 million for FY2020), mainly due to disposal loss on fixed assets.

**iv) Operating profit**

Operating profit was JPY23,547 million (JPY14,248 million for FY2020), up 65.3% YoY.

**v) Finance income and expenses, and share of profit (loss) of investments accounted for using equity method**

Finance income was JPY3,506 million, compared to JPY776 million for FY2020. It included gains on financial instruments of JPY3,055 million (JPY479 million for FY2020).

Finance expense was JPY556 million, compared to JPY581 million for FY2020. It included interest expenses of JPY538 million (JPY580 million for FY2020).

Share of loss of investments accounted for using equity method was JPY2,335 million (compared to loss of JPY408 million for FY2020). As for DeCurret Holdings, Inc, there were an increase in equity method loss and an impairment loss on corresponding amount of goodwill of JPY1,181 million due to a divestment of its crypto asset business.

**vi) Profit before tax**

Profit before tax was JPY24,162 million (JPY14,035 million for FY2020), up 72.2% YoY.

**vii) Profit for the year**

Income tax expense was JPY8,362 million (JPY4,234 million for FY2020). As a result, profit for the year was JPY15,800 million (JPY9,801 million for FY2020), up 61.2% YoY.

Profit for the year attributable to non-controlling interests was JPY128 million (JPY89 million for FY2020), mainly related to net income of Trust Networks Inc.

Profit for the year attributable to owners of parent was JPY15,672 million (JPY9,712 million for FY2020), up 61.4% YoY.

### **(3) Financial Position as of March 31, 2022**

As of March 31, 2022, the balance of current assets was JPY104,486 million, increased by JPY11,081 million from the balance as of March 31, 2021 of JPY93,405 million. As for the major breakdown of balance and fluctuation of current assets, cash and cash equivalents increased by JPY4,924 million to JPY47,391 million, trade receivables increased by JPY2,850 million to JPY37,649 million and prepaid expenses increased by JPY2,955 million, which included JPY1,667 million due to the acquisition of PTC, to JPY13,553 million.

As of March 31, 2022, the balance of non-current assets was JPY127,320 million, decreased by JPY53 million from the balance as of March 31, 2021 of JPY127,373 million. As for the major breakdown of balance and fluctuation of non-current assets, tangible assets increased by JPY761 million to JPY17,846 million. Right-of-use assets, which include right to use leased assets under operating lease contracts such as office and data centers and assets under finance lease contracts such as data communication equipment, decreased by JPY5,834 million to JPY44,874 million, mainly due to depreciation. Goodwill increased by JPY3,397 million to JPY9,479 million, mainly due to the acquisition of PTC. Investments accounted for using the equity method decreased by JPY3,197 million, mainly due to loss related to DeCurret Holdings, Inc., to JPY5,830 million. Prepaid expenses increased by JPY915 million to JPY10,452 million, including an increase of JPY1,122 million related to the acquisition of PTC. The amount of other investments was JPY17,410 million, increased by JPY4,497 million mainly due to fluctuation of fair value of our holding marketable equity securities and funds.

As of March 31, 2022, the balance of current liabilities was JPY76,778 million, increased by JPY3,519 million from the balance as of March 31, 2021 of JPY73,259 million. As for the major breakdown of balance and fluctuation of current liabilities, trade and other payables increased by JPY1,498 million to JPY20,742 million. Borrowings decreased by JPY2,190 million to JPY16,370 million, due to a decrease by JPY5,170 million from repayment of long-term borrowings, an increase by JPY1,480 million in short-term borrowings and an increase by JPY1,500 million from a transfer from non-current liabilities. Contract liabilities increased by JPY2,469 million to JPY9,571 million, including an increase of JPY1,857 million related to the acquisition of PTC. Other financial liabilities decreased by JPY845 million to JPY17,035 million.

As of March 31, 2022, the balance of non-current liabilities was JPY50,407 million, decreased by JPY6,140 million from the balance as of March 31, 2021 of JPY56,547 million. As for the major breakdown of balance and fluctuation of current liabilities, long-term borrowings decreased by JPY1,500 million to JPY5,500 million due to a transfer to current portion. Contract liabilities increased by JPY184 million to JPY7,429 million. Other financial liabilities decreased by JPY5,502 million to JPY30,146 million, mainly due to a transfer to current portion.

As of March 31, 2022, the balance of total equity attributable to owners of the parent was JPY103,528 million, increased by JPY13,572 million from the balance as of March 31, 2021 of JPY89,956 million. Ratio of owners' equity to total assets was 44.7% as of March 31, 2022.

### **(4) Analysis of Liquidity and Capital Resources for the fiscal year ended March 31, 2022**

#### **(i) Overview**

Our principal capital and liquidity needs in recent years have been for capital expenditures for the development and expansion of our network infrastructure, investments in our internal back-office systems, cloud service-related investments, leasing fees and investments in facilities such as data centers (including purchase of land), working capital increasing due to costs such as cost of network services and purchasing cost in systems integration services, investments in and loans to group companies, investments to develop international business, sales and marketing expenses and working capital.

We have traditionally met our capital and liquidity requirements through cash flows from operating activities, bank borrowings and finance leases.

#### **(ii) Cash flows**

Cash and cash equivalents as of March 31, 2022 were JPY47,391 million (JPY42,467 million as of March 31, 2021).

Net cash provided by operating activities for FY2021 was JPY43,573 million (net cash provided by operating activities of JPY40,544 million for FY2020). There was profit before tax of JPY24,162 million (JPY14,035 million for FY2020), depreciation and amortization of JPY28,444 million, including JPY11,534 million of depreciation of right-of-use operating lease assets under IFRS 16, and income taxes paid of JPY5,700 million (JPY3,912 million for FY2020). Regarding changes in working capital,

there was net cash out of JPY2,892 million compared to net cash-in of JPY1,513 million for FY2020. As for the major factors for the increase in net cash outflow in comparison with FY2020, there were increases in payment of liabilities and decreases in advance receipt of contract liabilities.

Net cash used in investing activities for FY2021 was JPY11,838 million (net cash used in investing activities of JPY13,216 million for FY2020), mainly due to payments for purchases of tangible assets of JPY6,783 million (JPY6,391 million for FY2020), payments for purchases of intangible assets, such as software, of JPY4,734 million (JPY4,617 million for FY2020), payments for the acquisition of PTC (net of its cash) of JPY2,612 million, and proceeds from sales of tangible assets, which include sale and leaseback, of JPY2,150 million (JPY2,499 million for FY2020).

Net cash used in financing activities for FY2021 was JPY27,296 million (net cash used in financing activities of JPY23,618 million for FY2020), mainly due to payments of other financial liabilities of JPY19,983 million (JPY20,168 million for FY2020), which included payments under operating lease contracts such as office rent and finance lease contracts such as network equipment, repayments of long-term bank borrowings of JPY5,170 million (JPY1,830 million for FY2020), dividends paid of JPY3,836 million (JPY1,533 million for FY2020) and net increase in short-term borrowings of JPY1,480 million (net decrease of JPY360 million for FY2020).

### **(iii) Borrowings**

Our primary banking relationships are with MUFG Bank, Ltd., Mizuho Bank, Ltd., Sumitomo Mitsui Banking Corporation and Sumitomo Mitsui Trust Bank, Limited.

As of March 31, 2022, our short-term borrowings consisting of bank overdrafts were JPY14,870 million. Our unused balance under our bank overdraft agreements, uncommitted, was JPY10,980 million in short-term borrowings as of March 31, 2022. As of March 31, 2022, the balance of our long-term borrowings was JPY7,000 million.

### **(iv) Finance Leases**

The Company conducts its connectivity and other services by using data communications and other equipment leased under finance lease arrangements. The balance of finance lease liabilities amounted to JPY18,069 million at March 31, 2022.

## **4. Material Contracts, etc.**

Not applicable.

## **5 Research and development**

For the fiscal year ended March 31, 2022, our research and development activities on basic technology relating the Internet are conducted mainly by IIJ Innovation Institute (“IIJ-II”. IIJ absorbed IIJ-II on April 1, 2022), a consolidated subsidiary of IIJ, which cooperates with IIJ’s relevant departments.

In regard to Internet-related basic technology, IIJ-II has conducted extensive research mainly on Internet traffic survey, measurement and analysis, Internet infrastructure technology and security. As for Internet traffic survey, measurement and analysis, we have been continuously cooperating with the MIC and other ISPs from 2004 on evaluating domestic Internet traffic volumes as well as its trend. As the use of the Internet is changing in response to the COVID-19 pandemic, our reports on Internet traffic continue to receive favorable reviews. These kind of research is not only valuable to us in constructing network architecture, but also valuable worldwide as a rare research output which we believe is a great contribution to the ICT industry. As for Internet infrastructure technologies, in order to operate growing Internet infrastructure more efficiently, we participated in the standardization activities of protocols used in the Internet, and addressed research on operation and management automation technologies, such as dynamic information management by designing an autonomous resource allocation model for cloud services, collecting and extracting network information, building automatic configuration systems for industrial and IoT devices, etc. In regard to security, we designed an early warning system using the logs accumulated by IIJ’s Security Operation Center (SOC), and researched technologies to prevent possible attacks based on



machine learning and binary analysis technologies.

For the fiscal year ended March 31, 2022, through our business activities, our business divisions engaged in the following research and development; development of new services, expansion of mobile services functions, development of full-MVNO services, execution of customers' various PoC (\*) projects for developments of IoT related services etc., development of security services or solutions and addition of new functions by evaluating security-related technologies, addition of new functions for cloud computing services, developments of software necessary for our business by evaluating such technology, evaluation network equipment whether to adopt, development of next generation system infrastructure, and evaluation, consideration and development of network operation technology.

We participate in various domestic and international organizations or groups in relation to Internet or telecommunications technology, such as ISOC (\*) and IETF (\*), which are standardization organizations of Internet technology, APNIC (\*) and JPNIC (\*), which are organizations support the operation of the Internet in Asia and Japan, ITU-T (\*), a telecommunications standardization department of the United Nations' specialized agency ITU (\*), FIRST (\*), an international organization on security, JANOG (\*), a Japanese organization to discuss, review and introduce technical matters related to the Internet and related operations for the purpose of contributing to Internet technologists and users, ICT-ISAC (\*), an organization to secure security in the information and communication sector in Japan, and ASPIC (\*), an organization to disseminate and develop cloud computing as an important social infrastructure. Through our engagement with these organizations, we are actively working on the development of network related technology.

The Internet has contributed to society by making communication protocols be public and standardized. In our research and development activities related to data communications including the Internet, we recognize it is more important to participate in standardization process of basic technology, collect, evaluate and acquire next generation technical information, apply and implement new technology to existing services, create and develop highly value-added services and products with existing technology, rather than newly developing our own technology by investing a large amount of budget individually, and this is how we engage in research and development activities.

Most of our research and development expenses are for personnel related expenses as described above. We basically recognize personnel expenses related to personal engaged in basic technology research as research and development expenses, and costs related to service development are recognized as cost of revenue. For the fiscal year ended March 31, 2022, research and development expenses, which were in relation to network services and systems integration business segment, were JPY506 million, increased by 7.3% compared to the previous fiscal year.

## Item 3. Property and Equipment

### 1. Overview of Capital Investments

In order to meet increasing demand for cloud computing services, increasing volume of traffic and others, we continuously invest in data centers, servers and network equipment. We also engage in system development to expand our service offerings as well as improve work efficiency.

Capital expenditures for the year ended March 31, 2022 were JPY16,130 million. They mainly represented purchases for the network services and SI business.

Among said expenditures, investment in tangible fixed assets such as data communication equipment, servers, data centers, and, facility construction amounted to JPY9,850 million and investments in software such as service and back office system-related software was JPY6,280 million.

The capital expenditures described above include the following: purchase of assets of JPY8,123 million which were paid with cash on hand, and acquisition of assets made by entering into finance leases of JPY8,007 million.

For the fiscal year ended March 31, 2022, we did not sell or dispose of any important assets.

(Note) Total amount of capital expenditure described above are the amounts of acquisition of tangible and intangible assets by cash and entering into finance leases for the fiscal year, excluding duplication due to sale and leaseback transactions and acquisition of assets that do not have the nature of investment, such as purchase of small-amount equipment.

### 2 Overview of Major Facilities

Major Facilities of the IIJ Group (IIJ and Subsidiaries) as of March 31, 2022 were as follows:

#### (1) IIJ

Office (Location)	Segment	Type of Equipment and Facilities	Carrying amount (thousands of yen)						Number of Employees (person) Note 1	
			Land (Area m <sup>2</sup> )	Buildings	Structures	Tools, furniture and fixtures	Software	Leased assets		Total
Headquarter and Data center etc. (Chiyoda-ku, Tokyo)	Network services and SI business	Office equipment and communication equipment etc.	2,055,099 (43,311)	5,964,359	1,261,914	2,836,682	14,028,568	13,838,500	39,985,122	2,344

(Notes)

- The number of employees indicates the total number of full-time and contract worker.
- IIJ rents almost all offices and network operation centers except for Matsue data center and Shiroi data center. IIJ didn't own land or building which were material for the purpose of business. For the fiscal year ended March 31, 2022, total rent expenses including for our headquarters amounted JPY6,318,168 thousand.
- Figures of carrying amount are based on Japan GAAP.

#### (2) Domestic Subsidiaries

Company Name (Location) Note 1	Segment	Type of Equipment and Facilities	Carrying amount (thousands of yen)				Number of Employees (person) Note 2	
			Facilities attached to buildings	Tools, furniture and fixtures	Software	Leased assets		Total
IIJ GlobalSolutions Inc. (Chiyoda-ku, Tokyo)	Network services and SI business	Office equipment and communication equipment etc.	16,380	506,960	161,989	2,016,671	2,702,000	368
Trust Networks Inc. (Chiyoda-ku, Tokyo)	ATM operation Business	Office equipment and communication equipment etc.	—	495,421	59,106	425,041	979,568	10
IIJ Engineering Inc. (Chiyoda-ku, Tokyo)	Network services and SI business	Office equipment and communication equipment etc.	133,503	316,117	67,083	1,457	518,160	602

(Notes)

- IIJ's subsidiaries in Japan rent headquarters building from IIJ.
- The number of employees indicates the total number of full-time and contract workers.
- Figures of carrying amount are based on Japan GAAP.

### (3) Overseas Subsidiaries

Company Name (Location)	Segment	Type of Equipment and Facilities	Carrying amount (thousands of yen)				Number of Employees (person) Note 2
			Facilities attached to buildings	Tools, furniture and fixtures	Software	Total	
IJ America Inc. (New York, U.S.A)	Network services and SI business	Office equipment and Communication equipment etc.	435,347	328,863	1,727	765,937	49
IJ Europe Limited (London, the United Kingdom)	Network services and SI business	Office equipment and Communication equipment etc.	192,450	74,979	—	267,429	44

(Notes)

1. The amount includes the right-of-use assets. Consumption tax is not included
2. The number of employees indicates the total number of full-time and contract workers.
3. Figures of carrying amount are based on IFRS.

### 3 Planned Capital Investments and Disposals of Property

IJ and its subsidiaries decide capital investments plan based on comprehensive consideration by taking factors such as industry trends and investment efficiency into consideration.

Plans of new construction and disposals of major property and equipment as of March 31, 2022 were as follows.

#### (1) New construction of major property and equipment

Company Name (Location)	Segment	Details of facilities and equipment	Total planned investment		Supposed capital resource	Start and Completion date etc.	
			Total (thousands of yen)	Amount already paid (thousands of yen)		Start	Completion
Data Center etc. (Shiroi-shi, Chiba, etc.)	Network services and SI business	Communication equipment, Sever and System development etc.	8,470,000	—	Cash	April 2022	March 2023
Data Center etc. (Shiroi-shi, Chiba, etc.)	Network services and SI business	Communication equipment, Sever and System development etc.	8,030,000	—	Lease	April 2022	March 2023
Data Center (Shiroi-shi, Chiba.)	Network services and SI business	Construction costs etc.	5,000,000	—	Cash	July 2022	July 2023

#### (2) Disposals of major facilities, etc.

Not applicable.

## Item 4. Information on IIJ

### 1 Information on IIJ's Shares

#### (1) Total Number of Shares

##### (i) Total Number of Shares

Class	Total number of shares authorized to be issued (shares)
Common stock	151,040,000
Total	151,040,000

##### (ii) Number of shares issued

Class	Number of shares issued as of the end of the fiscal year (shares) (March 31, 2022)	Number of shares issued as of the filing date (shares) (June 30, 2022)	Stock exchange on which IIJ is listed or authorized financial instruments firms association	Description
Common stock	93,534,800	93,534,800	Tokyo Stock Exchange (the First section : as of the end of the fiscal year) (the Prime market : as of the filing date)	The number of shares constituting a unit is 100.
Total	93,534,800	93,534,800	—	—

## (2) Information on Stock Acquisition Rights

### (i) Description of Stock Option System

#### Stock-Compensation-Type Stock Options (Stock Acquisition Rights)

Under this stock compensation-type stock option plan, III's directors (excluding part-time directors and outside directors) and executive officers will receive stock acquisition rights as stock-based compensation stock options, approximately one to two months' worth of base monthly remuneration for each person, depending on his or her position. These stock options are issued and allocated in accordance with the Companies Act, as a substitution for the abolished retirement benefit plan for directors.

#### #1 Stock Acquisition Rights

Date of resolution	June 28, 2011
Class and number of person for subscription rights to shares	6 Full-time Directors and 8 Executive Officers
Number of stock acquisition rights outstanding (Number)*	66 Note 1
Type of stock and number of shares subject to stock acquisition rights(Share)	Common stock 26,400 Notes 1 and 4
Amount to be paid in upon exercise of subscription rights to shares(JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the "exercise price") by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 15, 2011 to July 14, 2041
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares	Price of issuing shares :JPY648.86 Amount of capitalization :JPY324.43 Note 4
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

#### #2 Stock Acquisition Rights

Date of resolution	June 27, 2012
Class and number of person for subscription rights to shares	6 Full-time Directors and 11 Executive Officers
Number of stock acquisition rights outstanding (Number)*	70 Note 1
Type of stock and number of shares subject to stock acquisition rights(Share)*	Common stock, 28,000 Notes 1 and 4
Amount to be paid in upon exercise of subscription rights to shares(JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the "exercise price") by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 14, 2012 to July 13, 2042
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Price of issuing shares : JPY796.905 Amount of capitalization : JPY398.4525 Note 4
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

### #3 Stock Acquisition Rights

Date of resolution	June 26, 2013
Class and number of person for subscription rights to shares	7 Full-time Directors and 10 Executive Officers
Number of stock acquisition rights outstanding (Number)*	60 Note 1
Type of stock and number of shares subject to stock acquisition rights(Share)*	Common stock, 24,000 Note 1 and 5
Amount to be paid in upon exercise of subscription rights to shares(JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the “exercise price”) by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 12, 2013 to July 11, 2043
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Price of issuing shares : JPY1,618 Amount of capitalization : JPY809 Note 5
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

### #4 Stock Acquisition Rights

Date of resolution	June 25, 2014
Class and number of person for subscription rights to shares	7 Full-time Directors and 10 Executive Officers
Number of stock acquisition rights outstanding (Number)*	87 Note 1
Type of stock and number of shares subject to stock acquisition rights(Share)*	Common stock, 34,800 Note 1 and 5
Amount to be paid in upon exercise of subscription rights to shares(JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the “exercise price”) by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 11, 2014 to July 10, 2044
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Price of issuing shares : JPY1,057 Amount of capitalization : JPY528.5 Note 5
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

### #5 Stock Acquisition Rights

Date of resolution	June 26, 2015
Class and number of person for subscription rights to shares	7 Full-time Directors and 11 Executive Officers
Number of stock acquisition rights outstanding (Number) *	117 Note 1
Type of stock and number of shares subject to stock acquisition rights(Share) *	Common stock 46,800 Note 1 and 5
Amount to be paid in upon exercise of subscription rights to shares(JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the “exercise price”) by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 14, 2015 to July 13, 2045
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Price of issuing shares : JPY923.5 Amount of capitalization : JPY461.75 Note 5
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

#### #6 Stock Acquisition Rights

Date of resolution	June 24, 2016
Class and number of person for subscription rights to shares	7 Full-time Directors and 12 Executive Officers
Number of stock acquisition rights outstanding (Number) *	126 Note 1
Type of stock and number of shares subject to stock acquisition rights (Share) *	Common stock, 50,400 Note 1 and 5
Amount to be paid in upon exercise of subscription rights to shares (JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the “exercise price”) by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 12, 2016 to July 11, 2046
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Price of issuing shares : JPY900.5 Amount of capitalization : JPY450.25 Note 5
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

#### #7 Stock Acquisition Rights

Date of resolution	June 28, 2017
Class and number of person for subscription rights to shares	7 Full-time Directors and 11 Executive Officers
Number of stock acquisition rights outstanding (Number) *	137 Note 1
Type of stock and number of shares subject to stock acquisition rights (Share) *	Common stock, 54,800 Note 1 and 5
Amount to be paid in upon exercise of subscription rights to shares (JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the “exercise price”) by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 15, 2017 to July 14, 2047
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Price of issuing shares : JPY843.5 Amount of capitalization : JPY421.75 Note 5
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

#### #8 Stock Acquisition Rights

Date of resolution	June 28, 2018
Class and number of person for subscription rights to shares	7 Full-time Directors and 11 Executive Officers
Number of stock acquisition rights outstanding (Number) *	137 Note 1
Type of stock and number of shares subject to stock acquisition rights (Share) *	Common stock, 54,800 Note 1 and 5
Amount to be paid in upon exercise of subscription rights to shares (JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the “exercise price”) by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 14, 2018 to July 13, 2048
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Price of issuing shares : JPY869.5 Amount of capitalization : JPY434.75 Note 5
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

#### #9 Stock Acquisition Rights

Date of resolution	June 27, 2019
Class and number of person for subscription rights to shares	7 Full-time Directors and 12 Executive Officers
Number of stock acquisition rights outstanding (Number) *	145 Note 1
Type of stock and number of shares subject to stock acquisition rights (Share) *	Common stock, 58,000 Note 1 and 5
Amount to be paid in upon exercise of subscription rights to shares (JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the “exercise price”) by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 13, 2019 to July 12, 2049
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Price of issuing shares : JPY887 Amount of capitalization : JPY443.5 Note 5
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

#### #10 Stock Acquisition Rights

Date of resolution	June 24, 2020
Class and number of person for subscription rights to shares	7 Full-time Directors and 14 Executive Officers
Number of stock acquisition rights outstanding (Number)	93 Note 1
Type of stock and number of shares subject to stock acquisition rights (Share)	Common stock, 37,200 Note 1 and 5
Amount to be paid in upon exercise of subscription rights to shares (JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the “exercise price”) by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 11, 2020 to July 10, 2050
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Price of issuing shares : JPY1,609.5 Amount of capitalization : JPY804.75 Note 5
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

#### #11 Stock Acquisition Rights

Date of resolution	June 29, 2021
Class and number of person for subscription rights to shares	8 Full-time Directors and 15 Executive Officers
Number of stock acquisition rights outstanding (Number)	70 Note 1
Type of stock and number of shares subject to stock acquisition rights (Share)	Common stock, 28,000 Note 1 and 5
Amount to be paid in upon exercise of subscription rights to shares (JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the “exercise price”) by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 16, 2021 to July 15, 2051
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Price of issuing shares : JPY3,147 Amount of capitalization : JPY1,573.5 Note 5
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3



## #12 Stock Acquisition Rights

Date of resolution	June 28, 2022
Class and number of person for subscription rights to shares	9 Full-time Directors and 17 Executive Officers
Number of stock acquisition rights outstanding (Number)	30,900 Note 1, 6, 8
Type of stock and number of shares subject to stock acquisition rights (Share)	Common stock, 30,900 Note 1, 6, 8
Amount to be paid in upon exercise of subscription rights to shares (JPY)	The value of assets to be contributed upon exercise of stock acquisition rights shall be determined by multiplying the price to be paid per share upon exercise of each stock acquisition right (the "exercise price") by the Number of Shares Granted, and the exercise price shall be one (1) yen.
Exercise period of subscription rights to shares	From July 15, 2022 to July 14, 2022
Price of issuing shares and amount of capitalization upon exercise of subscription rights to shares (JPY)	Note 7
Condition for exercise of subscription rights to shares	Note 2
Matters regarding acquisition of subscription rights to shares through transfer	Acquisition of subscription rights to shares through transfer shall be subject to approval by resolution of the Board of Directors
Matters regarding the grant of subscription rights to shares to upon organizational restructuring	Note 3

\*The contents are described as of the end of FY2021 (March 31, 2022). As of the end of the month previous to the filing, no other contents changed from March 31, 2022.

### (Notes)

#### 1. Class and number of shares to be issued upon exercise of stock acquisition rights

The class of shares to be issued upon exercise of stock acquisition rights shall be common stock of IJ. The number of shares to be issued upon exercise of each stock acquisition right (hereinafter referred as "Number of Shares Granted") shall be one (1). However, if IJ conducts a stock split or share consolidation of its common stock after the allotment date of stock acquisition rights (hereinafter referred to as the "Allotment Date"), the Number of Granted Shares shall be adjusted according to the following formula, and any fraction less than one share resulting from the adjustment shall be rounded down.

$$\text{Number of Shares Granted after adjustment} = \text{Number of Shares Granted before adjustment} \times \text{Ratio of share split or share consolidation}$$

In the case of a share split, the Number of Shares Granted after adjustment shall apply from the day after the record date of said share split. Whereas, in the case of a share consolidation, the Number of Shares Granted after adjustment shall apply from the day the share consolidation becomes effective. This is provided, however, that in cases where IJ conducts a share split conditional on approval at a General Meeting of Shareholders of IJ of a proposal to increase capital stock or capital reserve by reducing surplus, and the record date for the share split shall be the day prior to the day on which said shareholders' meeting closes, the Number of Shares Granted after adjustment shall be applied retroactively from the day after the day the applicable shareholders' meeting closes and the day following the applicable record date.

In addition, if, after the Allotment Date, IJ conducts a merger, a corporate split or a gratis allotment of shares, or if the Number of Shares Granted needs to be adjusted in accordance with these cases, IJ may appropriately adjust the Number of Shares Granted to a reasonable extent.

#### 2. Terms and conditions of exercising stock acquisition rights

- 1) Partial execution of each stock acquisition right is not allowed.
- 2) A person granted the stock acquisition rights may exercise these rights only within ten (10) days from the day following the day the person loses his or her position as a Director or Executive Officer of IJ, except for losing his or her position by passing away. However, this does not apply if his or her legal heir who inherits the stock acquisition rights as described in the following paragraph 3) exercises the rights.
- 3) If a person granted the stock acquisition rights passes away, only one of his or her legal heir is permitted to inherit the granted stock acquisition rights (hereinafter referred to as the "Grantee"). The Grantee can exercise the rights only within six (6) months after inheriting the new share acquisition rights. If the Grantee passes away, the stock acquisition rights cannot be passed on to the legal heir of the Grantee.
- 4) The Share Purchase Warrants shall not be transferred to third parties, offered for pledge or disposed of in any other way
- 5) Matters concerning other conditions for the exercise of stock acquisition rights, other than the items prescribed above, shall be determined at the meeting of the Board of Directors when the terms and conditions of offering of stock acquisition rights are determined.

#### 3. Matters concerning the details of the issuance of stock acquisition rights undergoing Organizational Restructuring

In the event IJ is merged as a dissolving company, performs an absorption-type demerger or an incorporation-type demerger (only if IJ becomes the split company), or conducts a share exchange or a share transfer (only if IJ becomes a wholly owned subsidiary) (hereinafter collectively referred to as "Organizational Restructuring"), stock acquisition rights of a corporation described in Article 236, Paragraph 1, Items 8.1 through 8.5 of the Corporation Law of Japan (hereinafter "Restructured Company") shall be granted to each Stock Acquisition Right Holder remaining unexercised (hereinafter "Remaining Stock Acquisition Rights") immediately before the date when Organizational Restructuring takes effect (refers to the date when the absorption-type merger takes effect, the date on which the company is incorporated through the incorporation-type merger, the date when the absorption-type demerger takes effect, the date on which the company incorporated through the incorporation-type demerger, the date when share exchange takes effect, or the date when the wholly owning parent company is established by share transfer). However, the foregoing shall apply only to cases in which the delivery of stock acquisition rights of the Restructured Company according to the following conditions is stipulated in the absorption-type merger agreement, the incorporation-type merger agreement, the absorption-type demerger agreement, the incorporation-type demerger plan, the share exchange agreement or the share transfer plan.

- 1) Number of stock acquisition rights of the Restructured Company to be delivered  
IJ shall deliver stock acquisition rights, the number of which shall equal the number of stock acquisition rights held by the holder of the Remaining Stock Acquisition Rights.
- 2) Class of shares of the Restructured Company to be issued upon exercise of stock acquisition rights  
Common stock of the Restructured Company
- 3) Number of shares of the Restructured Company to be issued upon exercise of stock acquisition rights

To be decided according to Note 1 above after taking into consideration the conditions, etc., of the Organizational Restructuring.

4) Value of the assets to be contributed upon exercise of stock acquisition rights

The value of the assets to be contributed upon exercise of each stock acquisition right shall be the amount obtained by multiplying the amount to be paid after restructuring as stipulated below, and the number of shares of the Reorganized Company to be issued upon exercise of the stock acquisition rights as determined in accordance with 3) above. The amount to be paid after restructuring shall be one (1) yen per share of the Restructured Company that can be granted due to the exercise of each stock acquisition right to be granted.

5) Exercise period of stock acquisition rights

Starting from the later of either the commencement date of the exercise period of stock acquisition rights as stipulated above, or the date on which the Organizational Restructuring becomes effective, and ending on the expiration date for the exercise of stock acquisition rights as stipulated in above.

6) Matters concerning increase in capital stock and capital reserve to be increased by the issuance of shares upon exercise of stock acquisition rights

(a) Amount of increase in capital stock by issuing shares upon exercise of stock acquisition rights shall be half of the upper limit of capital increase as calculated pursuant to the provisions of Article 17, Paragraph 1 of the Ordinance for Corporate Accounting, with the resulting fractions of less than one (1) yen occurring upon such calculation being rounded up to the nearest yen.

(b) The amount of increase in capital reserve by issuing shares upon exercise of stock acquisition rights shall be the upper limit of capital increase as described in (a) above less the amount of increase in capital set out therein.

7) Restriction on acquisition of stock acquisition rights by transfer

Any acquisition of stock acquisition rights by transfer shall be subject to approval by resolution of the Board of Directors of the Restructured Company (or the general meeting of shareholders if the Restructured Company is not a company with a Board of Directors).

8) Conditions for acquisition of stock acquisition right

Should a resolution for the approval of any of the proposals (a) or (b) below be adopted at the General Meeting of Shareholders of IJJ (or at a meeting of the Board of Directors of IJJ if a resolution at a General Meeting of Shareholders is not required), IJJ may acquire the stock acquisition rights as at the date specifically determined by the Board of Directors of IJJ without contribution.

(a) Proposal for approval of a merger agreement under which IJJ shall be merged as a dissolving company

(b) Proposal for approval of a share exchange agreement or share transfer plan under which IJJ shall be a wholly owned subsidiary

9) Other terms and conditions of exercising stock acquisition rights

To be determined in accordance with Note 2 above.

4. By resolution of the Board of Directors on September 6, 2012, IJJ conducted a 200-for-1 stock split on October 1, 2012. Also, by resolution of the Board of Directors on November 9, 2020, a 2-for-1 stock split was conducted on January 1, 2021. As a result of these stock splits, the number of shares to be issued upon exercise of stock acquisition rights was adjusted from 1 share to 200 shares per stock acquisition right on and after October 1, 2012, and from 200 shares to 400 shares per stock acquisition right on and after January 1, 2021. In addition, the issuance price and capitalization amount of shares in the case of issuing shares through the exercise of stock acquisition rights are each adjusted to be 1/400th.
5. By resolution of the Board of Directors on November 9, 2020, IJJ conducted a 2-for-1 stock split on common stock with an effective date of January 1, 2021. In connection with the stock split, the number of shares to be issued upon exercise of stock acquisition rights has been adjusted from 200 shares to 400 shares per stock acquisition right, and the issuance price and capitalization amount of shares in the case of issuing shares through the exercise of stock acquisition rights are each adjusted to be 1/2 (one half).
6. The maximum number as described above is the number of planned allotments. If the actual number of the stock acquisition rights to be allotted decreased for reasons such as not applying for subscription, then the number of the stock acquisition rights to be issued shall decrease to be equal to the actual number of the stock acquisition rights to be allotted. Accordingly, in such cases, the number of shares of common stock subject to stock acquisition rights will likewise be reduced.
7. As of the filing date of this document, the price of issuing shares and the amount of capitalization are not determined.
8. By resolution of the 30th Ordinary General Meeting of Shareholders held on June 28, 2022, the number of shares to be issued upon exercise of each stock acquisition right was revised from 400 to 1 share, and in conjunction with this, the total number of stock acquisition rights was revised from a maximum of 600 to a maximum of 240,000 so that the total number of stock acquisition rights would be 400 times.

**(ii) Details of rights plan**

Not applicable

**(iii) Other share acquisition rights**

Not applicable

### (3) Information on Moving Strike Convertible Bonds

Not applicable.

### (4) Changes in the Total Number of Issued Shares and Capital

Date	Changes in the total number of issued shares (shares)	Balance of the total number of issued shares (shares)	Changes in capital (thousands of yen)	Balance of capital (thousands of yen)	Changes in capital reserve (thousands of yen)	Balance of capital reserve (thousands of yen)
April 3, 2017 (Note 1)	2,400	46,713,800	2,305	22,972,583	2,305	9,693,266
April 2, 2018 (Note 1)	7,600	46,721,400	6,907	22,979,490	6,909	9,700,175
July 1, 2019 (Note 1)	13,200	46,734,600	11,909	22,991,399	11,908	9,712,083
January 1, 2021 (Note 2)	46,734,600	93,469,200	-	22,991,399	-	9,712,083
April 5, 2021 (Note 1)	33,200	93,502,400	15,862	23,007,261	15,862	9,727,945
July 1, 2021 (Note 1)	32,400	93,534,800	15,365	23,022,616	15,355	9,743,300

(Notes)

1. Increased by exercise of stock acquisition rights
2. By resolution of the Board of Directors on November 9, 2020, IJ conducted a two-for-one stock split on common stock with an effective date of January 1, 2021. The above increase is due to the stock split.

### (5) Composition of Shareholders

As of March 31, 2022

Classification	Status of shares (one unit = 100 shares)							Number of shares less than one unit (shares) (Note)	
	National and local governments	Financial institutions	Financial instruments business operators	Other institutions	Foreign shareholders		Individual and others (Note)		Total
					Non-individuals	Individuals			
Number of shareholders (persons)	—	33	40	80	289	25	8,526	8,993	—
Number of shares held (units)	—	228,566	9,013	353,419	214,880	30	129,232	935,140	20,800
Percentage of shares held (%)	—	24.44	0.96	37.78	22.98	0.01	13.83	100.00	—

(Note) Of 3,221,667 shares of treasury stock, 32,216 units are included in "Individual and others," and 67 shares are included in "Number of shares less than one unit."

**(6) Major Shareholders**

As of March 31, 2022

Name	Address	Number of shares held (shares)	Ownership percentage of the total number of issued shares other than treasury stock (%) (Note 1)
NIPPON TELEGRAPH AND TELEPHONE CORPORATION	5-1 Otemach 1-chome, Chiyoda-ku, Tokyo	20,190,000	22.36
The Master Trust Bank of Japan, Ltd. (Trust account) (Note 2)	11-3 Hamamatsu-cho 2-chome, Minato-ku, Tokyo	8,804,700	9.75
Custody Bank of Japan, Ltd. (Trust account) (Note 2)	8-12 Harumi 1-chome, Chuo-ku, Tokyo	5,254,700	5.82
NTT Communications Corporation	3-1 Otemach 2-chome, Chiyoda-ku, Tokyo	4,080,000	4.52
ITOCHU Techno-Solutions Corporation	1-1 Toranomom 4-chome, Minato-ku, Tokyo	3,904,000	4.32
Koichi Suzuki	Chiyoda-ku, Tokyo	3,691,322	4.09
The Dai-ichi Life Insurance Company, Limited (Standing proxy: Custody Bank of Japan, Ltd.)	13-1 Yurakucho 1-chome, Chiyoda-ku, Tokyo (8-12 Harumi 1-chome, Chuo-ku, Tokyo)	2,546,000	2.82
KS Holdings Inc. (Note 3)	5-3 Nishi-Kanda 3-chome, Chiyoda-ku, Tokyo	1,620,000	1.79
MUFG Bank, Ltd.	7-1 Marunouchi 2-chome, Chiyoda-ku, Tokyo	1,372,000	1.52
Sompo Japan Insurance Inc.	26-1 Nishi-Shinjuku 1-chome, Shinjuku-ku, Tokyo	1,300,000	1.44
Total	—	52,762,722	58.42

(Notes)

1. The percentage are rounded to two decimal places.
2. Numbers of shares held by Japan Trustee Services Bank, Ltd and Custody Bank of Japan, Ltd. are those related to trust business.
3. KS Holdings Inc. is a wholly owned and controlled (indirect) by Mr. Koichi Suzuki.
4. There were 3,221,667 shares of treasury stock, which were not included in the above table.

**(7) Information on Voting Rights****(i) Issued shares**

As of March 31, 2022

Classification	Number of Shares (shares)	Number of Voting Rights	Description
Shares without Voting Rights	—	—	—
Shares with Restricted Voting Rights (treasury stock, etc.)	—	—	—
Shares with Restricted Voting Rights (others)	—	—	—
Shares with Full Voting Rights (treasury stock, etc.)	Treasury Stock: 3,221,600 shares of common stock	—	—
Shares with Full Voting Rights (others)	90,292,400 shares of common stock	902,924	—
Shares Representing Less than One Unit	20,800 shares of common stock	—	—
Number of Issued Shares	93,534,800 shares of common stock	—	—
Total Number of Voting Rights	—	902,924	—

**(ii) Treasury Stock**

As of March 31, 2022

Name	Address	Number of shares held under own name (shares)	Number of shares held under the name of others (shares)	Total number of shares held (shares)	Ownership percentage of total number of shares outstanding (%)
(Treasury Stock) Internet Initiative Japan Inc.	2-10-2 Fujimi, Chiyoda-ku, Tokyo	3,221,600	—	3,221,600	3.44
Total	—	3,221,600	—	3,221,600	3.44



### 3. Dividend Policy

Our basic dividend policy is that we pay dividends to our shareholders continuously and in a stable manner while considering the need to have retained earnings for the enhancement of financial position, medium-to long-term business expansion, future business investment and other goals.

IIJ's Articles of Incorporation stipulates that IIJ may pay interim dividends to shareholders. Basically, the frequency of dividend payments is twice each fiscal year, an interim dividend and a year-end dividend, and the interim dividend is decided by the meeting of the Board Directors and the year-end dividend is approved at the General Meeting of Shareholders.

Based on the policy above, for the fiscal year ended March 31, 2022, IIJ paid total cash dividend of JPY48.00 per share of common stock, which consists of a cash dividend of JPY23.00 per share of common stock as an interim dividend, and a cash dividend of JPY25.00 per share of common stock as a year-end dividend.

Retained earnings shall be used mainly in investment and expenditure for continuously expanding our business, M&A for further achieving our medium- to long-term growth, and others, while considering the enhancement of financial position.

The following table shows dividends whose effective dates are in the fiscal year ended March 31, 2022.

Date of resolution	Total cash dividends (Thousands of yen)	Dividend per Shares (Yen)
The Meeting of the Board of Directors on November 5, 2021	2,077,202	23.00
The General Meeting of Shareholders on June 28, 2022	2,257,828	25.00

## 4. Corporate Governance

### (1) Overview of Corporate Governance

#### i) Basic Policy for the Corporate Governance

The Company recognizes the importance of enhancing and implementing corporate governance to achieve its mission of supporting and operating Internet which has become indispensable to social infrastructure and to consistently enhance our corporate value. The Company has social responsibilities for a wide range of stakeholders including shareholders, customers, vendors, employees and Internet users of all kinds. Therefore, considering the importance of the Company's influence on society, in addition to fulfilling our accountability to shareholders, the Company thinks it is necessary to strive to obtain understandings of various stakeholders.

#### ii) Overview of the corporate governance structure and reasons for adopting the structure

##### [Overview of our management organization and the corporate governance structure]

As of the filing date of this document, IIJ's Board of Directors consists of 14 directors (including nine full-time directors and five outside directors). IIJ's Representative Directors consists of 2 directors, Chairman and President. IIJ's board of company auditors consists of four company auditors (including two full-time company auditors), including three outside Company auditors. Further, IIJ has an Internal Auditing Office consisting of five members, including a manager.

IIJ adopted the executive officer system with an aim to further enhance its corporate governance by separating its decision making and supervisory function from the business execution function and to realize rapid and efficient business execution.

Oversight and supervision of business execution is carried out by means of ordinary (monthly) and extraordinary meetings of the Board of Directors, management meetings consisting of directors, executive officers, etc., and monitoring and giving the necessary instructions to each of our businesses, project, subsidiaries, etc.

Oversight of business management and business audits are carried out by means of ordinary (monthly) and extraordinary meetings of the board of company auditors, assigning of a financial expert and legal expert to the board of company auditors, conducting continuous auditing, including of our domestic subsidiaries and affiliates as well as overseas companies by company auditors and our Internal Auditing Office, and operation of our whistleblowers hotline system.

Regarding risk management, directors in charge of business execution are responsible for identifying and evaluating risks, and taking countermeasures against them in businesses within the scope of responsibilities. Further, IIJ has established committees such as the Internal Control Committee and the Disclosure Committee to evaluate risks and take countermeasures against them depending on the type of risks.

Regarding sustainability promotion, IIJ has established the Sustainability Committee to plan activity policies, consider and promote measures for each theme across the whole company, confirm and verify the progress, and submit and report the details of such activities to IIJ's Board of Directors.

Business activities by directors and employees of the Company are governed by the Code of Ethics, the Basic Rules for Internal Control, etc.

##### [Basic information of our organization]

#### 1) Board of Directors

IIJ's Board of Directors holds ordinary meetings every month and extraordinary meetings when needed, in order to make decisions on items defined by laws and IIJ's articles of incorporation and other important business issues, where directors mutually supervise business execution. As of the filing date of this document, IIJ's Board of Directors consists of 14 directors (Representative Director/Chairman Koichi Suzuki (chairman), Eijiro Katsu, Satoshi Murabayashi, Yasuhiko Taniwaki, Koichi Kitamura, Akihisa Watai, Tadashi Kawashima, Junichi Shimagami, Naoshi Yoneyama, Takashi Tsukamoto



(outside director), Kazuo Tsukuda (outside director), Yoichiro Iwama (outside director) , Atsushi Okamoto (outside director), and Kaori Tonosu (outside director).

## 2) Board of Company Auditors

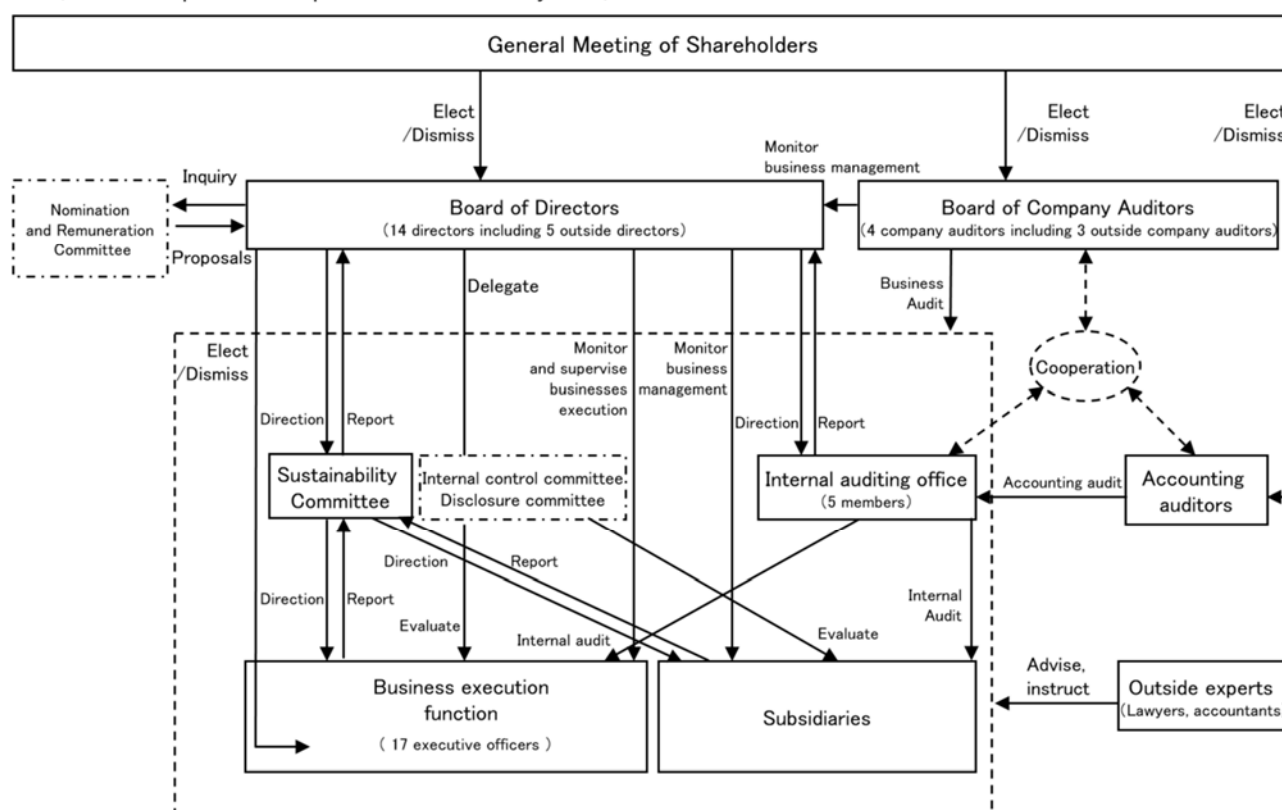
IIJ's board of company auditors holds ordinary meetings every month and extraordinary meetings when needed in order to supervise business executions by the directors. In addition, by associating with our Internal Auditing Office, IIJ's board of company auditors shares information necessary for the audits. As of the filing date of this document, IIJ's board of company auditors consists of four auditors: Kazuhiro Ohira (full-time, outside company auditor/chairman), Masako Tanaka, Takashi Michishita (outside company auditor) and Koichi Uchiyama (outside company auditor).

## 3) Nomination and Remuneration Committee

IIJ has voluntarily established the Nomination and Remuneration Committee to maintain and improve fairness and transparency of decision making in directors' nomination and remuneration. In the process of determining appointment or dismissal of directors and remuneration amounts for directors, the Nomination and Remuneration Committee plays an advisory role to IIJ Board of Directors. As of the filing date of this document, the Nomination and Remuneration Committee consists of seven directors: Representative Director/Chairman Koichi Suzuki (chairman), Eijiro Katsu, Takashi Tsukamoto (outside director), Kazuo Tsukuda (outside director), Yoichiro Iwama (outside director), Atsushi Okamoto (outside director), and Kaori Tonosu (outside director).

The following chart illustrates our corporate governance structure:

<Outline Map of the Corporate Governance system>



**[Reasons for adoption thereof]**

IJJ adopts the system of a company with a board of company auditors. We have strengthened corporate governance by having functions of oversight and supervision on business management based on the experience and knowledge of five outside directors and three outside company auditors. The reasons for adopting this system are as follows:

- IJJ has appointed qualified persons as a lawyer and a certified public accountant with extensive experience, broad knowledge and expertise for our company auditors, and there has not been any problem in the system thus far.
- From the viewpoint of audit continuity, unless dismissed at the General Meeting of Shareholders, an audit by a corporate auditor with a term of four years is expected to be more effective than an audit committee with a term of office of one year.

**iii) Other matters regarding corporate governance**

**[Internal control system, risk management system, status of improvement of system to ensure the appropriateness of operations of subsidiaries, etc.]**

IJJ has stipulated a basic policy for the establishment of the internal control system, and maintained and operated the system based on the policy. The outline is as follows.

For ensuring the appropriateness of execution of duties by directors and employees in accordance with the law and IJJ's articles of incorporation, IJJ has established regulations requiring strict adherence to the laws, including the code of ethics and insider trading prevention provisions. In addition, IJJ has established a system for consulting with lawyers and other experts outside the Company. IJJ has established an internal reporting system for reporting any legal violations, and maintained an internal notification system. An office of internal audits has conducted internal audits on a regular basis. IJJ has established a Disclosure Committee that evaluates content for appropriateness and completeness.

For appropriate management of information related to the execution of duties by directors, IJJ has appointed an executive officer in charge of information security. In addition, IJJ has established basic information security regulations, which it properly operates it.

Regarding governing risk management, executive officers that oversee the operation of each division identify the risks defined by the governing regulations, evaluate these risks and develop measures to counter these risks, as well as review them on a regular basis. An evaluation committee will be established, when needed, to evaluate risk and to develop countermeasures.

Regarding ensuring the efficient execution of duties by directors, IJJ has taken measures such as goal management based on an annual plan, clarification of authority and responsibility etc.

IJJ has established a regulation on subsidiary management to ensure efficiency of the business of IJJ Group companies including subsidiaries, concluded agreements with subsidiaries, etc., and established a system whereby subsidiaries report and consult on necessary matters. IJJ has taken measures such as formulation of regulations governing the entire corporate group on important matters concerning internal control. IJJ also conducts internal audits of our subsidiaries.

Regarding measures for effective auditing by company auditors, the internal auditing office and the company auditors closely cooperate and hear opinions of company auditors on personnel located in the internal auditing office. Directors and employees periodically provide necessary reports and information to the board of company auditors regarding the internal reporting system with the board of company auditors as the contact point. The board of company auditors audits the operation of whistleblowers hotline system. Regarding the expenses required for the duties of the board of company auditors, IJJ sets a reasonable budget based on the opinions of the company auditors. IJJ has taken measures to secure external experts necessary for the execution of audit work.

### **[Outline of liability insurance contracts]**

IIJ, with our directors, company auditors, executive officers and other important employees under the Corporation Law of Japan as insured persons, has entered into a directors and officers liability insurance policy, as provided for in Article 430-3, Paragraph 1 of the Corporation Law of Japan with an insurance company. The policy covers the losses due to the insured's actions based on his/her position, such as damages payable, litigation costs, etc. in damage suits. However, the scope of compensation does not cover the damages and litigation costs of the insured involved in an intentional illegal act or criminal act such as bribery, to ensure that the appropriateness of the performance of the insured's duties is not lost. As for the insurance premiums, the Company bears approximately 90% of the total and each insured bears the remaining balance within a maximum of 1.5% individually, depending on his/her position.

### **[Outline of limited liability contracts]**

In order for the directors and company auditors to execute their expected roles, IIJ's articles of incorporation stipulates that IIJ may, pursuant to the provision of Article 426 Paragraph 1 of the Companies Act of Japan, with a resolution of the Board of Directors, exempt outside director and company auditors (either incumbent or past) from their liabilities for damages under Article 423 Paragraph 1 of the Companies Act of Japan, establishing a limit to the amount for which directors and company auditors would have been liable for compensation, less the minimum amount of liability as prescribed by laws or regulations, if the requirements prescribed by laws or regulations are satisfied.

In addition, IIJ's articles of incorporation stipulates that IIJ may, pursuant to Article 427 Paragraph 1 of the Companies Act of Japan, conclude agreements with outside directors and company auditors to limit their liabilities for damages under Article 423, Paragraph 1, for the same purpose, if the requirements prescribed by laws or regulations are satisfied. In accordance with the provisions of its articles of incorporation, IIJ has concluded agreements with outside directors and company auditors (excluding full-time company auditor, Kazuhiro Ohira). The agreements stipulate that should outside directors and company auditors have acted in good faith and without gross negligence, the outside directors and company auditors' liability to IIJ shall be limited to JPY10 million or the minimum amount of liabilities stipulated under Article 427, Section 1 of the Companies Act of Japan, whichever is higher.

### **[Matters regarding directors]**

#### **a. Number of directors**

IIJ set the maximum number of directors at 14 in its articles of incorporation.

#### **b. Requirement for a resolutions to appoint directors**

A resolution to appoint a director can be made by a majority of voting rights of the shareholders present at a meeting where shareholders representing one third (1/3) or more of the total number of the voting rights of all shareholders entitled to vote thereat are present; provided that cumulative voting shall not be adopted for such election by IIJ's articles of incorporation.

**[Matters regarding resolutions resolved at the General Meeting of Shareholders]**

**a. Resolutions determined by the Board of Directors for approval at the General Meeting of Shareholders**

**i ) Acquisition of Own Shares**

In order to acquire our own shares in a flexible manner depending on business condition, status of assets and other circumstance, in accordance with Article 165, Paragraph 2 of the Companies Act of Japan, IIJ's articles of incorporation stipulates that IIJ may acquire its own shares through market transactions or other methods by resolution of the Board of Directors.

**ii ) Interim dividends**

In order to return profit to our shareholders in a flexible manner, IIJ's articles of incorporation stipulate that IIJ may, by resolution of the Board of Directors, pay interim dividends based on the record date of September 30 of each year.

**iii) Exemption of Liability for Directors**

Please refer to “4 Corporate Governance, (1) Overview of Corporate Governance, iii) Other matters regarding corporate governance [Outline of limited liability contracts] ” of this document.

**b. Requirement for special resolutions of a General Meeting of Shareholders**

Special resolutions under Article 309 Paragraph 2 of the Companies Act of Japan shall be passed by two-thirds or more of the voting rights of the shareholders present, having one-third or more of the voting rights of all shareholders who are entitled to exercise voting rights by IIJ's articles of incorporation present.

The purpose of relaxing the quorum for special resolutions at the General Meeting of Shareholders is to ensure that meetings proceed smoothly.

**(2) Status of Directors and Company Auditors**

**i) Members of the Board of Directors and the Board of Company Auditors**

Consisting of 16 male persons and two female persons (the ratio of female members is 11.1%)

Position	Responsibility	Name	Date of birth	Brief personal records		Current term expires	Number of shares owned
Representative Director/ Chairman	Co-Chief Executive Officer	Koichi Suzuki	Sep. 3, 1946	Apr. 1972 Sep. 1983 Dec. 1992 Apr. 1994 Mar. 1996 Sep. 1997 Feb. 1998 Aug. 2007 Jun. 2008 Sep. 2010 Jun. 2013 Dec. 2016 Jan. 2018 Jun. 2019 Apr. 2021	Joined Japan Management Association President and Representative Director of Applied Research Institute, Inc. Director at the establishment of IIJ President, Representative Director and Chief Executive Officer of IIJ IIJ America Inc. Chairman of the Board (Current position) President and Representative Director of Internet Multifeed Co. (Current position) President and Representative Director of Netcare Inc. (Currently, IIJ Engineering Inc.) Director of Taihei Computer Co., Ltd. (Currently, Trinity Inc.) Director of IIJ Innovation Institute Inc. Director of IIJ-Global (Current position) Chairman, Representative Director and Chief Executive Officer of IIJ Chairman and Representative Director of JOCDN Inc. (Current position) Director of DeCurret Inc. Chairman and Representative Director of IIJ Engineering Inc. (Current position) Chairman, Representative Director and Co-Chief Executive Officer of IIJ (Current position)	(Note 3)	3,695,736
Representative Director/ President	Co-Chief Executive Officer and Chief Operating Officer	Eijiro Katsu	June 19, 1950	Apr. 1975 Jun. 1995 Jul. 1997 Jul. 2007 Jul. 2009 Jul. 2010 Aug. 2012 Nov. 2012 Jun. 2013 Jan. 2018 Apr. 2021 Dec. 2021	Joined Ministry of Finance ("MOF") Director, Foreign Exchange and Money Market Department, International Finance Bureau, MOF Budget Examiner of Budget Bureau, MOF Director-General of the Financial Bureau, MOF Director-General, Budget Bureau, MOF Vice Minister of Finance Retired from MOF Joined IIJ as Special Advisor President, Representative Director and Chief Operating Officer of IIJ Director of DeCurret Inc. President, Representative Director, Co-Chief Executive Officer and Chief Operating Officer of IIJ (Current position) Director of DeCurret Holdings, Inc. (Current position)	(Note 3)	98,725

Position	Responsibility	Name	Date of birth	Brief personal records	Current term expires	Number of shares owned
Senior Managing Director/ Vice President		Satoshi Murabayashi	Nov. 8, 1958	Apr. 1981 Joined The Sanwa Bank, Ltd. (currently MUFG Bank, Ltd.) Jun. 2007 Executive Officer of The Bank of Tokyo-Mitsubishi UFJ, Ltd. (currently MUFG Bank, Ltd.) Jun. 2013 Managing Director of The Bank of Tokyo-Mitsubishi UFJ, Ltd. May 2015 Senior Managing Director of The Bank of Tokyo-Mitsubishi UFJ, Ltd. Jun. 2015 Senior Managing Corporate Executive of Mitsubishi UFJ Financial Group, Inc. Jun. 2017 President and Representative Director of Mitsubishi UFJ Research and Consulting Co., Ltd. Apr. 2020 Director of DeCurret Inc. Jun. 2021 Vice President and Director of IIJ (Current position) Chairman and Representative Director of DeCurret Inc. Dec. 2021 Chairman and Representative Director of DeCurret Holdings, Inc. Feb. 2022 Chairman and Representative Director of DeCurret DCP Inc. Apr. 2022 President, Representative Director and Chief Executive Officer of DeCurret Holdings, Inc. (Current position) Chairman, President, Representative Director and Chief Executive Officer of DeCurret DCP Inc. (Current position)	(Note 3)	1,901
Senior Managing Director/ Vice President		Yasuhiko Taniwaki	Sep. 11, 1960	Apr. 1984 Joined the Ministry of Posts and Telecommunications (now, the Ministry of Internal Affairs and Communications ("MIC")) Jun. 2013 Deputy Director-General for the National Center of Incident Readiness and Strategy for Cybersecurity (NISC) and Councilor for the Cabinet Secretariat Jun. 2016 Director-General of the Global ICT Strategy Bureau, MIC Jul. 2017 Director-General for Information Security, MIC Jul. 2018 Director-General of the Telecommunications Bureau, MIC Dec. 2019 Vice-Minister for Policy Coordination of Posts and Telecommunications, MIC Mar. 2021 Resigned from MIC Jan. 2022 Advisor of IIJ (Current position) Jun. 2022 Vice President and Director of IIJ (Current Position)	(Note 3)	-
Senior Managing Director/ Business Unit Director	Business Unit Director	Koichi Kitamura	May 12, 1954	Apr. 1978 Joined Nippon Steel Corporation Jun. 2004 Director of NS Solutions Corporation Apr. 2009 Executive Director of NS Solutions Corporation Apr. 2012 Managing Executive Director of NS Solutions Corporation Jun. 2016 Director & Vice-president Operating Officer of the same Apr. 2020 Senior Managing Executive Officer and Deputy Unit Director of Business Unit of IIJ Apr. 2021 Senior Managing Executive Officer and Business Unit Director of IIJ Jun. 2021 Senior Managing Director and Business Unit Director of IIJ (Current position)	(Note 3)	4,229

Position	Responsibility	Name	Date of birth	Brief personal records		Current term expires	Number of shares owned
Senior Managing Director	Chief Financial Officer	Akihisa Watai	Sep. 30, 1965	Apr. 1989 Aug. 1996 Feb. 2000 Apr. 2004 Jun. 2004 Aug. 2006 Jul. 2007 Jun. 2008 Apr. 2010 Sep. 2010 Apr. 2011 Nov. 2011 Apr. 2013 Dec. 2014 Apr. 2015 Jan. 2018 Apr. 2021 Dec. 2021 Feb. 2022	Joined Sumitomo Bank, Ltd. (Currently, Sumitomo Mitsui Banking Corporation) Temporarily transferred to IJJ Joined IJJ General Manager of Finance Department, Administrative Division, of IJJ Director and Chief Financial Officer of IJJ Director of Net Chart Japan Inc. (Current position) Director of Trust Networks Inc. (Current position) Company Auditor of IJJ Innovation Institute Inc. Managing Director and Chief Financial Officer of IJJ Company Auditor of IJJ-Global (Current position) Division Director of Corporate Planning Division of IJJ Director of Trinity Inc. (Current position) Division Director of Administrative Division of IJJ Director of Ryukosha Netware Inc. (Currently, IJJ Protech Inc.) (Current position) Division Director of Financial Division (Current position) Director of DeCurret Inc. Senior Managing Director and Chief Financial Officer of IJJ (Current position) Director of DeCurret Holdings, Inc. Director of DeCurret DCP Inc. (Current position)	(Note 3)	32,901
Managing Director	Deputy Unit Director of Business Unit	Tadashi Kawashima	Feb. 27, 1963	Apr. 1987 Jul. 1988 Jun. 2011 Jun. 2013 Jun. 2015 Apr. 2016 Apr. 2021	Joined NIPPON TELEGRAPH AND TELEPHONE CORPORATION Joined NTT DATA Communications Systems Corporation (Currently, NTT DATA Corporation) Head of Public Division Department 2, First Public Administration Systems Sector of NTT DATA Corporation Senior Specialist of Public and Financial IT Business Department of NTT DATA Corporation President and Representative Director of NTT DATA Tokai Corporation Managing Director of IJJ (Current position) Deputy Unit Director of Business Unit of IJJ (Current position) Division Director of Central Nippon Business Division of IJJ (Current position)	(Note 3)	10,366

Position	Responsibility	Name	Date of birth	Brief personal records		Current term expires	Number of shares owned
Managing Director	Chief Technology Officer	Junichi Shimagami	Apr. 17, 1967	Apr. 1990 Sep. 1996 Aug. 2003 Jun. 2005 Apr. 2006 Apr. 2007 Jun. 2007 Apr. 2010 Apr. 2015 Jun. 2015 Apr. 2016 Oct. 2019 Jun. 2020	Joined Nomura Research Institute, Ltd. Joined IJ General Manager of Network Operation and Management Department, Network Management Division, of IJ Director of INTERNET Multifeed CO. (Current position) General Manager of Service Operation Department, Network Service Division, of IJ Division Director of Network Service Division of IJ Director of IJ Executive Managing Officer and Division Director of Service of IJ Senior Executive Managing Officer, Division Director of Network Division and CTO of IJ Director and CTO of IJ Director, CTO and Division Director of Technology Unit of IJ Director of Grape One Co., Ltd. (Current position) Managing Director, CTO and Division Director of Technology Unit of IJ (Current position)	(Note 3)	24,953
Managing Director	Chief Information Officer, Division Director of Corporate Planning Division	Naoshi Yoneyama	Nov. 25, 1965	Apr. 1990 Oct. 1998 Apr. 2012 Dec. 2014 Apr. 2015 Apr. 2016 Dec. 2016 Apr. 2018 Jun. 2019 Jun. 2020 Apr. 2021 Jun. 2021 Jun. 2022	Joined Sumitomo Bank, Ltd. (Currently, Sumitomo Mitsui Banking Corporation) Joined IJ Executive Officer and Division Director of Technology Departments of IJ Director of Ryukosha Netware Inc. (Currently, IJ Protech Inc.) (Current position) Executive Managing Officer and Division Director of Technology, General Manager of Corporate Planning Department of IJ Executive Managing Officer and Division Director of Corporate Planning Division of IJ Director of JOCDN Inc. Senior Executive Managing Officer, Division Director of Corporate Planning Division of IJ Director, CIO, and Division Director of Corporate Planning Division of IJ Director of JOCDN Inc. Managing Director, CIO, and Division Director of Corporate Planning Division (Current position) Director of Net Chart Japan Inc. (Current position) President and Representative Director of JOCDN Inc. (Current position)	(Note 3)	44,965



Position	Responsibility	Name	Date of birth	Brief personal records	Current term expires	Number of shares owned
Director		Takashi Tsukamoto (Note 1)	Aug. 2, 1950	<p>Apr. 1974 Joined The Dai-Ichi Kangyo Bank, Ltd. (Currently, Mizuho Bank, Ltd.)</p> <p>Apr. 2004 Managing Executive Officer (Head of EMEA) of Mizuho Corporate Bank, Ltd. (Currently, Mizuho Bank, Ltd.)</p> <p>Apr. 2007 Deputy President of the same</p> <p>Apr. 2008 Deputy President &amp; CFO of Mizuho Financial Group, Inc.</p> <p>Apr. 2009 President and CEO of the same</p> <p>Jun. 2011 President and CEO of Mizuho Bank, Ltd. Chairman of Mizuho Financial Group, Inc.</p> <p>Jul. 2013 Chairman of Mizuho Bank, Ltd.</p> <p>Apr. 2014 Senior Advisor of Mizuho Financial Group, Inc.</p> <p>Apr. 2017 Honorary Advisor of the same (Current position)</p> <p>Jun. 2017 Director of IIJ (Current position)</p>	(Note 3)	4,902
Director		Kazuo Tsukuda (Note 1)	Sep.1, 1943	<p>Apr. 1968 Joined Mitsubishi Heavy Industries, Ltd</p> <p>Jun. 1999 Director of the same</p> <p>Apr. 2002 Managing Director of the same</p> <p>Jun 2003 President and Representative Director of the same</p> <p>Apr. 2008 Chairman of the Board, Representative Director of the same</p> <p>Apr. 2013 Chief Executive Adviser of the same</p> <p>Jun. 2019 Special Advisor of the same</p> <p>Jun. 2020 Director of IIJ (Current position)</p> <p>Jun. 2021 Honorary Advisor of Mitsubishi Heavy Industries, Ltd (Current position)</p>	(Note 3)	535
Director		Yoichiro Iwama (Note 1)	Sep. 15, 1943	<p>Apr. 1967 Joined Tokio Marine and Fire Insurance Co., Ltd (currently Tokio Marine and Nichido Fire Insurance Co., Ltd.)</p> <p>Jun. 1996 Director of the same</p> <p>Apr. 2005 Senior Managing Director of the same</p> <p>Jun. 2005 President and Representative Director of Tokio Marine Asset Management Co., Ltd.</p> <p>Jun. 2010 Chairman of Japan Securities Investment Advisers Association (currently Japan Investment Advisers Association)</p> <p>May 2018 Outside Director and Chairman of the Board of Nikko Asset Management Co., Ltd. (current position)</p> <p>Jun. 2021 Director of IIJ (Current Position)</p>	(Note 3)	-
Director		Atsushi Okamoto (Note 1)	Mar. 26, 1954	<p>Apr. 1977 Joined Iwanami Shoten, Publishers</p> <p>Apr. 2008 Division Manager of Production Department of the same</p> <p>Jun. 2010 Director of the same</p> <p>Jun. 2013 President and CEO of the same</p> <p>Jun. 2022 Director of IIJ (Current Position)</p>	(Note 3)	-
Director		Kaori Tonosu (Note 1)	Dec. 24, 1961	<p>Apr. 1985 Joined the Fuji Bank, Limited (currently Mizuho Bank, Ltd.)</p> <p>Jun. 2001 Joined Tohmatsu &amp; Co. (currently Deloitte Touche Tohmatsu LLC)</p> <p>Jun. 2006 Partner of the same</p> <p>Nov. 2015 Board member of Deloitte Tohmatsu LLC</p> <p>Jun. 2018 Board member of Deloitte Touche Tohmatsu LLC</p> <p>Jun. 2022 Director of IIJ (Current Position)</p>	(Note 3)	-

Position	Responsibility	Name	Date of birth	Brief personal records		Current term expires	Number of shares owned
Full-time Company Auditor		Kazuhiro Ohira (Note 2)	Dec. 26, 1957	Apr. 1980	Joined The Dai-Ichi Mutual Life Insurance Company (Currently, The Dai-Ichi Life Insurance Company, Ltd.)	(Note 4)	-
				Apr. 2008	General Manager of International Corporate Relations Department of the same		
				Jun. 2010	Company Auditor of IIJ (Current position)		
				Jun. 2010	Company Auditor of Trust Networks Inc. (Current position)		
				Jun. 2010	Company Auditor of Net Chart Japan Inc. (Current position)		
				Sep. 2010	Company Auditor of IIJ-Global (Current position)		
				Nov. 2011	Company Auditor of Trinity Inc. (Current position)		
				Dec. 2014	Company Auditor of Ryukosha Netware Inc. (Currently, IIJ Protech Inc.)		
				Dec. 2016	Company Auditor of JOCDN Inc. (Current position)		
				Jan. 2018	Company Auditor of DeCurret Inc.		
Dec. 2021	Company Auditor of DeCurret Holdings, Inc.						
Feb. 2022	Company Auditor of DeCurret DCP Inc.						
Full-time Company Auditor		Masako Tanaka	Apr. 4, 1958	Dec. 1992	Joined IIJ	(Note 5)	346,400
				May, 1993	General Manager of Administrative Department of IIJ		
				Feb. 2002	General Manager of Human Resources Department of IIJ		
				Jun. 2003	Company Auditor of Internet Multifeed Co. (Current position)		
				Apr. 2014	General Manager of Human Resources, Administrative Division, of IIJ		
				Jun. 2018	Company Auditor of IIJ (Current Position)		
Jun. 2020	Company Auditor of IIJ Engineering Inc. (Current position)						
Company Auditor		Takashi Michishita (Note 2)	Feb. 1, 1969	Apr. 1994	Admitted, Tokyo Bar Association, joined Asahi Law Office (Currently, Nishimura & Asahi.)	(Note 4)	-
				Jul. 2002	Partner of the same		
				Jul. 2007	Partner of Nishimura & Asahi		
				Aug. 2012	Partner of Nishimura & Asahi LPC (Currently, Nishimura & Asahi.)		
				Jun. 2016	Company Auditor of IIJ (Current Position)		
Apr. 2019	Partner of Nishimura & Asahi. (Current Position)						
Company Auditor		Koichi Uchiyama (Note 2)	Apr. 29, 1960	Oct. 1984	Admitted, Tohmatsu Awoki & Co. (currently, Deloitte Touche Tohmatsu LLC)	(Note 4)	-
				Oct. 2017	President of Aisan · Advisory LLC (Current position)		
				Jun. 2020	Company Auditor of IIJ (Current Position)		
Total							4,265,613

(Notes)

- Takashi Tsukamoto, Kazuo Tsukuda, Yoichiro Iwama, Atsushi Okamoto (outside director), and Kaori Tonosu (outside director) are outside directors.
- Kazuhiro Ohira, Takashi Michishita and Koichi Uchiyama are outside Company auditors.
- The term of office of the Directors starts upon election at the Annual General Meeting of Shareholders for the year ended March 31, 2022 and expires at the close of the Annual General Meeting of Shareholders for the year ending March 31, 2023.
- The term of office of the Company Auditors starts upon election at the Annual General Meeting of Shareholders for the year ended March 31, 2020 and expires at the close of the Annual General Meeting of Shareholders for the year ending March 31, 2024.
- The term of office of the Company Auditors starts upon election at the Annual General Meeting of Shareholders for the year ended March 31, 2021 and expires at the close of the Annual General Meeting of Shareholders for the year ending March 31, 2025.
- Directors who concurrently serve as Outside Directors and Company Auditors of other companies (excluding subsidiaries and affiliates of IIJ) are as follows:
  - Eijiro Katsu Outside Director: Nippon Television Holdings Inc. and Nippon Television Network Corporation, ANA HOLDINGS INC.
  - Takashi Tsukamoto Outside Director: Asahi Mutual Life Insurance Company, AEON Co., Ltd., and Furukawa Electric Co., Ltd.
  - Kazuo Tsukuda Outside Director: Mitsubishi Research Institute, Inc., Yamaguchi Financial Group, Inc. and Fanuc Corporation
  - Yoichiro Iwama Outside Director: Nikko Asset Management Co., Ltd.
  - Atsushi Okamoto Outside Director: NetAdvance Inc.
  - Kaori Tonosu Outside Director: Japan Post Insurance Co., Ltd.

**Executive Officers:**

The following table provides information about our executive officers as of June 30, 2022.

Name	Position and Major Responsibility
Masayoshi Tobita	Managing Executive Officer Division Director of Administrative Division, Division Director of Business Unit Management Division
Makoto Ajisaka	Managing Executive Officer Division Director of Service Product Business Division
Yoshikazu Yamai	Managing Executive Officer Division Director of Infrastructure Engineering Division, President and representative director of IIJ Engineering Inc.
Koichi Maruyama	Managing Executive Officer Division Director of Global Business Division
Masakazu Tachikui	Managing Executive Officer Division Director of IoT Business Division
Seiji Okita	Managing Executive Officer Division Director of Professional Services Division
Tadaharu Esaka	Managing Executive Officer Deputy Division Director of IoT Business Division
Akira Sumiya	Managing Executive Officer General Manager of Compliance Department
Masami Kawamata	Executive Officer General Manager of Accounting Department
Takenori Onishi	Executive Officer Division Director of Enterprise Business Division 1, and in charge of domestic branches
Takahiro Ide	Executive Officer Division Director of Enterprise Business Division 2
Shigeo Yabuki	Executive Officer Division Director of MVNO Division
Ken Araki	Executive Officer Division Director of Financial Systems Business Division
Naoshi Someya	Executive Officer Division Director of Cloud Division
Hajime Shironouchi	Executive Officer Division Director of Network Division
Takahiko Hiyama	Executive officer Deputy Division Director of Finance Division
Kaori Kawakami	Executive officer Executive Director of Sustainability Committee

**ii) Status outside directors and Company auditors****[Number of outside directors and Company auditors]**

IIJ has five outside directors and three outside company auditors.

**[Roles of outside directors and outside Company auditors in corporate governance]**

By having oversight and supervisory functions over business management based on the experience and knowledge of outside directors and Company auditors, the Company believes that accountability of directors is fulfilled, which contributes to appropriate management decisions and increased management transparency.

## **[Standards for independence of outside directors and outside Company auditors, and the mindset regarding election]**

In addition to the requirement of outside directors as set forth by the Companies Act of Japan and the standards established by Tokyo Stock Exchange, Inc., IIJ has set its “Standards on the Independence of Outside Directors and Outside Company Auditors,” which includes conditions on adequate independence. IIJ selects independent outside directors and outside company auditors based on these criteria which are as follows. Furthermore, all of the outside directors and company auditors that are qualified as independent directors or company auditors have been designated as independent directors or company auditors.

(Standards on the Independence of Outside Directors and Outside Company Auditors)

Outside directors and outside Company auditors should not fall under any one of the categories below:

- (1) Major shareholders holding voting rights equivalent to 10% or more of the total voting rights of IIJ, or in the case of a corporation or organization, an executive of that corporation or organization.
- (2) An executive of a major client of the Company, or executive of a corporation or organization that deals with the Company as a major business partner. (\*1)
- (3) An executive of a financial institution to which IIJ owes significant borrowings. (\*2)
- (4) A person who receives significant amounts of compensation or other economic benefit (other than their remuneration as a director or company auditor) as a consultant, accountant, or lawyer for the Company, or where a corporation or organization, a person belonging thereto. (\*3)
- (5) An executive of a corporation or organization that receives significant donations from the Company. (\*4)
- (6) A person who served a corporation or organization falling under any of the categories in (1) to (5) above as an executive within the past 3 years.
- (7) A spouse or relative within two degrees of kinship of a person falling under any of the categories below:
  - A person falling under any of the categories in (1) to (5) above
  - A person who is a director or executive of a subsidiary of IIJ
- (8) In addition to the stipulations above, a person who is deemed to have a lack of independence by comprehensive consideration of IIJ.

If a person falls under any of the conditions from (1) through (8) as stipulated above, a reason for judging that such person still has independence is required to be explained and disclosed when such a person is appointed as an independent director or company auditor.

- (\*1) Classification as a “major client of the Company” is judged by the annual sales that the Company made to the client in any fiscal year out of the most recent three fiscal years. The threshold is 2% of the annual sales of the Company. Classification as a “corporation or organization that deals with the Company as a major business partner” is judged by the annual sales between the corporation or organization and the Company in any fiscal year out of the most recent three fiscal years. The threshold is 2% of the annual sales of the corporation or organization.
- (\*2) Classification as “significant borrowings” is judged by the amount of borrowings. The threshold is 2% of the gross assets of IIJ in any fiscal year out of the most recent three fiscal years.
- (\*3) Classification as “significant amounts of compensation or other economic benefit” is judged by the benefit that the person has received from the Company (other than their remuneration as a director or company auditor) in any fiscal year out of the most recent three fiscal years. The threshold is remuneration or other economic benefit of ¥10 million or more; or where the person belongs to a corporation or organization, whether or not that corporation or organization has received from the Company remuneration or other economic benefit that exceeds 2% of the annual sales of the corporation or organization in any fiscal year out of the most recent three fiscal years or ¥10 million, whichever is higher.
- (\*4) Classification as “significant donations” is judged by the amount of donations in any fiscal year out of the most recent three fiscal years that have been received from the Company. The threshold is ¥10 million a year or 2% of the annual total costs of the corporation or organization, whichever is higher.

## **[Personal, capital, business or any other relationship of interest between outside directors or outside company auditors and the company]**

Mr. Takashi Tsukamoto, our outside director, formerly served as an executive of Mizuho Bank, Ltd., which is one of IIJ’s borrowing banks, and its parent company, Mizuho Financial Group, Inc., however, he had already left those roles in 2014 and more than eight years has passed since then. He is currently an Honorary Advisor of Mizuho Financial Group and not engaged in any business execution. Although IIJ has borrowings and other transactions with Mizuho Bank, Ltd., a summary of the business transactions between IIJ and Mizuho Bank, Ltd. has been omitted, since IIJ has evaluated that the size and nature of the business transactions would not be material.

IIJ has a business relationship with Mitsubishi Heavy Industries, Ltd., where Mr. Kazuo Tsukuda, our outside director, formerly served as an executive. Since it is considered that there is no special relationships between IIJ and Mr. Tsukuda in terms of the size and nature of those business transactions, a summary of the business transactions between IIJ and Mitsubishi Heavy

Industries, Ltd. is omitted.

IJJ has a business relationship with Tokio Marine Asset Management Co., Ltd., where Mr. Yoichiro Iwama, our outside director, formerly served as an executive. Since it is considered that there is no special relationships between IJJ and Mr. Iwama in terms of the size and nature of those business transactions, a summary of the business transactions between IJJ and Tokio Marine Asset Management Co., Ltd. is omitted.

IJJ has a business relationship with Deloitte Touche Tohmatsu LLC., where Ms. Kaori Tonosu, our outside director, formerly served as an executive. Since it is considered that there is no special relationships between IJJ and Ms. Tonosu in terms of the size and nature of those business transactions, a summary of the business transactions between IJJ and Deloitte Touche Tohmatsu LLC. is omitted.

IJJ has a business relationship with Dai-ichi Life Insurance Co., Ltd., where Mr. Kazuhiro Ohira, our outside company auditor, formerly served as an executive. Since it is considered that there is no special relationships between IJJ and Mr. Ohira in terms of the size and nature of those business transactions, a summary of the business transactions between IJJ and Dai-ichi Life Insurance Co., Ltd. is omitted.

IJJ has a business relationship with Deloitte Touche Tohmatsu LLC., where Mr. Koichi Uchiyama, our outside company auditor, formerly served as an executive. Since it is considered that there is no special relationships between IJJ and Mr. Uchiyama in terms of the size and nature of those business transactions, a summary of the business transactions between IJJ and Deloitte Touche Tohmatsu LLC. is omitted.

Regarding the number of IJJ's shares owned by outside directors and outside company auditors, please refer to “4 Corporate Governance, (2) Status of Directors and Company Auditors, i) Members of the Board of Directors and the Board of Company Auditors” of this document.

Other than the above, there are no personal, capital, business, or other interest relationships that should be noted.

**[Limited Liability contracts with outside directors and outside company auditors]**

Please refer to “4 Corporate Governance, (1) Overview of Corporate Governance, iii) Other matters regarding corporate governance, [Outline of limited liability contracts] ”of this document.

**iii) Supervision, audit or internal audit conducted by outside directors or outside company auditors, mutual cooperation with Company auditors' in their audits and accounting audit and relationships with the internal auditing office**

Please refer to “4 Corporate Governance, (1) Overview of Corporate Governance, ii) Overviews of corporate governance structure and reasons for adopting the structure, [Overview of our management organization and the corporate governance structure] and [Reasons for adoption thereof] ,” and also refer to “4 Corporate Governance, (3) Status of Audits” of this document.

### (3) Status of Audits

#### i) Status of Company auditors' audit

IJJ is a company with the Board of Company Auditors and such board is one of the important elements of our internal control system. The Board of Company Auditors is consisted of four company auditors. Of four, two are full-time Company Auditors and perform daily business audits, share and discuss such audits. All four Company Auditors attend the Board of Directors to audit directors' business execution status. For accounting audits, after agreeing on audit plan as well as exchange inquiry, the Board of Company Auditors cooperates with the accounting auditors by receiving detailed reports on quarterly consolidated financial results, etc. In addition, the Board of Company Auditors oversees the status of construction and operation of overall internal control and has rights to audit the operation of a whistleblowers hotline system for gathering information such as accounting fraud. Further, to conduct these activities effectively and appropriately, IJJ makes an effort to appoint financial and legal experts as Company auditors.

#### a. Number of the Board of Company Auditors held and status of attendance

During the fiscal year ended March 31, 2022, the board of company auditors was held 13 times and each auditor's attendance was as follows:

Position	Name	Number of attendance, etc.
Full-time, outside company auditor	Kazuhira Ohira	13 times
Full-time company auditor	Masako Tanaka	13 times
Part-time company auditor	Takashi Michishita	13 times, attorney at law
Part-time company auditor	Koichi Uchiyama	13 times, Certified Public Accountant

#### b. Main discussion topics at the board of company auditor

They include the followings: regulations related to the board of company auditor as well as company auditor, audit policy, audit plan, audit method, determination about each company auditor's duties, share of discussion about daily audit work, evaluation, selection, agreement on remuneration about the accounting auditor, preliminary review on items reported to the Board of Directors.

#### c. Audit activity of full-time company auditors

Full-time company auditors understand business execution status through followings: conduct job audit based on annual audit plan as well as company auditor audit standards, attend important meetings such as the Board of Directors, interview directors as well as executive officers on regular and non-regular basis, and co-work with internal control office.

#### ii) Status of Internal audit

IJJ has an internal auditing office consisting of five members, including a manager. The internal auditing office conducts internal audits on a regular basis, identifies areas for improvement in regard to compliance in each business execution department and monitors for improvements. The internal auditing office cooperates with the board of company auditors and conducts efficient internal audits.

**iii) Status of Accounting auditors' audit**

[Accounting auditors, etc. of IJ]

**a. Name of the accounting auditor**

KPMG AZSA LLC

**b. Years of audit continuity**

Three years

**c. Names of the certified public accountants who executed the engagement**

Designated unlimited liability partner, engagement partner: Hidetoshi Fukuda

Designated unlimited liability partner, engagement partner: Yusuke Matsumoto

**d. Composition of assistants in relation to the audit engagement:**

Certified public accountant: 5 persons

Members who passed the exams for Certified Public Accountants: 3 persons

Others: 20 persons

**e. Reasons for the election of the accounting auditor**

IJJ elected the accounting auditor, and continuously evaluates said auditor, by considering whether proper and adequate auditing has been ensured and that the auditor possesses the expertise and independence required for our accounting audits. In addition, the IJJ has established "Policy for Dismissal or Refusal to Rehire an Accounting Auditor", which is as follows: The Accounting auditor should be decided by comprehensively considering various factors, including ability, the organization and team (including the auditing team), the performance of duties, the quality of audits and independence. If the board of company auditors determines that the Accounting Auditor doesn't meet the above-stated requirements, or it is otherwise necessary, the board of company auditors will consider submitting a proposal for dismissal or non-election of the accounting auditor to the General Meeting of Shareholders. Also, If the board of company auditors determines that the accounting auditor falls under any Item of Paragraph 1, Article 340 of the Companies Act of Japan or violates provisions in the Companies Act of Japan, the Certified Public Accountants Act or other related laws or acts, or makes the Company lose a relationship of mutual trust, the board of company auditors will consider dismissing the accounting auditor.

**f. Evaluation of accounting auditor by Company auditors and the board of company auditors**

Company auditors of the company and the board of company auditors have established seven major Evaluation Category including "quality control for accounting auditor," "auditing team," "remuneration for accounting auditor," "communication with Company auditors," "relationship with management," "group auditing" and "fraud risk" and several sub-items to each major item, and conduct an evaluation of the accounting auditor every year.

**iv) Remuneration for the accounting auditor, etc.**

**a. Remuneration for the accounting auditor**

Category	For FY2020		For FY2021	
	Remuneration for audit services (Millions of yen)	Remuneration for non-audit services (Millions of yen)	Remuneration for audit services (*) (Millions of yen)	Remuneration for non-audit services (Millions of yen)
IIJ	68	—	84	—
Consolidated subsidiaries	10	—	10	—
Total	78	—	94	—

**b. Remuneration for the accounting auditor's network**

**(Excluding “a. Remuneration for the accounting auditor of the Company”)**

Category	For FY2020		For FY2021	
	Remuneration for audit services (Millions of yen)	Remuneration for non-audit services (Millions of yen)	Remuneration for audit services (Millions of yen)	Remuneration for non-audit services (Millions of yen)
IIJ	—	8	—	8
Consolidated subsidiaries	—	5	—	11
Total	—	13	—	19

The amount for FY2020 and FY2021 that IIJ paid to the accounting auditor's network (KPMG) were mainly related to tax advisory services and the amount that IIJ's consolidated subsidiary paid to the network were mainly related to transfer pricing taxation services.

**c. Other material items based on the audit contract**

Not applicable.

**d. Policy on deciding remuneration for the accounting auditor**

Considering our business scale, characteristics, audit results for the past fiscal years, etc., with an estimate of reasonable remuneration for the accounting audit, the Company discusses the amount of audit remuneration with the accounting auditors. By obtaining the prior approval of the board of company auditors, the Company makes a final decision on the audit remuneration.

**e. Reason that the board of company auditors approved the remuneration for the accounting auditor**

The reason that the board of company auditors approved the remuneration for the accounting auditor based on Article 399, Section 1 of the Companies Act of Japan, is that the board of company auditors evaluated the accounting auditor's audit performed after considering the services rendered by the accounting auditor, time spent on auditing and communication with our business execution departments and confirmed its appropriateness.



**(4) Remuneration for directors and company auditors, etc.**

**i) Policy for determining content of remuneration for individual directors**

a) Method for deciding on the policy for such determination

After consulting with the nomination and remuneration committee on the draft of the determination policy regarding the content of remuneration for individual directors, the determination policy was resolved at the board of directors meeting held on February 4, 2021.

b) Outline of content of determination policy

As for the remuneration of our full-time directors, when determining the remuneration of individual directors, our basic policy is to set an appropriate level of compensation according to each directors' position and responsibility, with promoting directors' motivation and morale to further improve and contribute to continuous business growth and corporate value over a mid- to long -term. The remuneration of our full-time executive directors is comprised of fixed monthly remuneration (cash), performance-linked remuneration (restricted stock) and non-monetary remuneration (stock compensation-type stock options).

As for the remuneration of part-time directors or outside directors who have supervisory functions, the remuneration is only comprised of fixed monthly remuneration (cash), based on their roles and responsibilities.

c) Reason why the board of directors has determined that content of remuneration for individual directors for FY2021 complies with the determination policy

When deciding the content of remuneration for individual directors, the nomination and remuneration committee conducted a multifaceted examination of the draft, including consistency with the determination policy, therefore the board of directors recognize that it is in line with the policy.

**ii) Matters concerning the resolutions of ordinary general meeting of shareholders regarding remuneration of directors and company auditors**

- At the 16th ordinary general meeting of shareholders held on June 27, 2008, it was approved that the upper limits of the maximum aggregate amount of remuneration for directors and company auditors were at JPY500 million or less per year and JPY100 million or less per year respectively. The number of directors and company auditors were 14 and four at the shareholders' meeting resolution, respectively.
- At the 19th ordinary general meeting of shareholders held on June 28, 2011, the implementation of stock compensation-type stock options to directors (except for part-time and outside directors) within the said limit, as a substitution for the retirement allowance, was approved. The number of directors was 12 at the shareholders' meeting resolution.
- At the 28th ordinary general meeting of shareholders held on June 24, 2020, the implementation of restricted stock remuneration to directors (except for part-time and outside directors) within the said limit was approved. The number of directors was 13 at the shareholders' meeting resolution.
- At the 29th ordinary general meeting of shareholders held on June 29, 2021, it was resolved that the maximum amount of remuneration for Directors shall be JPY600 million or less per year, including the maximum aggregate amount of JPY50 million or less per year for Outside Directors. The number of directors was 12 at the shareholders' meeting resolution.

**iii) Delegation of authority to determine remuneration for individual directors**

Regarding the amount of remuneration for each individual director, the representative directors (the chairman and representative director, Koichi Suzuki and the president and representative director, Eijiro Katsu) shall be delegated the specific content based on the resolution of the board of directors, and the delegated power is the determination of the amount of basic monthly remuneration and distribution of performance-linked remuneration of each individual director. In order to ensure that this authority is properly exercised by the representative directors, the representative directors, who drafted the remuneration plan, consults the nomination and remuneration committee with the draft of the plan, therefore the board of directors recognize that it is in line with the determination policy. The reason for delegating to the representative directors is that the representative directors are the most suitable to evaluate the responsibility and performance of each director while taking a bird's eye view of the overall performance of the Company.

**iv) Contents of performance-linked remuneration**

As a performance-linked remuneration, the amount of restricted stock remuneration to be allocated is based on the evaluation methodology using year over year growth rate and target achievement rate of the consolidated revenue and operating income, which are linked with our business growth and improvement of corporate value, and is determined equivalent to between zero and four times as much as each directors' monthly fixed cash remuneration. Each director receives the determined amount of monetary remuneration claims as a cash investment asset for the payment of restricted stock.

**Targets and results of indicators for performance-linked remuneration**

	FY2020		FY2021	
	Initial targets	Results	Initial targets	Results
Consolidated revenue Compared to the previous year	JPY210.00 billion	JPY213.00 billion 104.2%	JPY226.00 billion	JPY226.34 billion 106.3%
Consolidated operating profits Compared to the previous year	JPY8.70 billion	JPY14.23 billion 173.2%	JPY17.50 billion	JPY23.55 billion 165.3%

**• Total number of shares allotted as performance-linked bonus to directors and company auditors**

	Performance-linked bonus for FY2020, resolved at the meeting of the Board of Directors held on May 26, 2021	Performance-linked bonus for FY2021, resolved at the meeting of the Board of Directors held on May 26, 2022
Directors (other than outside directors)	22,687 shares for seven directors	16,692 shares for eight directors
Outside Directors	—	—
Company Auditors	—	—

**[Overview of the restricted stock remuneration]**

- Timing of payment and allocation: The payment details of each director is determined in or after the last month of each fiscal year, and the determined amount be allotted.
- Number of shares to be allotted per year: Up to 80,000 shares (post-split basis) or less.
- Amount to be paid in per share: The amount to be paid in per share will be determined, based on the closing price of the Company's common stock on the Tokyo Stock Exchange on the business day immediately preceding the date of the board of directors resolution (the closing price on the most recent day on which trading has taken place if there is no trading on that day), and will be an amount that does not provide the eligible directors who receive the common stock with a particularly advantageous price.
- Transfer restrictions: From the disposal date of the Company's common stocks to be allotted under the allotment agreement (the "allotted shares") to the point in time when an eligible director resigns from the position predetermined by the board of directors (the "transfer restriction period"), it is prohibited to transfer, collateralize, or otherwise dispose the allotted shares during the transfer restriction period.
- Removing transfer restrictions: The Company shall remove the transfer restrictions with respect to the allotted shares in whole upon the expiry of the transfer restriction period, provided that an eligible director continuously served as the position predetermined by the board of directors during the transfer restriction period. If certain grounds prescribed in the allotment agreement, such as if an eligible director retires from the position during the restriction period or upon the expiration of the restriction period for any reason other than those deemed justifiable by the Company, the Company will naturally acquire the allotted shares for no consideration.
- Treatment in the event of organizational restructuring, etc.: Regardless of the above, if a matter concerning the organizational restructuring, etc. of the Company, such as a merger agreement whereby the Company will be the non-surviving party to the

merger, or a share exchange agreement or share transfer plan whereby the Company will become a wholly-owned subsidiary of another entity, is approved at the Company's ordinary general meeting of shareholders (or by the Company's board of directors if such organizational restructuring, etc. does not require approval at a Company's ordinary general meeting of shareholders) during the transfer restriction period, the Company will remove, based on a resolution of the Company's board of directors, the transfer restriction on the allotted shares on a date prior to the effective date of such organizational restructuring, etc.

- Other matters: Other matters related to the restricted stock shall be determined by the board of directors.

**v) Contents of non-monetary remuneration**

As a substitute for the abolition of retirement benefits for directors, IJ allocates stock acquisition rights as stock-linked compensation-type stock options that are generally equivalent to one to two months of basic monthly remuneration for each director.

The details of such non-monetary remuneration and the status of allocation are as shown in "Item 4, Information on IJ, 1 Information on IJ's shares, (2) Information on Stock Acquisition Rights."

The outline and delivery status of the restricted stock remuneration are as described in iv) above. The remuneration is included in the performance-linked remuneration.

**vi) Breakdown of aggregate remuneration by director and Company auditor category, remuneration type, and number of applicable directors and company auditors**

Category	Total Remuneration	Breakdown of Remuneration (Millions of yen)				Number of Persons
		Fixed Salary	Performance-linked remuneration	Non-monetary remuneration	Others	
Directors (Excluding outside directors)	424	305	70	49	—	9
Company Auditor (Excluding outside company auditors)	15	15	—	—	—	1
Outside Directors and Outside Company Auditors	42	42	—	—	—	9

(Note) The amount of performance-linked remuneration in the above table is the amount of restricted stock allotted as performance-linked bonuses for the previous fiscal year and represents the amount of expenses recorded in the current fiscal year.

In addition to the above, in accordance with the resolution of the general meeting of shareholders held on June 28, 2011, IJ paid JPY2,810 thousand of retirement benefits recognized in prior years for the term of office before the abolition of the retirement benefit plan for directors in FY2021.

**vii) Directors who received an annual remuneration of JPY100 million or more**

The director who received an annual remuneration of JPY100 million or more was Eijiro Katsu, and the total annual amount of his remuneration was JPY127 million (fixed salary of JPY90 million, stock options of JPY15 million, and restricted stock as performance-linked bonuses for FY2021 of JPY22 million). Within these, the payment of restricted stock was resolved at the meeting of the Board of Directors held on May 26, 2022. The amount recorded as expenses for FY2021 for the restricted stock granted prior to FY2021 to the same director was JPY20 million.

**(5) Status of Shareholding**

**i) Standard and policy on classification of shareholdings**

The Company classifies shareholdings in order to enjoy investment return and dividends as shareholdings solely for the purpose of investment and in order to enhance our corporate value and earn profit through strategic shareholdings as shareholdings for purposes other than solely for investment.

**ii) Shareholdings for purposes other than solely for investment (listed shares)**

**a. Policy of shareholdings, methods to verify rationality of holdings, and details on verification by the Board of Directors regarding the rationality of holding individual issues**

**[Policy of shareholdings]**

After thoroughly considering our business strategies, relationships with our business partners and our cost of capital, the Company might hold stocks of other companies for purposes other than solely for investment if the Company believes such shareholdings will enhance our corporate value and bring profit to all our shareholders. Regarding the stock which is totally judged that its holdings is not reasonable, the Company reconsider the scale of its holdings appropriately.

**[Methods to verify rationality of holdings]**

The Company verifies, for each individual stock, whether the margins generated from ongoing transactions and dividends received exceed the Company's cost of capital on an annual basis.

**[Details on verification by the Board of Directors regarding the rationality of holding individual issues]**

The Company verifies the rationality of its holdings at the Board of Directors' meeting every year in May. At the Board of Directors' meeting held in May 2022, four stocks were targeted as of March 31, 2022, and the Company intends to continue to hold these stocks after verification.

**b. Number of stocks and balance sheet value**

	Number of stocks	Balance sheet value (Millions of Yen)
Unlisted shares	7	374
Shares other than unlisted shares	4	9,235

(Increase of shares in FY2021)

Not applicable.

(Decrease of shares in FY2021)

Not applicable.

**c. Number of shares, balance sheet value and other information of specified equity securities and deemed holdings of equity securities by each issuer.**

Issuer's name	As of March 31, 2022	As of March 31, 2021	Purpose and quantitative contribution of shareholding	Whether the issuer holds IJ's shares
	Number of shares (Shares)	Number of shares (Shares)		
	Balance sheet value (Millions of Yen)	Balance sheet value (Millions of Yen)		
SIGMAXYZ Holdings Inc.	1,980,000	1,980,000	The issuer is our important business partner on our system integration. The Company has continuous transactions with the issuer and expects to continue to increase our business in the future. The Company verifies by the methods described above and continues to hold shares of this company.	No
	4,562	3,687		
Recruit Holdings Co., Ltd.	750,000	750,000	The issuer is our major customer. The Company has continuous transactions with the issuer and expects to continue to increase our business in the future. The Company verifies by the methods described above and continues to hold shares of this company.	No
	4,061	4,051		
PIA Corporation	150,000	150,000	The issuer is our major customer. The Company has continuous transactions with the issuer and expects to continue to increase our business in the future. The Company verifies by the methods described above and continues to hold shares of this company.	No
	496	460		
Future Innovation Group Inc.	400,000	400,000	The issuer is our important business partner on our mobile services. The Company has continuous transactions with the issuer and expects to continue to increase our business in the future. The Company verifies by the methods described above and continues to hold shares of this company.	No
	117	110		

(Note) Although methods to verify rationality of holdings are described above "a. Policy of shareholdings, methods to verify rationality of holdings, and details on verification by the Board of Directors regarding the rationality of holding individual issues", the quantitative information such as transaction detail and volume with each issuer is difficult to report due to duty of confidentiality.

**iii) Shares solely for the purpose of investment**

	As of March 31, 2021 (Millions of Yen)		As of March 31, 2022 or for FY2021 (Millions of Yen)				
	Number of stock (Number)	Balance sheet value (Millions of Yen)	Number of stock (Number)	Balance sheet value (Millions of Yen)	Total dividends received (Millions of Yen)	Total net gain or loss on sale (Millions of Yen)	Total net gain or loss on valuation (Millions of Yen)
Unlisted shares	—	—	—	—	—	—	—
Shares other than unlisted shares	2	3	2	9	0	—	5

**iv) Shares reclassified to held for purposes other than solely for investment in FY2021**

Not applicable.

**v) Shares reclassified from held for purposes other than solely for investment to held solely for the purpose of investment in FY2021**

Not applicable.

## Item 5. Consolidated and Non-consolidated Financial Statements

### 1. Basis of Preparation of the Consolidated Financial Statements and Non-Consolidated Financial Statements

(1) The Company's consolidated financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS"), pursuant to the provision of Article 93 of the "Ordinance on Terminology, Forms, and Preparation Methods of Consolidated Financial Statements" (Ordinance of the Ministry of Finance of Japan No. 28 of 1976, the "Regulations for Consolidated Financial Statements").

(2) IIJ's non-consolidated financial statements have been prepared pursuant to Article 127 of the "Ordinance on Terminology, Forms, and Preparation Methods of Financial Statements, etc." (Ordinance of the Ministry of Finance No. 59 of 1963, the "Ordinance on Financial Statements, etc.").

IIJ falls under a special company submitting financial statements and prepares the non-consolidated financial statements pursuant to Article 127 of the Ordinance on Financial Statements, etc.

### 2. Audit Certificate

The Company's consolidated financial statements for the consolidated fiscal year (April 1, 2021 to March 31, 2022) and financial statements for the business term (April 1, 2021 to March 31, 2022) have been audited by KPMG AZSA LLC pursuant to the provisions set forth in Article 193-2, Paragraph 1 of the Financial Instruments and Exchange Act.

### 3. Special Efforts to Ensure the Appropriateness of Consolidated Financial Statements, etc. and the Establishment of a System to Ensure the Appropriate Preparation of Consolidated Financial Statements, etc. in Accordance with IFRS

The Company has taken special efforts to ensure the appropriateness of its consolidated financial statements, etc. and to develop a system for proper preparation of consolidated financial statements, etc. in accordance with IFRS. The details are as follows:

(1) In order to understand the content of accounting standards, etc., and to develop a system that enables us to respond appropriately to changes in accounting standards, etc., IIJ joined the Financial Accounting Standards Foundation and are working to accumulate expertise within the Company, including participation in seminars, etc.

(2) In order to prepare appropriate consolidated financial statements in accordance with IFRS, the Company prepares Group accounting policies in accordance with IFRS and performs accounting procedures in accordance with these policies. The Group's accounting policies are updated in a timely manner by obtaining press releases and standards issued by the International Accounting Standards Board (IASB) as needed to understand the latest standards and consider their impact on the Company.

1 Consolidated Financial Statements, etc.

(1) Consolidated Financial Statements

① 【Consolidated Statements of Financial Position】

	Notes	March 31, 2021	March 31, 2022
		Thousands of yen	Thousands of yen
Assets			
Current Assets			
Cash and cash equivalents	7	42,466,933	47,390,527
Trade receivables	8, 24, 32, 35	34,799,075	37,649,104
Inventories	9	2,171,046	2,608,348
Prepaid expenses	24	10,598,441	13,553,353
Contract assets	24	1,281,918	1,870,396
Other financial assets	11, 32, 35	1,975,910	1,294,616
Other current assets		111,334	119,198
Total Current Assets		93,404,657	104,485,542
Non-current Assets			
Tangible assets	12	17,084,401	17,845,557
Right-of-use assets	17	50,707,726	44,874,062
Goodwill	13	6,082,472	9,479,464
Intangible assets	13	16,954,274	16,423,552
Investments accounted for using the equity method	34	9,026,980	5,829,694
Prepaid expenses	24	9,537,160	10,452,179
Contract assets	24	46,638	68,584
Other investments	10, 32	12,912,483	17,409,909
Deferred tax assets	14	143,337	182,641
Other financial assets	11, 32, 35	4,442,704	4,244,549
Other non-current assets		434,437	509,343
Total non-current assets		127,372,612	127,319,534
Total assets		220,777,269	231,805,076

	Notes	March 31, 2021	March 31, 2022
		Thousands of yen	Thousands of yen
Liabilities and Equity			
Liabilities			
Current liabilities			
Trade and other payables	15, 32, 35	19, 243, 800	20, 741, 835
Borrowings	16, 32	18, 560, 000	16, 370, 000
Income taxes payable		3, 012, 415	5, 795, 084
Contract liabilities	24	7, 101, 821	9, 571, 064
Deferred income		79, 914	65, 415
Other financial liabilities	16, 17, 32, 35	17, 879, 331	17, 034, 706
Other current liabilities	20	7, 381, 746	7, 199, 450
Total current liabilities		<u>73, 259, 027</u>	<u>76, 777, 554</u>
Non-current liabilities			
Borrowings	16, 32	7, 000, 000	5, 500, 000
Retirement benefit liabilities	18	4, 168, 575	4, 394, 707
Provisions	19	756, 405	786, 273
Contract liabilities	24	7, 244, 411	7, 428, 629
Deferred income		405, 579	340, 164
Deferred tax liabilities	14	225, 469	640, 624
Other financial liabilities	16, 17, 32, 35	35, 647, 899	30, 146, 338
Other non-current liabilities	20	1, 098, 253	1, 169, 990
Total non-current liabilities		<u>56, 546, 591</u>	<u>50, 406, 725</u>
Total liabilities		<u>129, 805, 618</u>	<u>127, 184, 279</u>
Equity	21		
Share capital		25, 530, 621	25, 561, 838
Share premium		36, 388, 811	36, 518, 235
Retained earnings	23	25, 046, 813	37, 023, 749
Other components of equity	22, 30	4, 865, 110	6, 275, 222
Treasury shares		(1, 874, 976)	(1, 850, 924)
Total equity attributable to owners of the parent		<u>89, 956, 379</u>	<u>103, 528, 120</u>
Non-controlling interests		1, 015, 272	1, 092, 677
Total equity		<u>90, 971, 651</u>	<u>104, 620, 797</u>
Total liabilities and equity		<u>220, 777, 269</u>	<u>231, 805, 076</u>



② 【Consolidated Statements of Profit or Loss】

	Notes	For the year ended March 31, 2021	For the year ended March 31, 2022
		Thousands of yen	Thousands of yen
Revenues			
Network services		126,826,927	128,212,839
System integration		83,283,912	95,338,864
ATM operation business		2,891,041	2,783,674
Total revenues	5, 24, 35	213,001,880	226,335,377
Cost of sales			
Cost of network services		(99,656,232)	(92,594,448)
Cost of systems integration		(71,196,904)	(80,396,387)
Cost of ATM operation business		(1,866,789)	(1,716,341)
Total cost of sales	25, 35	(172,719,925)	(174,707,176)
Gross Profit		40,281,955	51,628,201
Selling, general and administrative expense	25, 35	(25,490,666)	(27,968,883)
Other operating income	26	148,500	171,128
Other operating expenses	27	(692,066)	(283,363)
Operating Profit		14,247,723	23,547,083
Finance income	28	776,298	3,506,147
Finance expenses	28, 35	(581,486)	(556,074)
Share of profit (loss) of investments accounted for using equity method	34	(407,816)	(2,334,956)
Profit (loss) before tax		14,034,719	24,162,200
Income tax expense	14	(4,233,584)	(8,361,808)
Profit (loss) for the year		9,801,135	15,800,392
Profit (loss) for the year attributable to:			
Owners of the parent		9,711,559	15,672,105
Non-controlling interests		89,576	128,287
Total		9,801,135	15,800,392
Earnings per share	29		
Basic earnings per share (yen)		107.67	173.56
Diluted earnings per share (yen)		107.14	172.74

※IIJ conducted stock a split at a ratio of two-for-one with an effective date of January 1, 2021.

Basic earnings per share and diluted earnings per share are calculated as if the stock split had been conducted at the beginning of the previous fiscal year.

③ 【Consolidated Statements of Comprehensive Income】

	Notes	For the year ended	For the year ended
		March 31, 2021	March 31, 2022
		Thousands of yen	Thousands of yen
Profit (loss) for the year		9,801,135	15,800,392
Other comprehensive income, net of tax	30		
Items that will not be reclassified to profit or loss			
Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income		2,371,133	691,051
Remeasurement of defined benefit plans		115,649	141,044
Total items that will not be reclassified to profit or loss		2,486,782	832,095
Items that may be reclassified to profit or loss			
Exchange differences on translation of foreign operations		98,938	695,038
Financial assets measured at fair value through other comprehensive income		(692)	(1,199)
Share of other comprehensive income of investments accounted for using equity method		(21,921)	25,222
Total of items that may be reclassified to profit or loss		76,325	719,061
Total other comprehensive income, net of tax		2,563,107	1,551,156
Other comprehensive income for the year		12,364,242	17,351,548
Other comprehensive income for the year attributable to:			
Owners of the parent		12,274,666	17,223,261
Non-controlling interest		89,576	128,287
Other comprehensive income for the year		12,364,242	17,351,548

Note. Income tax related to the components of other comprehensive income refers to Note 30. OTHER COMPREHENSIVE INCOME.

④ 【Consolidated Statements of Changes in Shareholders' Equity】

For the year ended March 31, 2021

Notes	Owners of the parent's shareholders' equity						Non-controlling interests	Total equity	
	Share capital	Share premium	Retained earnings	Other components of equity	Treasury shares	Total			
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	
Balance, April 1, 2020	25,530,621	36,271,395	16,500,993	2,669,501	(1,896,921)	79,075,589	981,528	80,057,117	
Comprehensive income									
Profit for the year	—	—	9,711,559	—	—	9,711,559	89,576	9,801,135	
Other comprehensive income	22	—	—	2,563,107	—	2,563,107	—	2,563,107	
Total comprehensive income		—	9,711,559	2,563,107	—	12,274,666	89,576	12,364,242	
Transactions with owners									
Purchase of treasury stock	21	—	—	—	(140)	(140)	—	(140)	
Disposal of treasury stock	21	—	52,781	—	22,085	74,866	—	74,866	
Dividends paid	23	—	(1,533,237)	—	—	(1,533,237)	(55,832)	(1,589,069)	
Stock-based compensation	31	—	64,635	—	—	64,635	—	64,635	
Transfer from other components of equity to retained earnings	22	—	—	367,498	(367,498)	—	—	—	
Total transactions with owners		—	117,416	(1,165,739)	(367,498)	21,945	(55,832)	(1,449,708)	
Balance, March 31, 2021		25,530,621	36,388,811	25,046,813	4,865,110	(1,874,976)	89,956,379	1,015,272	90,971,651

For the year ended March 31, 2022

	Notes	Owners of the parent's shareholders' equity					Total	Non-controlling interests	Total equity
		Share capital	Share premium	Retained earnings	Other components of equity	Treasury shares			
		Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen			
Balance, April 1, 2021		25,530,621	36,388,811	25,046,813	4,865,110	(1,874,976)	89,956,379	1,015,272	90,971,651
Comprehensive income									
Profit for the year		—	—	15,672,105	—	—	15,672,105	128,287	15,800,392
Other comprehensive income	22	—	—	—	1,551,156	—	1,551,156	—	1,551,156
Total comprehensive income		—	—	15,672,105	1,551,156	—	17,223,261	128,287	17,351,548
Transactions with owners									
Issuance of common stock		31,217	△31,152	—	—	—	65	—	65
Disposal of treasury stock	21	—	82,447	—	—	24,052	106,499	—	106,499
Dividends paid	23	—	—	(3,836,213)	—	—	(3,836,213)	(48,550)	(3,884,763)
Stock-based compensation	31	—	82,794	—	—	—	82,794	—	82,794
Transfer from other components of equity to retained earnings	22	—	—	141,044	(141,044)	—	—	—	—
Other		—	(4,665)	—	—	—	(4,665)	(2,332)	(6,997)
Total transactions with owners		31,217	129,424	(3,695,169)	(141,044)	24,052	(3,651,520)	(50,882)	(3,702,402)
Balance, March 31, 2022		25,561,838	36,518,235	37,023,749	6,275,222	(1,850,924)	103,528,120	1,092,677	104,620,797

⑤ 【Consolidated Statements of Cash Flows】

Notes	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Cash flows from operating activities:		
Profit (loss) before tax	14,034,719	24,162,200
Adjustments		
Depreciation and amortization	27,973,729	28,444,400
Loss on sales/disposals of property and equipment	634,271	218,938
Shares of loss (profit) of investments accounted for using the equity method	407,816	2,334,956
Finance income	(639,262)	(3,439,435)
Finance expenses	579,741	537,785
Other	338,666	241,612
Changes in working capital		
Decrease (increase) in trade receivables	(2,151,565)	(1,403,938)
Decrease (increase) in inventories	312,484	(423,357)
Decrease (increase) in prepaid expenses	(2,671,608)	(1,414,078)
Decrease (increase) in contract assets	(829,519)	(610,424)
Decrease (increase) in other assets	15,818	162,549
Decrease (increase) in other financial assets	1,504,966	834,332
Increase (decrease) in trade and other payables	1,071,330	551,939
Increase (decrease) in contract liabilities	2,505,263	(162,719)
Increase (decrease) in deferred income	(82,505)	(9,735)
Increase (decrease) in other liabilities	1,677,036	(877,379)
Increase (decrease) in other financial liabilities	(185,457)	28,482
Increase (decrease) in retirement benefit liabilities	347,171	432,037
Subtotal	44,843,094	49,608,165
Interest and dividends received	192,760	190,635
Interest paid	(580,053)	(526,334)
Income taxes paid	(3,911,634)	(5,699,672)
Cash flows from operating activities	40,544,167	43,572,794

	Notes	For the year ended March 31, 2021	For the year ended March 31, 2022
		Thousands of yen	Thousands of yen
Cash flows from investing activities			
Purchases of tangible assets		(6,390,700)	(6,783,406)
Proceeds from sales of tangible assets		2,499,494	2,150,398
Purchases of intangible assets		(4,616,636)	(4,734,494)
Proceeds from sales of intangible assets		44,085	189
Purchases of subsidiary	36	—	(2,612,008)
Purchase of investments accounted for using equity method		(4,754,000)	—
Proceeds from sales of investments accounted for using equity method		60,637	780,000
Purchases of other investments		(241,307)	(716,670)
Proceeds from sales of other investments		462,547	104,818
Payments for leasehold deposits and guarantee deposits		(280,742)	(102,687)
Proceeds from collection of leasehold deposits and guarantee deposits		64,852	150,369
Payments for refundable insurance policies		(68,767)	(74,896)
Other		4,695	273
Cash flows from investing activities		(13,215,842)	(11,838,114)
Cash flows from financing activities			
Proceeds from long-term borrowings	36	(1,830,000)	(5,170,000)
Net increase (decrease) in short-term borrowings	36	(360,000)	1,480,000
Proceeds from other financial liabilities	36	329,566	261,360
Payments of other financial liabilities	36	(20,168,227)	(19,982,614)
Dividends paid		(1,533,237)	(3,836,213)
Other		(55,832)	(48,486)
Cash flows from financing activities		(23,617,730)	(27,295,953)
Effect of exchange rate changes on cash and cash equivalents		84,604	484,867
Net increase (decrease) in cash and cash equivalents		3,795,199	4,923,594
Cash and cash equivalents, beginning of year	7	38,671,734	42,466,933
Cash and cash equivalents, end of year	7	42,466,933	47,390,527

## 【Notes to consolidated financial statements】

### 1. REPORTING ENTITY

Internet Initiative Japan Inc. ( “IIJ” ) is a company incorporated in Japan. The registered addresses of its headquarters and primary business offices are disclosed on IIJ’ s website—URL <https://www.iij.ad.jp/>. The consolidated financial statements of IIJ have an annual closing date as of March 31 and comprise the financial statements of IIJ and its subsidiaries (collectively “the Company” ), and the interests in associated companies and joint ventures.

The details of principal businesses and activities of the Company are stated in Note 5. SEGMENTS.

### 2. BASIS OF PREPARATION

#### (1) Compliance with IFRS

The consolidated financial statements of the Company have been prepared in accordance with IFRS pursuant to the provision of Article 93 of Regulations for Consolidated Financial Statements, as the Company meets the criteria of a “Designated IFRS Specified Company” defined under Article 1-2 of the regulations.

#### (2) Basis of Measurement

As stated in Note 3. SIGNIFICANT ACCOUNTING POLICIES, the Company’ s consolidated financial statements have been prepared on a historical cost basis, except for certain financial instruments measured at fair value

#### (3) Functional Currency and Presentation Currency

The Company’ s consolidated financial statements are presented in Japanese yen, which is also IIJ’ s functional currency, and figures are rounded to the nearest thousand yen. Also, each company that comprises the Company determines its functional currency reflecting the economic environment in which the company operates its business and measures its transactions.

### 3. SIGNIFICANT ACCOUNTING POLICIES

#### (1) Basis of Consolidation

##### ① Subsidiaries

Subsidiaries are entities that are controlled by the Company. The Company is deemed to control an investee when it has the power (the ability to affect the investee’ s activities) and it is exposed, or has rights, to variable returns from its involvement with the investee, and has the ability to affect those returns through its power over the investee. The Company comprehensively determines whether or not to control, based on the status of voting rights or similar rights and contracts on investees.

All significant balances of inter-company receivables and payables and transactions between consolidated companies are eliminated during the preparation of the consolidated financial statements.

Financial statements of subsidiaries are included in the Company’ s consolidated financial statements from the date on which control commences until the date on which control is lost.

Any change in ownership interests in subsidiaries that does not result in a loss of control is accounted for as an equity transaction. When control on a subsidiary is lost, the Company measures retained interest at fair value at the time of loss of control and gains and losses arising from the loss of control are recognized in profit or loss.

There are consolidated subsidiaries for which it is impracticable to unify their fiscal year-ends with that of IIJ due to certain requirement of local laws and regulations. These subsidiaries have different fiscal year-ends from IIJ. The Company uses additional financial information for these subsidiaries prepared as of the same date as the Company’ s annual closing date for the consolidated financial statements.

##### ② Investments in associates and joint ventures

Associates are entities over which the Company has significant influence, but not control, in terms of financial and operating policies. The Company is deemed to have significant influence over another entity when the Company owns 20% or more but less than 50% of voting interests in the entity.

Joint ventures are entities over which multiple ventures or parties including the Company share control under contractual arrangement and which require unanimous consent of the parties sharing control in making decisions regarding related activities.

Investments in associates and joint ventures are accounted for using the equity method. Under the equity method, the Company recognizes investment at cost, and after that, the Company changes the amount of the investment according to the portion of the Company and subsidiaries’ interests in profit or loss and other comprehensive income which the equity method investees earned or recognized.

If the Company's share of losses of the equity method investees exceeds the amount of the investment, the Company decreases the carrying amount of the investment and other long-term investments to zero. Incremental losses are not recognized except when the Company bears or pays for the investee's liabilities.

Unrealized gains from transactions with equity method investees are deducted from the investment up to the portion that corresponds to the percentage interests that the Company has in the investees. Unrealized losses are deducted in the same way as unrealized gains as long as no evidence of impairment exists.

The consolidated financial statements include investments accounted for using the equity method with different reporting dates, as it is impractical to set them on the same date as the Company's reporting date due to relationships with other shareholders and other factors. Most of the reporting dates of the companies to which the equity method is applied are December 31. Adjustments have been made to the impact of significant transactions or events that occurred between the Company's reporting date and the reporting dates of the companies to which the equity method is applied.

③ Business combinations

Business combinations are accounted for using the acquisition method.

Non-controlling interests that represent ownership interests in the acquiree and entitle holders to a proportionate share of the entity's net assets in the event of liquidation are initially measured at fair value or proportionate share of recognized amounts of identifiable net assets of the acquiree.

Costs related to acquisition are recognized as expenses in the period in which they are incurred.

If the initial accounting for a business combination cannot be determined by the end of the first reporting period, the business combination is accounted for using provisional amounts and the provisional amounts are adjusted during measurement periods that are one year or less from the date of acquisition.

(2) Foreign currency translation

① Foreign currency transactions

Foreign currency transactions are translated into the functional currency at the spot exchange rate on the date of transaction or a reasonable approximation.

Foreign currency monetary items are translated into the functional currency using the closing rate on the last day of each reporting period. Foreign currency non-monetary items measured at historical cost are translated into the functional currency using the rate at the date of transaction. Foreign currency non-monetary items measured at fair value in foreign currencies are translated into the functional currency using the exchange rates on the date when the fair value was measured. Exchange differences arising from the translation or settlement are generally recognized in profit or loss. Exchange differences arising from the translation of equity financial assets measured through other comprehensive income are recognized as other comprehensive income.

② Foreign operations

The assets and liabilities of foreign operations are translated at exchange rates as of the end of the reporting period. Income and expenses are translated at the average exchange rates for the reporting period, when exchange rates during the reporting period do not include abnormal fluctuations. Exchange rate differences on translation of financial statements of foreign operations are recognized as other comprehensive income. When foreign operations are divested, cumulative translation differences of the foreign operations are transferred to profit or loss for the period of the divestiture.

(3) Financial instruments

① Financial assets

(a) Initial recognition and measurement

The Company recognizes trade and other receivables initially at the date of incurrence and other financial assets are recognized at the transaction date when the Company becomes a party to the contract of the financial assets.

At initial recognition, if it is not classified as a financial assets measured at fair value through profit or loss ("FVTPL"), it is measured at the fair value add transaction costs directly attributable to the acquisition of financial assets. Transaction costs of financial assets measured at fair value through profit or loss are recognized in profit or loss.

Financial assets held are categorized as (i) financial assets measured at amortized cost, (ii) debt-based financial assets measured at fair value through other comprehensive income ("FVTOCI"),



(iii) equity-based financial assets measured at FVTOCI or (iv) financial assets measured at FVTPL.

(i) Financial assets measured at amortized cost

Financial asset are measured at amortized cost if both of the following conditions are met:

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

(ii) Debt-based financial assets measured at FVTOCI

Financial asset are measured at FVTOCI if both of the following conditions are met:

- the asset is held in a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

(iii) Equity-based financial assets measured at FVTOCI

At initial recognition, There are some equity-based financial assets for which the Company irrevocably elected that subsequent changes in fair value of the assets are included in other comprehensive income. The Company makes an irrevocable election on each investment.

(iv) Financial assets measured at FVTPL

Financial assets other than the abovementioned financial assets measured at amortized cost, debt-based financial assets measured at FVTOCI and equity-based financial assets measured at FVTOCI are categorized to financial assets measured at FVTPL. There are no financial assets for which the Company has irrevocably elected that the assets be accounted for at FVTPL on initial recognition.

(b) Subsequent measurement

Subsequent measurements of financial assets by category after initial recognition are as follows:

(i) Financial assets measured at amortized cost

After initial recognition, financial assets measured at amortized cost are accounted for using the effective interest method deducting impairment losses if necessary. Amortization under the effective interest method and gain or loss in derecognition are included in profit or loss during the period.

(ii) Debt-based financial assets measured at FVTOCI

After initial recognition, debt-based financial assets measured at FVTOCI are measured at fair value and changes in fair value are recognized as other comprehensive income. Gain or loss on disposal of investments, foreign exchange gain or loss, and impairment losses are recognized in profit or loss during the period

(iii) Equity-based financial assets measured at FVTOCI

After initial recognition, equity-based financial assets measured at FVTOCI are measured at fair value and changes in fair value are recognized as other comprehensive income. When the Company disposes of investments or when the fair values of investments significantly decrease, cumulative gain or loss recognized through other comprehensive income are transferred from other components of equity to retained earnings.

Dividend income from equity-based financial assets measured at FVTOCI is recognized as profit in finance income, unless it is clear that it is refund on investment.

(iv) Financial assets measured at FVTPL

After initial recognition, equity-based financial assets measured at FVTPL are measured at fair value and changes in fair value are recognized as profit or loss. Gain or loss related to financial assets measured at FVTPL is recognized as profit or loss.

(c) Impairment loss on financial assets

For impairment loss on financial assets measured at amortized cost, the Company recognizes allowance for credit losses based on the expected credit losses on the financial assets.

The Company evaluates whether the credit risks of financial instruments have increased significantly since initial recognition on each annual closing date. For financial instruments that have not had a significant increase in credit risk since initial recognition, allowance for credit losses on the instrument is measured at the amount equal to that of the 12-month expected credit losses. If the credit risk of financial instruments has significantly increased since initial recognition, allowance for credit losses on the instruments are measured at amount equal to the lifetime expected

credit losses.

When contractual payments are more than 30 days past due, the credit risk is deemed to have increased significantly. In evaluating whether credit risk has increased significantly or not, the Company considers reasonable and supportable information, in addition to past-due information. When financial assets have low risk at the reporting date, the Company assumes that there has not been a significant increase in credit risk since initial recognition.

However, allowance for credit losses of the trade receivables is measured at an amount equal to the lifetime expected credit losses, regardless of whether credit risk has increased significantly since initial recognition. The allowance for the past due trade receivables is calculated based on the estimation of the individual expected lifetime credit losses of the financial instrument based on such as past bad debt records and future recoverable amount. For the non-past due trade receivables, they are grouped as they consist of many customers, the expected credit losses are measured collectively based on such as past bad debt records.

Expected credit losses on financial assets are estimated by reflecting the following factors:

- An unbiased and probability-weighted amount determined by evaluating a range of possible outcomes
- Time value of money
- Reasonable and supportable information about past events, current conditions and reasonable and supportable forecasts of future economic conditions at the reporting date

The provision and reversal of allowance for credit losses on financial assets are included in profit or loss.

(d) Derecognition of financial assets

Derecognition of financial assets is made when contractual rights to receive the cash flows from financial assets are extinguished or when almost all risks and economic value are transferred to other entities through transfer of the financial assets. The company continues to control the transferred financial assets, it recognized the assets and related liabilities to the extent that it has a continuing involvement.

② Financial liabilities

(a) Initial recognition and measurement

Financial liabilities are recognized when the entity becomes a party to the contractual provisions of the instrument, and they are classified financial liabilities measured at amortized cost.

At initial recognition, all financial liabilities are measured at fair value, but are deducted from directly attributable transaction costs.

(b) Subsequent measurement

Financial liabilities measured at amortized cost are measured at amortized cost calculated using the effective interest method. Interests are measured using the effective interest method.

(c) Derecognition of financial liabilities

The Company derecognizes financial liabilities when, and only when, the financial liabilities are extinguished, that is, when the obligation specified in the contract is either discharged or cancelled or expires.

(4) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, demand deposits and short-term (within 3 months), highly liquid investments that are readily convertible to a known amount of cash, and that are subject to an insignificant risk of changes in value.

(5) Inventories

The Company's inventories mainly consist of network equipment and mobile devices held for resale and work in progress related to systems construction. Inventories are measured at the lower of historical cost or net realizable value. Amounts for network equipment and mobile devices held for sale are calculated using the moving average method and amounts for work in progress related to systems integration are measured at actual manufacturing cost including indirect manufacturing costs. Net realizable value is calculated at the estimated selling price during the normal course of business less the estimated costs to completion and estimated expenses to make a sale.

(6) Tangible assets

Tangible assets are measured at acquisition cost less accumulated depreciation and accumulated impairment losses.

Acquisition costs include costs directly attributable to acquisition of the assets and dismantling and removing costs.

Depreciation of tangible assets excluding land and construction in progress, is calculated using straight-line method over the estimated useful lives. Estimated useful lives by major asset class are as follows:

- Buildings and structures 4 to 50 years
- Machinery, tools, furniture and fixtures 2 to 20 years

Estimated useful lives, residual value and method of depreciation are reviewed at each annual closing date and any changes are prospectively applied as changes in accounting estimates.

(7) Goodwill and intangible assets

① Goodwill

The Company recognizes goodwill at the amount of fair value, including recognized noncontrolling interests on the acquiree, measured at the acquisition date, less the net recognized amount of assets acquired and liabilities assumed that are recognizable at the date of acquisition, which is normally fair value.

Goodwill is included in our consolidated statements of financial position at the carrying amount which is the acquisition costs less the accumulated impairment losses

② Other intangible assets

Intangible assets acquired separately are measured at acquisition cost at initial recognition. Intangible assets with finite useful lives consist of software and customer relationships. Software is amortized using straight-line method over the estimated useful lives, customer relationships are amortized using the sum-of-the-years-digits method or straight-line method over the estimated useful lives.

Estimated useful lives of major intangible assets are as follows:

- Software 5 to 7 years
- Customer relationships 9 to 19 years

Estimated useful lives, residual value and method of amortization are reviewed at each annual closing date and any changes are prospectively applied as changes in an accounting estimate.

Intangible assets deemed to have indefinite useful lives are not amortized and are recorded at their carrying amount, which is the acquisition cost less accumulated impairment losses.

③ Research and development expenses

Research expenses for the acquisition of new scientific or technical knowledge are expensed as incurred.

Development expense is capitalized as an intangible asset only when it can be reliably measured, when it is technically and commercially feasible, when it is probable that it will bring future economic benefits, and when the Company has the ability to complete the development and has the intent and ability to use or sell it.

(8) Leases

In accordance with IFRS 16, the Company has determined whether a contract is, or contains a lease, at the inception of the contract. A contract is determined to be a lease or contain a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for a consideration.

When a contract is determined to be a lease or contain a lease, the Company initially recognizes a right-of-use asset and a lease liability at the commencement date of the contract.

Lease liabilities are initially measured at the present value of lease payments not paid at the commencement date, discounted by calculated interest rate of the lease or, if the calculated interest rate cannot be determined easily, the Company's incremental borrowing rate. In general, the Company uses the incremental borrowing rate as a discount rate. Lease liabilities are subsequently measured by increasing the carrying amount to reflect the interest on the lease liability and reducing the carrying amount to reflect the lease payments. In our consolidated statement of financial position, lease liabilities are included in other financial liabilities. In measuring the lease liability, lease fee in each contract is allocated to the lease

components and non-lease components based on the ratio of their independent prices. However, for data centers where the Company is a lessee, lease components and non-lease components related to them are not separated and are recognized as a single lease component. When the condition of the leases are changed, the Company remeasures the lease liability.

The right-of-use asset is initially measured at cost, which comprises the initial measurement of lease liability, any initial direct cost incurred and prepaid lease payments. A cost model is used for subsequent measurement after initial recognition. Right-of-use assets are depreciated using the straight-line method. The depreciation period is the estimated useful life of the underlying asset if ownership of the underlying asset is transferred to the lessee by the end of the lease term or if the exercise of the purchase option by the lessee is reasonably certain. Otherwise, the depreciation period is the shorter of the useful life of the right-of-use asset or the lease term. The Company does not recognize right-of-use assets and lease liabilities for leases with a lease term of 12 months or less or when the underlying assets are of low value, and recognizes lease payments as an expense on a straight-line basis over the lease term.

(9) Impairment of non-financial assets

The Company reviews carrying amounts of non-financial assets, except for inventories and deferred tax assets, on each reporting date to assess whether impairment indicators exist. If such indicators exist, the Company then estimates the recoverable amount of the asset. For goodwill and intangible assets deemed to have indefinite useful lives, the Company performs impairment tests on each annual closing date and whenever there is an indication that an asset may be impaired.

Cash-generating units are groups that represent the minimum of assets for which continuous use generates cash inflows that are largely independent from other assets or groups of assets. Goodwill arising from business combinations is allocated to cash-generating units or groups of cash-generating units which are expected to benefit from synergies resulting from the business combination.

The recoverable amount of an asset or a cash-generating unit is calculated at the higher of the value in use or the fair value less costs of disposal. Value in use is calculated at the present value of estimated future cash flows, which are discounted using a pre-tax weighted average cost of capital of each cash-generating unit.

If the carrying amount of an asset or a cash-generating unit exceeds its recoverable amount, the Company recognizes an impairment loss in profit or loss. Recognized impairment loss is allocated first to goodwill in the cash-generating unit to be deducted from its carrying amount, and then carrying amounts of other assets in the cash-generating unit are deducted on a pro rata basis.

The Company reverses impairment losses when there is any indication of reversal of the impairment loss recognized in past years and the estimated recoverable amount exceeds the carrying amount. The amount of reversal is limited to the carrying amount if no impairment loss had been recognized and depreciation or amortization had been continued. Impairment losses recognized for goodwill are not reversed.

(10) Employee benefits

① Post-retirement benefits

For post-retirement benefits, the Company has defined benefits plans (noncontributory defined benefit pensions and unfunded severance benefits) and defined contribution plans.

(a) Defined benefit plans

For defined benefits plan, present value of defined benefit obligations and related net periodic pension costs and past service costs of each plan are calculated by using the projected unit credit method.

The discount rate is calculated based on the market yield of high quality corporate bonds etc., as of the end of the fiscal year of the discount period, which is determined based on the period up to the anticipated payment date for each future fiscal year.

Defined benefit liabilities and assets are measured at the present value of the defined benefit obligation less fair value of plan assets. However, if plan assets exceed obligations, net defined benefit assets are recognized up to the ceiling of present value of economic benefits that can be obtained by refund from the plan or reduction of future contribution to the plan. Net interests of net defined benefit liabilities (assets) are recognized as finance expenses (income) included in profit or loss.

Remeasurement of net defined benefit plan liabilities (assets) are recognized as other comprehensive income as incurred and immediately transferred from other components of equity to retained earnings.

Past service costs are recognized as a profit or loss in the period in which they are incurred.

(b) Defined contribution plans

For defined contribution plans, contribution from the Company is recognized as expenses in the period in which the employee renders services to the Company.

② Other employee benefits

For short-term employee benefits, expenses are recognized for the period during which employee services are rendered, without discount calculation.

The Company recognizes the expected payment amount of bonuses as a liability when it currently has a legal or constructive obligation to make such payments and has a reliable estimate.

The Company recognizes the expected payment amount of compensated absences as a liability when it has a legal or constructive obligation related to accumulating compensated absences and has a reliable estimate.

(11) Share-based payments

IIJ has a compensation plan for equity-settled share-based.

① Stock option

Stock options are measured at fair value at the date of grant, considering the number of stock options expected to be exercised, and recognized over the vesting period as expenses in consolidated statements of profit or loss. The same amounts are recognized as increases in equity in the consolidated statements of financial position. The fair values of options granted are calculated using the Black-Scholes option-pricing model, considering conditions of the option.

The number of stock options expected to be exercised are periodically reviewed, with estimations being updated as required.

② Restricted stock remuneration

The consideration for the services received is measured at the fair value of the IIJ's shares on the date of grant and is included in the consolidated income statement from the date of grant to the vesting period, IIJ recognize it as an expense and recognize the same amount as an increase in capital in the consolidated statement of financial position.

(12) Provisions

The Company recognize a provision only when a present obligation (legal or constructive) has arisen as the result of a past event, payment is probable, settlement is expected to result in an outflow of resources, and the amount of obligation can be estimated reliably.

Provisions are measured at the best estimate (including risks and uncertainties) of the expenditure required to settle the present obligation as of the annual closing date, and reflect the present value of expenditures required to settle the obligation where the time value of money is material.

(13) Revenue

The Company adopts IFRS 15 and recognizes revenue based on the following five-step model:

Step 1: Identify the contract with a customer

Step 2: Identify all the individual performance obligations within the contract

Step 3: Determine the transaction price

Step 4: Allocate the price to the performance obligations

Step 5: Recognize revenue as the performance obligations are fulfilled

We have determined that our performance obligations related to network service are normally satisfied over time because network services make various networks accessible during the contract period. Therefore, revenues from network service are recognized monthly on a straight-line basis over the contract period. System integration revenues consist of the system construction service and the system operating and maintenance service. Our performance obligations related to system construction service are satisfied over time, because our performance does not create an asset with an alternative use to us and we have an enforceable right to payment for performance completed to date. Therefore, revenues from system construction service are recognized based on the progress of the fulfillment of the performance obligations measured at the end of the reporting period. The progress is measured by the input method based on the incurred cost (cost to cost method) to reflect the progress of the construction properly because we understand that cost is incurred as progress of system construction. Revenues from system operating and maintenance service are recognized on a straight line basis over the period when

the performance obligations are fulfilled because our performance obligations maintain various systems available to use during the contract period. ATM commissions are collected when the customers use the ATM services. The revenues are recognized when they are collected because the customers obtain the benefit at the time of use.

(14) Income taxes

Income tax expenses are comprised of current and deferred taxes and recognized in profit or loss, except for those arising from other comprehensive income, those recognized directly in equity or those arising from business combinations.

Current taxes are measured at the amount expected to be paid to or recovered from the tax authority. Tax rates and tax laws applied to calculation of tax amounts are enacted or substantively enacted by the annual closing date.

Deferred taxes are recognized for temporary differences between carrying amounts of assets and liabilities as of the reporting date based on tax laws and carrying amounts under IFRS and amounts based on tax accounting, tax loss carryforwards and tax credit carryforwards.

Deferred tax assets and liabilities are not recognized for the following temporary differences:

- Temporary differences arising from the initial recognition of assets and liabilities from transactions, except for business combinations, that do not affect either accounting profit or taxable income (loss).
- Deductible temporary differences related to investments in subsidiaries and associates, and interests in joint arrangements, for which it is probable that the reversal will not occur in the foreseeable future or that taxable profit will not be available against which the temporary difference will be utilized.
- Taxable temporary differences related to investments in subsidiaries and associates, and interests in joint arrangements, for which the Company is able to control the timing of the reversal of the differences and it is probable that the reversal will not occur in the foreseeable future.

Deferred tax liabilities are, in principle, recognized for all taxable temporary differences, and deferred tax assets are for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the temporary difference will be utilized.

Carrying amounts of deferred tax assets are reviewed at the end of each reporting period, and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of part or all of that deferred tax asset to be utilized. Any such reduction is subsequently reversed to the extent that it becomes probable that sufficient taxable profit will be available.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates and laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset only if the Company has the legal right to settle current tax amounts on a net basis and the deferred tax amounts are levied by the same tax authority on the same entity or different entities that intend to realize the asset and settle the liability at the same time.

(15) Earnings per share

Basic earnings per common share attributable to owners of the parent is computed by dividing basic earnings attributable to owners of the parent by the weighted-average number of shares of common stock outstanding during the year. Diluted earnings per share attributable to owners of the parent reflect the potential dilutive effect of stock options.

(16) Capital and other equity components

① Common stock

Common stocks are recognized at the amount of proceeds on issuance into share capital and share premium. Stock issuance costs are deducted from proceeds.

② Treasury shares

Treasury shares are measured at historical costs and deducted from equity. The Company recognizes no gain or loss in purchase, sale or extinguishment of IJ's treasury shares. Differences between carrying amounts and proceeds from sale of treasury shares are recognized as share premium.

(17) Dividends

Year-end dividends to IIJ' s shareholders are recognized as a liability at the date of resolution of IIJ' General Meeting of Shareholders. Interim dividends are recognized as a liability at the date of resolution of the Board of Directors.

(18) Accounting standards and interpretations issued but not adopted

The new standards and interpretations that have been newly issued or changed by the date of the approval of the consolidated financial statements don' t have significant effects on the Company' s consolidated financial statements

4. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

In preparing consolidated financial statements under IFRS, the Company makes judgements, accounting estimates and assumptions which affect the adoption of accounting policies and reported amounts of assets, liabilities, profits and losses.

The estimates and assumptions are based on the best judgement by management considering factors deemed to be reasonable as of the end date of the reporting period according to experience regarding available past and collected information, etc.

However, amounts based on the estimates and assumptions may, due to the nature, differ from actual results.

Estimates and assumptions on which estimates are based are reviewed on an ongoing basis. The effects arising from revision of estimates are recognized during the period when the estimates are revised and in future periods.

Estimates and judgements with significant effects on the financial statements for the year ended March 31, 2022 are as follows:

(Impairment test for goodwill and intangible asset with an indefinite useful life)

Measurement of recoverable amount requires us to make various judgements and assumptions including the future cash flows, the discount rate and the growth rate. These assumptions may be impacted significantly by future changes in uncertain economic conditions, which could result in a recognition of impairment loss on our consolidated financial statements in the future.

Please refer to "Note 13. GOODWILL AND INTANGIBLE ASSETS" for related disclosures.

(Measurement of defined benefit obligations)

The present value of defined benefit obligations are calculated based on actuarial assumptions. These actuarial assumptions require estimates and judgments on variables, such as discount rates. We obtain advice from external pension actuaries with respect to the appropriateness of these actuarial assumptions including these variables. There is the possibility that these assumptions may be affected by changes in uncertain future economic conditions, or by the amendment or the publication of related laws, which may have a material impact on the consolidated financial statements in future periods.

Please refer to "Note 18. EMPLOYEE BENEFITS" for related disclosures.

(Measurement of the progress towards complete satisfaction of the performance obligation of the system construction service)

We have determined the performance obligations of the system construction service are satisfied over time and the appropriate method of measuring progress towards complete satisfaction is input method, i.e. costs incurred relative to the total expected costs to the satisfaction of those performance obligations (cost to cost method). For applying the cost to cost method, the calculation of the total expected cost to the satisfaction of the performance obligations requires us to make various judgement and assumptions. There is the possibility that these assumptions may be affected by changes in uncertain future conditions regarding to the system construction service, such as the increasing production costs incurred to additional requirements from the customer, which may have a material impact on the consolidated financial statements in future periods.

Please refer to "Note 24. REVENUES" for related disclosures.

(Additional information)

We expected the impacts of COVID-19 would be limited to only a small portion of our business, therefore, it is immaterial for our consolidated financial statements.

## 5. SEGMENTS

### (1) Overview of reportable segments

The reportable segments of the Company are defined as the Company's constituent units for which separated financial information is available and which are regularly reviewed by the representative director, president and COO of IIJ, who is the chief decision-maker regarding business operations in order to determine the allocation of resources and evaluate performance. The president and representative director of IIJ evaluates the performance of each segment, with operating revenue and operating income as the primary indicator.

The Company defined two reportable segments: "Network service and systems integration business" and "ATM operation business." "Network service and systems integration business is provided comprehensively with Network services, which is composed of Internet connectivity services, WAN services, outsourcing services, and systems integration service. ATM operation business constructs and operates ATMs and network systems for them, and receives a commission for each bank withdrawal transaction when a customer uses its serviced ATMs.

### (2) Revenue and results of reportable segments

Segment information for the Company is as follows:

For the year ended March 31, 2021

	Reportable segments		Adjustments (Note 1)	Consolidated Statements of Profit or Loss
	Network service and systems integration business	ATM operation business		
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Revenue				
Customers	210,110,839	2,891,041	—	213,001,880
Intersegment transactions	167,160	—	(167,160)	—
Total revenue	<u>210,277,999</u>	<u>2,891,041</u>	<u>(167,160)</u>	<u>213,001,880</u>
Segment operating profit	<u>13,541,072</u>	<u>826,004</u>	<u>(119,353)</u>	<u>14,247,723</u>
Finance income				776,298
Finance expense				(581,486)
Share of profit (loss) of investments accounted for using the equity method				(407,816)
Profit before taxes				<u>14,034,719</u>
Segment assets	216,406,004	6,371,265	(2,000,000)	220,777,269
Other				
Depreciation and amortization	27,658,412	315,317	—	27,973,729

(Note) Intersegment transactions are based on market price. Operating income is used as segment operating profit.



For the year ended March 31, 2022

	Reportable segments		Adjustments (Note 1)	Consolidated Statements of Profit or Loss
	Network service and systems integration business	ATM operation business		
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Revenue				
Customers	223,551,703	2,783,674	—	226,335,377
Intersegment transactions	127,000	—	(127,000)	—
Total revenue	<u>223,678,703</u>	<u>2,783,674</u>	<u>(127,000)</u>	<u>226,335,377</u>
Segment operating profit	<u>22,798,740</u>	<u>834,462</u>	<u>(86,119)</u>	<u>23,547,083</u>
Finance income				3,506,147
Finance expense				(556,074)
Share of profit (loss) of investments accounted for using the equity method				(2,334,956)
Profit before tax				<u>24,162,200</u>
Segment assets	226,927,839	6,877,237	(2,000,000)	231,805,076
Other				
Depreciation and amortization	28,124,930	319,470	—	28,444,400

(Note) Intersegment transactions are based on market price. Operating income is used as segment operating profit.

(3) Geographic information

Substantially all revenues are from customers operating in Japan. Geographic information for revenues is not presented due to immateriality of revenue attributable to international operations.

(4) Major customers information

This information is not presented because no revenue from a single external customer accounts for 10% or more of total revenue of the Company.

## 6. BUSINESS MERGERS AND ACQUISITIONS

For the year ended March 31, 2021.

There is no material business mergers and acquisitions.

For the year ended March 31, 2022.

(PTC SYSTEM(S) PTE LTD ("PTC"))

IIJ acquired all the shares of PTC, which mainly operates systems integration business in Singapore, on April 1, 2021.

### (1) Outline of the business mergers and acquisitions

#### (i) Name of the acquired company and nature of its businesses

- |     |                              |                        |
|-----|------------------------------|------------------------|
| i)  | Name of the acquired company | PTC SYSTEM (S) PTE LTD |
| ii) | Nature of its businesses     | Systems integration    |

#### (ii) Date of acquisition

April 1, 2021

#### (iii) Percentage of voting rights to be acquired

100%

#### (iv) Acquisition method

Acquisition of shares by cash

#### (v) Primary reason for the business combination

PTC has strong relationships with blue-chip customers and leading IT partners and provides high quality solutions such as storage and server-related system integration in Singapore. By acquiring all the shares of PTC to be a wholly owned subsidiary, IIJ expects to strengthen its Singapore business which leads the IT field in the ASEAN region and significantly expand its business and strengthen its capabilities in providing services and solutions in the ASEAN region.

### (2) Consideration for acquisition

Cash SGD44 million (¥3,631,760 thousand)

### (3) Cost related to acquisition

As the cost related to the business mergers and acquisitions of the company, selling and general administrative expenses of ¥8,454 thousand were recorded.

### (4) Recognized fair value of acquired assets and liabilities succeeded on the date of the business mergers and acquisitions

(Unit: Thousands of yen)

Consideration for acquisition	
Cash	3,631,760
Assets acquired and liabilities assumed	
Cash and cash equivalents	1,019,752
Trade receivables (Note 1)	1,161,778
Prepaid expenses	2,260,605
Tangible assets	1,878
Right-of-use assets	52,759
Intangible assets	247,620
Other assets	249,778
Trade payables	(944,439)
Contract liabilities	(2,614,917)
Other liabilities	(901,641)
Total	533,173
Goodwill (Note 2,3)	3,098,587

## Notes

1. Within the acquired trade receivables, there is no contractual cashflow which is estimated to be nonrecoverable.  
The fair value of the acquired trade receivables and the contractual receivable amount are mostly the same.
2. Goodwill mainly contains of synergies with existing businesses which are expected to arise from the acquisition and excess earnings strength. There is no amount which is expected to be deducted for tax purpose.
3. As of September 30, 2021, the acquisition cost was allocated provisionally since the calculation of the fair value of the identifiable asset and liabilities on the acquisition date was not completed. The calculation has been completed during the accounting period ended December 31, 2021 and goodwill on the acquisition date has decreased by ¥247,620 thousand as a result of the allocation.

### (5) Cash flow for business merger and acquisitions

(Unit: Thousands of yen)

	Amount
Consideration for acquisition by cash	(3,631,760)
Remaining value of cash and cash equivalent acquired through business merger and acquisitions	1,019,752
Cash use for acquisition of subsidiaries	(2,612,008)

### (6) Impact on performance

The consolidated statements of profit or loss for the fiscal year ended March 31, 2022 includes revenues and net profit generated by PTC after the acquisition date of ¥ 6,889,470 thousand and ¥250,642 thousand, respectively.

## 7. CASH AND CASH EQUIVALENTS

Cash and deposits include time deposits of 3 months or less. Cash and cash equivalents in the Consolidated Statements of Financial Position is the same as Cash and cash equivalents in the Consolidated Statements of Cash Flows. No deposits are offered as collateral, or restricted.

#### 8. TRADE RECEIVABLES

The components of trade receivables are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Trade notes receivables	—	5,900
Trade receivables	34,799,075	37,643,204
total	<u>34,799,075</u>	<u>37,649,104</u>

Trade notes receivables and Trade receivables are categorized as financial assets measured at amortized cost.

#### 9. INVENTORIES

The components of inventories are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Merchandise	1,312,436	1,722,823
Work in progress	858,610	885,525
Total	<u>2,171,046</u>	<u>2,608,348</u>

Inventories sold and recorded as cost of sales were ¥106,072,194 thousand and ¥103,225,295 thousand as of March 31, 2021 and 2022, respectively

Write-down of inventories recorded as cost of sales for the years ended March 31, 2021 and 2022 were ¥107,568 thousand and ¥1,942 thousand, respectively.

#### 10. OTHER INVESTMENTS

The components of other investments are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Debt-based financial assets measured at FVTOCI		
Debt securities	110,840	109,070
Equity-based financial assets measured at FVTOCI		
Equity securities	9,780,060	10,889,085
Financial assets measured at FVTPL		
Investment trust and other securities	2,941,240	6,287,935
Other	80,343	123,819
Total	<u>12,912,483</u>	<u>17,409,909</u>

11. OTHER FINANCIAL ASSETS

The components of other financial assets are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Financial assets measured at amortized cost		
Other receivable	797,100	465,257
Guarantee deposit	3,579,838	3,567,063
Loans receivable	43,429	24,637
Other	83,729	202,751
Lease receivable	1,914,518	1,279,457
Total	<u>6,418,614</u>	<u>5,539,165</u>
Current assets	1,975,910	1,294,616
Non-current assets	4,442,704	4,244,549
Total	<u>6,418,614</u>	<u>5,539,165</u>

12. TANGIBLE ASSETS

(1) Changes

Changes in carrying amounts of tangible assets are as follows:

Acquisition costs

	Land	Buildings and structures	Machinery	Tools, furniture and fixtures	Construction in progress	Total
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
April 1, 2020	2,059,991	9,947,772	17,777,733	3,007,536	1,375,889	34,168,921
Acquisitions	—	95,814	1,781,652	220,225	4,672,523	6,770,214
Transfer	—	199,538	483,268	206,541	(889,347)	—
Sales and disposal	—	(403,918)	(2,896,213)	(420,149)	(2,809,739)	(6,530,019)
Exchange differences on translation of foreign operations	—	8,853	76,803	75,432	1,115	162,203
Other	—	—	796	(1,084)	(135,174)	(135,462)
March 31, 2021	2,059,991	9,848,059	17,224,039	3,088,501	2,215,267	34,435,857
Acquisitions	—	304,742	2,105,410	414,110	3,842,892	6,667,154
Acquisitions by business mergers and acquisitions	—	285	—	1,593	—	1,878
Transfer	—	1,106,939	471,734	549,255	(2,127,928)	—
Sales and disposal	—	(70,179)	(2,172,120)	(527,450)	(1,875,264)	(4,645,013)
Exchange differences on translation of foreign operations	—	8,904	223,868	185,122	325	418,219
Other	—	47,347	(242)	18,548	(12,895)	52,758
March 31, 2022	2,059,991	11,246,097	17,852,689	3,729,679	2,042,397	36,930,853

(Note1) "Sales and disposal" of the construction in progress includes the amount recorded as transfer to leased assets or right-of-use assets through sale and leaseback transactions.

## Accumulated depreciation and accumulated impairment losses

	Land	Buildings and structures	Machinery	Tools, furniture and fixtures	Construction in progress	Total
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
April 1, 2020	—	(2,755,362)	(11,986,354)	(2,027,342)	—	(16,769,058)
Depreciation	—	(642,717)	(2,700,778)	(582,174)	—	(3,874,645)
Sales and disposal	—	208,876	2,860,676	398,089	—	3,467,641
Exchange differences on translation of foreign operations	—	(5,923)	(71,422)	(54,499)	—	(131,844)
Other	—	2	6,923	549	—	(43,550)
March 31, 2021	—	(3,195,124)	(11,890,955)	(2,265,377)	—	(17,351,456)
Depreciation	—	(785,955)	(2,663,539)	(617,728)	—	(4,067,222)
Sales and disposal	—	38,512	2,159,890	514,967	—	2,713,369
Exchange differences on translation of foreign operations	—	(7,072)	(202,757)	(147,694)	—	(357,523)
Other	—	26,459	(45,064)	(3,859)	—	(22,464)
March 31, 2022	—	(3,923,180)	(12,642,425)	(2,519,691)	—	(19,085,296)

(Note1) Depreciation of tangible assets is included in “cost of sales” and “selling, general and administrative expenses” in the consolidated statement of profit or loss.

## Carrying amount

	Land	Buildings and structures	Machinery	Tools, furniture and fixtures	Construction in progress	Total
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
March 31, 2021	2,059,991	6,652,935	5,333,084	823,124	2,215,267	17,084,401
March 31, 2022	2,059,991	7,322,917	5,210,264	1,209,988	2,042,397	17,845,557

13. GOODWILL AND INTANGIBLE ASSETS

(1) Changes

Changes in carrying amounts of goodwill and intangible assets are as follows:

Acquisition costs

	Goodwill	Intangible assets			Total
		Software	Customer relationship	Other	
		Thousands of yen	Thousands of yen	Thousands of yen	
April 1, 2020	6,202,754	43,486,228	6,175,193	590,720	50,252,141
Acquisitions	—	3,985,164	—	88,474	4,073,638
Sales and disposal	—	(4,434,238)	—	—	(4,434,238)
Exchange differences on translation of foreign operations	—	5,468	—	—	5,468
Other	—	(31,188)	—	—	(31,188)
March 31, 2021	6,202,754	43,011,434	6,175,193	679,194	49,865,821
Acquisitions	—	4,654,078	—	—	4,654,078
Business combinations	3,098,587	—	247,620	—	247,620
Sales and disposal	—	(1,186,542)	—	—	(1,186,542)
Exchange differences on translation of foreign operations	298,405	3,263	23,850	—	27,113
Other	—	(7,000)	—	—	(7,000)
March 31, 2022	9,599,746	46,475,233	6,446,663	679,194	53,601,090



## Accumulated amortization and accumulated impairment losses

	Goodwill	Intangible assets			
		Software	Customer relationship	Other	Total
		Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
April 1, 2020	(120,282)	(27,765,705)	(4,205,867)	(322)	(31,971,894)
Amortization	—	(4,718,084)	(336,788)	(67)	(5,054,939)
Sales and disposal	—	4,096,626	—	—	4,096,626
Exchange differences on translation of foreign operations	—	(5,342)	—	—	(5,342)
Other	—	24,002	—	—	24,002
March 31, 2021	(120,282)	(28,368,503)	(4,542,655)	(389)	(32,911,547)
Amortization	—	(4,996,046)	(395,931)	(68)	(5,392,045)
Sales and disposal	—	1,103,277	—	—	1,103,277
Exchange differences on translation of foreign operations	—	(2,575)	(5,914)	—	(8,489)
Other	—	31,266	—	—	31,266
March 31, 2022	(120,282)	(32,232,581)	(4,944,500)	(457)	(37,177,538)

(Note1) Amortization of intangible assets are included in “cost of sales” and “selling, general and administrative expenses “in consolidated statements of profit or loss.

## Carrying amount

	Goodwill	Intangible assets			
		Software	Customer Relationship	Other	Total
		Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
March 31, 2021	6,082,472	14,642,931	1,632,538	678,805	16,954,274
March 31, 2022	9,479,464	14,242,652	1,502,163	678,737	16,423,552

Software is mainly internally generated intangible assets.

Most of the intangible assets listed above are customer relationships acquired as part of the business combinations of IIJ Technology Inc. and IIJ Global Solutions Inc. (“IIJ-Global”). The customer relationships of IIJ Technology Inc. amounted to ¥789,538 thousand and ¥661,438 thousand as of March 31, 2021 and 2022, respectively. Those of IIJ-Global amounted to ¥843,000 thousand and ¥644,000 thousand as of March 31, 2021 and 2022, respectively. The remaining amortization periods for customer relationships are from 4 to 7 years.

(2) Impairment test for goodwill and intangible assets deemed to have indefinite useful lives

Goodwill arising from business combinations and intangible assets deemed to have indefinite useful lives are allocated to specified cash-generating units.

Intangible assets deemed to have indefinite useful lives are mainly IP addresses, which are assets that maintain their value with the passage of time, unless they are sold or disposed of. Therefore the Company classifies them as intangible assets deemed to have indefinite useful lives.

Goodwill and intangible assets deemed to have indefinite useful lives allocated to cash-generating units are as follows:

Reporting segment	Cash-generating unit	March 31, 2021		March 31, 2022	
		Thousands of yen Goodwill	Thousands of yen Intangible assets	Thousands of yen Goodwill	Thousands of yen Intangible assets
Network service and systems integration business	Network and SI CGU	5,846,921	678,528	5,846,921	678,528
Network service and systems integration business	PTC CGU	—	—	3,396,992	—
ATM operating business	Trust CGU	235,551	—	235,551	—
Total		<u>6,082,472</u>	<u>678,528</u>	<u>9,479,464</u>	<u>678,528</u>

Recoverable amount for each cash-generating unit are calculated by value in use. Most of our goodwill is related to Network and SI CGU and PTC CGU.

Value in use is measured, based on past experience and external information, at the present value of estimated future cash flows for three years based on business plans authorized by the Company's management and discounted using pre-tax weighted average cost of capital of each cash-generating unit. The discount rate of Network and SI CGU for the fiscal year ended March 31, 2021 and 2022 were 8.5% and 8.3%, respectively. The discount rate of PTC CGU for the fiscal year ended March 31, 2022 was 13.4%. The discount rate of Trust CGU for the fiscal year ended March 31, 2021 and 2022 were 10.3% and 10.3%, respectively. In estimating cash flows, cash flows after three years for the fiscal year ended March 31, 2022 are calculated based on the growth rate of 0.9% for Network and SI CGU, 1.6% for PTC CGU and 0.0% for Trust CGU, applied to cash flows for the third year.

Although there is a risk of impairment if the assumptions used in the impairment test change, there are sufficient headrooms between the value in use and the carrying amount.

14. INCOME TAXES

(1) Deferred taxes

① Changes in deferred tax assets and deferred tax liabilities

Changes in components of deferred tax assets and deferred tax liabilities are as follows.

For the year ended March 31, 2021

	April 1, 2020	recognized through profit or loss	recognized through other comprehensive income	Other	March 31, 2021
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Deferred tax assets					
Leases	126,361	15,740	—	—	142,101
Accrued expenses	933,482	267,942	—	—	1,201,424
Retirement and pension cost	1,213,224	143,891	(47,827)	—	1,309,288
Allowance for credit losses	63,835	3,770	—	—	67,605
Depreciation	793,626	(1,505)	—	—	792,121
Loss carryforward	7,014	(1,714)	—	—	5,300
Impairment loss on telephone rights	69,017	1,844	—	—	70,861
Accrued enterprise tax	222,592	24,314	—	—	246,906
Asset retirement obligation	14,021	536	—	—	14,557
Contract liabilities	267,092	(1,233)	—	—	265,859
Other	458,321	25,209	—	—	483,530
total	<u>4,168,585</u>	<u>478,794</u>	<u>(47,827)</u>	<u>—</u>	<u>4,599,552</u>
Deferred tax liabilities					
Equity instruments at FVTOCI	1,241,489	—	1,145,116	(121,016)	2,265,589
Debt instruments at FVTOCI	4,268	—	(318)	—	3,950
Customer relationships	602,613	(88,364)	—	—	514,249
Tax deduction of goodwill	738,558	21,723	—	—	760,281
Investments in equity method investee	624,869	81,068	—	—	705,937
Financial assets at FVTPL	127,452	30,151	—	—	157,603
Other	223,015	49,944	—	1,116	274,075
total	<u>3,562,264</u>	<u>94,522</u>	<u>1,144,798</u>	<u>(119,900)</u>	<u>4,681,684</u>

For the year ended March 31, 2022

	April 1, 2021	recognized through profit or loss	recognized through other comprehensive income	Other	March 31, 2022
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Deferred tax assets					
Leases	142,101	33,969	—	—	176,070
Accrued expenses	1,201,424	128,469	—	6,440	1,336,333
Retirement and pension cost	1,309,288	133,405	(64,861)	—	1,377,832
Allowance for credit losses	67,605	(42,536)	—	—	25,069
Depreciation	792,121	47,156	—	—	839,277
Loss carryforward	5,300	1,278	—	—	6,578
Impairment loss on telephone rights	70,861	(23)	—	—	70,838
Accrued enterprise tax	246,906	153,621	—	—	400,527
Asset retirement obligation	14,557	934	—	—	15,491
Contract liabilities	265,859	(154,769)	—	57,741	168,831
Other	483,530	42,841	—	—	526,371
total	<u>4,599,552</u>	<u>344,345</u>	<u>(64,861)</u>	<u>64,181</u>	<u>4,943,217</u>
Deferred tax liabilities					
Equity instruments at FVTOCI	2,265,589	—	302,665	—	2,568,254
Debt instruments at FVTOCI	3,950	—	(474)	—	3,476
Customer relationships	514,249	(114,737)	—	42,095	441,607
Tax deduction of goodwill	760,281	—	—	—	760,281
Investments in equity method investee	705,937	89,817	—	—	795,754
Financial assets at FVTPL	157,603	347,960	—	—	505,563
Other	274,075	50,619	—	1,571	326,265
total	<u>4,681,684</u>	<u>373,659</u>	<u>302,191</u>	<u>43,666</u>	<u>5,401,200</u>

② Deductible temporary differences and tax loss carryforwards for which deferred tax assets are not recognized

Deductible temporary differences and tax loss carryforwards for which deferred tax assets are not recognized are as follows:

	March 31, 2021	March 31, 2022
	thousands of yen	thousands of yen
Deductible temporary differences	2,847,694	5,192,796
Tax loss carryforwards	465,599	267,444
Total	<u>3,313,293</u>	<u>5,460,240</u>

Deferred tax assets in the table above are not recognized because it is not probable that taxable income in the future will be available for which the temporary difference will be utilized. Under the current tax laws, deductible temporary differences will not expire. Tax loss carryforwards of certain subsidiaries will expire in the following periods:

	March 31, 2021	March 31, 2022
	thousands of yen	thousands of yen
Tax loss carryforwards		
1 <sup>st</sup> year	161,707	14,643
2 <sup>nd</sup> year	35,379	—
3 <sup>rd</sup> year	—	7,082
4 <sup>th</sup> year	15,918	—
5 <sup>th</sup> year	11,082	13,004
6 <sup>th</sup> year and after	241,513	232,715
total	465,599	267,444

- ③ Taxable temporary differences related to the interest of subsidiary companies for which deferred tax liabilities are not recognized.

Total taxable temporary differences related to the retained earnings of subsidiary companies for which deferred tax liabilities are not recognized are ¥10,736,247 thousand and ¥12,374,188 thousand as of March 31, 2021 and 2022, respectively. Deferred tax liabilities are not recognized for the temporary differences above because the Company can control the timing of resolving the temporary differences and it is not likely that the temporary differences will be resolved in predictable timeframes.

- (2) Income tax expenses

IIJ and domestic subsidiaries adopted the consolidated tax declaration since the fiscal year ended March 31, 2009. Overseas subsidiaries are subject to corporate income taxes in the countries in which they are located.

Income tax expenses for the year ended March 31, 2021 and 2022 were as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Income tax expenses		
Current taxes	4,617,856	8,332,494
Deferred taxes	(384,272)	29,314
Total	4,233,584	8,361,808

(3) Reconciliation of effective tax rates

IIJ and domestic subsidiaries are subject to corporate, inhabitant and enterprise taxes on their taxable income. The normal Japanese statutory tax rate calculated based on these tax rates were 31.5% for the years ended March 31, 2021 and 2022, respectively.

A reconciliation between the amount of reported income taxes and the amount of income taxes computed using the normal statutory rate for each of the two years in the period ended March 31, 2022 is as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Amount computed by using normal Japanese statutory tax rate	4,420,937	7,611,093
(Adjustment)		
Expenses not deductible for tax purpose	78,756	97,934
Exclusion from gross profit of dividends received	(41,136)	(32,887)
Changes in deductible temporary differences and tax loss carryforwards for which deferred tax assets are not recognized	216,420	758,851
Tax credit	(306,025)	—
Other	(135,368)	(73,183)
Income tax expense as reported	<u>4,233,584</u>	<u>8,361,808</u>

15. TRADE AND OTHER PAYABLES

The components of trade and other payables are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Trade payable	6,385,741	8,720,745
Other payable	12,855,063	12,018,316
Other	2,996	2,774
Total	<u>19,243,800</u>	<u>20,741,835</u>

Trade payables and other payables are classified as financial liabilities measured at amortized cost.

16. BORROWINGS AND OTHER FINANCIAL LIABILITIES

The components of borrowings and other financial liabilities are as follows:

	March 31, 2021	March 31, 2022	Average rate	Repayment due
	Thousands of yen	Thousands of yen	%	
Financial liabilities measured at amortized cost				
Short-term borrowings	13,390,000	14,870,000	0.41	
Current portion of long-term borrowings	5,170,000	1,500,000	0.55	
Long-term borrowings	7,000,000	5,500,000	0.55	2024
Account payable—non-current (including current portion)	638,161	678,592	0.75	2024~ 2025
Deposit payable	212,225	243,396	—	
Other	16,061	32,820	—	
Lease obligations	52,660,783	46,226,236	—	
Total	<u>79,087,230</u>	<u>69,051,044</u>	—	
Current liabilities	36,439,331	33,404,706	—	
Non-current liabilities	42,647,899	35,646,338	—	
Total	<u><u>79,087,230</u></u>	<u><u>69,051,044</u></u>	—	

(Note 1) The average rate is the weighted average interest rate for the balance as of March 31, 2022.

(Note 2) Repayment due indicates the balance on March 31, 2022.

(Note 3) Based on the criteria established by the Company, leases that transfer substantially all of the risks and benefits associated with ownership of the asset are classified as "finance leases," and the respective balances of finance leases and other leases are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Finance leases	18,229,120	18,068,798
Other leases	34,431,663	28,157,438

(Note 4) The breakdown of lease obligations by repayment due are presented in Note 17. LEASES.

## 17. LEASES

The Company enters into, in the normal course of business, various leases for office premises, network operation centers and data centers and other equipment.

Lease transactions as lessee

① Amount recorded in the consolidated statements of profit or loss and cash flows

Amount recorded in the consolidated statements of profit or loss and cash flows are as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Depreciation by type of right-of-use asset		
Buildings and structures	11,653,323	11,520,157
Machinery	7,172,098	7,108,101
Software	165,900	410,751
Total Depreciation	18,991,321	19,039,009
Interest expense on lease obligations	418,394	391,316
Expense on short term and small asset leases	1,471,801	1,303,704
Sublease revenues	(200,695)	(215,275)
Total lease expense (Net amount)	20,680,821	20,518,754
Total cash outflow on lease	21,279,501	21,392,773

Gains or losses from sale and leaseback transactions are not significant.

② Right-of-use assets

Carrying amounts and increases of right-of-use assets are as follows:

	Buildings and structures	Machinery	Software	Total
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
March 31, 2021	34,153,027	16,185,964	368,735	50,707,726
March 31, 2022	27,856,534	15,525,429	1,492,099	44,874,062

The amount of increase in the right-of-use asset for the years ended March 31, 2021 and 2022 were ¥20,015,689 thousand, ¥13,301,584 thousand, respectively.

③ Lease obligations

The balance by date of lease obligations is presented in Note 32. FINANCIAL INSTRUMENTS (5) Liquidity risk management.

④ Nature of leasing activities

The Company, as lessee, mainly leases office premises, network operation centers and data centers. A lease contract is entered into for a term from 1 year to 10 years, and it may include options for extension which are mostly for one year or for the term equivalent to the original contract. Most of the lease contracts, as lessee, include the repeated option for extension and the option for early cancellation if the lessee notifies lessor within six months prior to the end of the lease term, but in the measurement of the lease obligations only the lease payments for the period when it is reasonably certain that the option will be exercised are included. The Company exercises these options when it is necessary to utilize the buildings for business.



## 18. EMPLOYEE BENEFITS

### (1) Post-employment benefits

IIJ and certain subsidiaries have unfunded severance benefits, noncontributory defined benefit pensions and defined contribution plans which together cover substantially all of their employees who are not directors. The defined benefit pension plan is operated under the Defined Benefit Corporate Pension Law.

The following information regarding net periodic pension cost and accrued pension cost also includes the unfunded severance benefit plans. Under the severance and defined benefit pension plans, all of IIJ and IIJ-Global's employees are entitled, upon retirement with 20 years or more of service, to a 10-year period of annuity payments from age 60 (or lump-sum severance indemnities) based on the rate of pay at the time of retirement, length of service and certain other factors. IIJ and IIJ-Global's employees who do not meet these conditions are entitled to lump-sum severance indemnities.

In accordance with laws and regulations, the defined benefit plan is managed by a pension fund. The organization that manages the fund is legally separated from the Company. The pension fund is managed by a board of directors selected by the employer that is subscribed to the fund and a board of directors consisting of directors representing the subscribers. Management of pension assets is carried out by pension investment management institutions according to investment policy stipulated by the board of directors of the pension fund. The pension fund's board of directors and pension investment management institutions are required by laws to act with the interests of subscribers to the plan as their top priority and are responsible for the operation of plan assets.

Defined benefit plans are exposed to actuarial risks and fair value fluctuation risks of plan assets. Actuarial risk is primarily interest rate risk. Interest rate risk is the risk that drops in the discount rate may cause an increase in liabilities because the present value of the defined benefit obligation is calculated by the discount rate determined based on the market yield of high quality corporate bonds.

The risk of fluctuation in fair value of plan assets is the risk that the funded status of the plan may deteriorate if it falls below the rate of return expected under the plan asset management policy.

① Defined benefit obligations recognized in consolidated statements of financial position

Relations between net amount of defined benefit liabilities and assets recognized in consolidated statements of financial position, defined benefit obligations and plan assets are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Present value of defined benefit obligations funded in plan assets	5,549,829	5,908,084
Fair value of plan assets	(5,270,387)	(5,662,417)
Total	279,442	245,667
Present value of unfunded defined benefit obligations	3,889,133	4,149,040
Net amount	4,168,575	4,394,707

② Defined benefit obligations

Changes in present value of defined benefit obligations are as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Opening balance	8,647,988	9,438,962
Service cost (Note 1)	813,062	882,246
Interest expense (Note 2)	56,106	61,318
Remeasurement		
Actuarial gains or losses arising from changes in demographic assumptions	6,085	—
Actuarial gains or losses arising from changes in financial assumptions	—	(232,167)
Actuarial gains or losses arising from adjustment of results	113,269	115,537
Benefit paid (Note 3)	(197,548)	(208,766)
Closing balance	9,438,962	10,057,124

(Note 1) Service cost during the period are recognized as profit or loss. The costs are included in cost of sales, selling, general and administrative expenses in our consolidated statements of profit or loss.

(Note 2) Interest expenses or income related to net amount of the present value of defined benefit obligations and fair value of plan assets are recognized as profit or loss and are included in finance expenses and finance income in the consolidated statements of profit or loss.

(Note 3) Weighted average duration of the Company's defined benefit obligations were 13 years for the years ended March 31, 2021 and 2022, respectively.

③ Plan assets

Changes in fair value of plan assets are as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Fair value of plan assets at the beginning of year	4,663,108	5,270,387
Interest income	32,166	36,335
Changes in remeasurement		
Return on plan assets (excluding interest gain)	282,829	89,276
Contribution from the Company	408,950	387,142
Benefit paid	(116,666)	(120,723)
Fair value of plan assets at the end of the year	<u>5,270,387</u>	<u>5,662,417</u>

(Note) The Company and the pension fund regularly conduct analyses of financial position and recalculate contribution amount in order to maintain pension finance equilibrium in the event of allocation for future benefits or insufficient funds pursuant to laws and regulations.

The Company plans to contribute ¥378,859 thousand to the defined benefit plan in the year ending March 31, 2023.

④ Major components of plan assets

Changes in fair value of plan assets are as follows:

	March 31, 2021			March 31, 2022		
	Quoted prices in active markets		Total	Quoted prices in active markets		Total
	Exists	N/A		Exists	N/A	
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Equity instruments						
Japanese equity	322,420	—	322,420	387,950	—	387,950
Foreign equity	1,176,978	—	1,176,978	1,467,693	—	1,467,693
Subtotal	1,499,398	—	1,499,398	1,855,643	—	1,855,643
Debt instruments						
Japanese bonds	—	77,401	77,401	—	146,525	146,525
Other government bonds	—	2,500,054	2,500,054	—	879,151	879,151
subtotal	—	2,577,455	2,577,455	—	1,025,676	1,025,676
REIT	—	178,022	178,022	—	200,949	200,949
Life insurance pooled investment portfolios.	—	922,630	922,630	—	939,067	939,067
Other	—	92,882	92,882	—	1,641,082	1,641,082
Total	1,499,398	3,770,989	5,270,387	1,855,643	3,806,774	5,662,417

Asset management policies of the Company's major plans are as follows.

The Company's funding policies with respect to the noncontributory plan are generally to contribute amounts considered tax deductible under applicable income tax regulations. Plan assets, including life insurance pooled investment portfolios, consist of Japanese and other government bonds, other debt securities and marketable equity securities. Life insurance pooled investment portfolios are managed by an insurance company and guarantee a minimum rate of return.

The Company's investment strategy for the plan assets is to manage the assets in order to pay retirement benefits to plan participants from the Company over the life of the plans. This is accomplished by identifying and managing the exposure to various market risks, and diversifying investments in various asset classes based on a portfolio determined by the insurance company in order to maximize long-term rate of return, while considering the liquidity needs of the plans.

The plan is permitted to use derivative instruments only for the purpose of hedging. Both margin trading and real estate investments are prohibited in principle.

The Company mitigates the credit risk of investments by establishing guidelines with the insurance company. These guidelines are monitored periodically by the Company for compliance.

The projected allocation of the plan assets managed by the insurance company is developed in consideration of the expected long-term investment returns for each category of the plan assets. We changed investment product of plan assets managed by the insurance company during the year ended March 31, 2021, because ensure consistency with designed yield of noncontributory defined benefit pensions and prospective yield of actual investment product. New investment product is a risk-reducing balance fund that allocate equity securities and debt securities automatically, we do not instruct assets allocation for insurance company. All of the employer's contribution to the plan during the year ending March 31, 2023 will be allocated to this fund.

⑤ Significant actuarial assumptions and sensitivity analyses

Significant actuarial assumptions are as follows:

	March 31, 2021	March 31, 2022
	%	%
Discount rate	0.7	0.9

(Note) This table shows the discount rate used in actuarial calculations for IIJ and its major domestic subsidiaries.

Sensitivity analyses of effects on present value of defined benefit obligations of IIJ and its major subsidiaries in the case of changes in discount rate, which is a significant actuarial assumption, are as follows:

	Change	March 31, 2021	March 31, 2022
		Thousands of yen	Thousands of yen
Discount rate	Increase by 0.5 points	(551,214)	(573,161)
	Decrease by 0.5 points	591,013	613,593

(Note) In this sensitivity analyses, the effects on defined benefit obligations are calculated only by changes in discount rate, with other assumptions fixed.

⑥ Defined contribution plan

Expenses related to the defined contribution plan recognized as profit or loss for the years ended March 31, 2021 and 2022 were ¥ 178,421 thousand and ¥189,228 thousand, respectively. The expenses are included in cost of sales, selling, general and administrative expenses and other operating expenses in the consolidated statements of profit or loss.

⑦ Multi-employer pension plan

IIJ and one subsidiary also participate in a contributory multi-employer pension plan, the Japan Computer Information Service Employee's Pension Fund (the "Multi-Employer Plan"), which covers substantially all of their employees.

As stipulated by the Japanese Welfare Pension Insurance Law, the Multi-Employer Plan is composed of a substitutional portion of Japanese Pension Insurance and a multi-employers' portion of a contributory defined benefit pension plan. The benefits for the substitutional portion are based on a standard remuneration schedule under the Welfare Pension Insurance Law and the length of participation. The multi-employer portion of the benefits is based on the employee's length of service.

Differences between multi-employer plans and single-employer plans are as follows:

- (i) Assets contributed by an employer to multi-employer plan may be used for the benefits of employees of other employers under the plan.
- (ii) If an employer suspends contributions, there is a possibility that other employers participating in the plan may be required to make additional contributions in order to cover unfunded obligations.
- (iii) When an employer exits from the multiple-employer plan, the employer may be required to contribute amounts corresponding to unfunded obligations.

Although the Multi-Employer Plan is a multi-employer defined benefit plan operated under the above-mentioned agreement, its distributions are not consistent because the impacts of events affecting participating employers affect the allocation of plan assets and expenses of other participating employers. Therefore, expenses related to the Multi-Employer Plan are accounted for as the expenses of defined contribution plans, because information sufficient for accounting as a defined benefit plan is not available. The net pension cost related to the plan is recognized on the due date of the contribution.

Contributions due and paid for the years ended March 31, 2021 and 2022 are as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Contribution	137,564	147,938

Expected contributions for the year ending March 31, 2023 amounted to ¥149,322 thousand.

Financial positions of the Multi-Employer Plan based on the most recent available information are as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Plan assets	245,064,681	262,373,999
Pension liabilities (Policy reserve and unamortized past service liabilities)	202,774,961	206,858,224
Net amount	42,289,720	55,515,775
Ratio of contribution of the Company and its subsidiaries to the total contribution to the plan	1.98%	2.16%

The above contribution ratio is calculated by dividing the Company's contribution by the total contribution to the fund, and is not consistent with the actual charged ratio of the Company.

(2) Other employee benefits

Other employee benefits included in cost of sales, selling, general and administrative expenses and other operating expenses in the consolidated statements of profit or loss for the years ended March 31, 2021 and 2022 were ¥25,831 thousand and ¥25,548 thousand, respectively.

## 19. PROVISIONS

Changes in the balance and components of provisions are as follows:

	Asset retirement obligations
	Thousands of yen
March 31, 2021	756,405
Increase	26,905
Periodic interest expenses in discount calculation	2,963
March 31, 2022	<u>786,273</u>

### Asset retirement obligations

For future retirement of the tangible fixed assets and leased assets that the Company uses, the Company recognizes legal obligations required by laws or agreements and other related obligations at reasonably estimated amounts based on actual amounts incurred in the past and other information. Payment of these obligations are expected to be made after one year or more, but will be affected by future business plans.

## 20. OTHER LIABILITIES

The components of other current liabilities and other non-current liabilities are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Compensated absence	1,976,118	2,000,151
Accrued bonus	570,066	626,531
Consumption taxes payable	3,099,539	2,823,652
Accrued expenses	1,441,180	1,793,242
Other	1,393,096	1,125,864
Total	<u>8,479,999</u>	<u>8,369,440</u>
Current liabilities	7,381,746	7,199,450
Non-current liabilities	1,098,253	1,169,990
Total	<u>8,479,999</u>	<u>8,369,440</u>

## 21. SHARE CAPITAL AND OTHER EQUITY

### (1) Capital and share premium

Changes in number of authorized shares of common stock, number of shares of common stock outstanding and balance of share capital and share premium are as follows:

	Authorized shares (No par value common stock)	Shares outstanding (No par value common stock)	Share capital	Share Premium
	Number (shares)	Number (shares)	Thousands of yen	Thousands of yen
April 1, 2020	75,520,000	46,734,600	25,530,621	36,271,395
Changes in the year	75,520,000	46,734,600	—	117,416
March 31, 2021	151,040,000	93,469,200	25,530,621	36,388,811
Changes in the year	—	65,600	31,217	129,424
March 31, 2022	151,040,000	93,534,800	25,561,838	36,518,235

(Note) IIJ conducted a two-for-one stock split of its common stock, with an effective date of January 1, 2021. As a result of the stock split, Authorized shares and shares outstanding increased by 75,520,000 and 46,734,600 shares.

### (2) Treasury shares

Changes in number and carrying amount of treasury shares are as follows:

	Number of shares	Amount
	Shares	Thousands of yen
April 1, 2020	1,650,950	(1,896,921)
Changes	1,612,582	21,945
March 31, 2021	3,263,532	(1,874,976)
Changes	(41,865)	24,052
March 31, 2022	3,221,667	(1,850,924)

(Note 1) IIJ adopts a stock option plan, issues stock acquisition rights under the Corporation Law of Japan and appropriate treasury shares for the allocation of shares accompanied with the exercise of the option. The contract terms and amounts, etc., are stated in Note 31. "SHARE-BASED PAYMENTS."

(Note 2) IIJ adopts a restricted stock remuneration system, treasury stock is used to grant shares. The contract terms and amounts, etc., are stated in Note 31. "SHARE-BASED PAYMENTS."

(Note 3) IIJ conducted a two-for-one stock split of its common stock, with an effective date of January 1, 2021. As a result of the stock split, Treasury shares increased by 1,650,950 shares.

### (3) Share premium

Under the Corporation Law of Japan (the "Corporation Law"), over half of proceeds or benefits from issuance of common stocks must be appropriated as share capital and the rest appropriated as capital reserve (included in share premium). The Corporation Law permits transfer from capital reserve to share capital upon resolution of the shareholders.

### (4) Retained earnings

The Corporation Law requires that an amount equal to 10% of dividends must be appropriated as capital reserve or legal reserve (included in retained earnings) until the total aggregated amount of capital reserve and legal reserve equals 25% of share capital. Aggregated legal reserve can be set off against deficits. Reversal of legal reserve upon resolution of the shareholders' is also permitted.

### (5) Components and purpose of other components of equity

#### ① Financial assets measured at FVTOCI

Changes in fair value of financial assets measured at FVTOCI.

#### ② Remeasurement of net defined benefit plan

Changes in actuarial gain or loss on defined benefit obligations, gain or loss on plan assets, excluding those included in interest income, and the effect of asset ceilings, excluding those included in interest



income.

These are recognized as other comprehensive income as incurred and immediately transferred from other components of equity to retained earnings.

③ Exchange differences on translation of foreign operations

Exchange differences on translation of financial statements of foreign operations prepared in foreign currencies.

22. OTHER COMPONENTS OF EQUITY

Changes in other components of equity are as follows

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Financial assets measured at fair value thorough other comprehensive income		
Balance, beginning of the year	2,781,577	4,900,169
Changes	2,370,441	689,852
Transfer to the retained earnings	(251,849)	—
Balance, end of the year	<u>4,900,169</u>	<u>5,590,021</u>
Remeasurements of net defined benefit pension plans		
Balance, beginning of the year	—	—
Changes	115,649	141,044
Transfer to the retained earnings	(115,649)	(141,044)
Balance, end of the year	<u>—</u>	<u>—</u>
Exchange differences on translation of foreign operations		
Balance, beginning of the year	(110,854)	(11,916)
Changes	98,938	695,038
Balance, end of the year	<u>(11,916)</u>	<u>683,122</u>
Share of other comprehensive income in equity method investees		
Balance, beginning of the year	(1,222)	(23,143)
Changes	(21,921)	25,222
Balance, end of the year	<u>(23,143)</u>	<u>2,079</u>
Total other component of equity	<u>4,865,110</u>	<u>6,275,222</u>

### 23. DIVIDENDS PAID

Cash dividends paid for the year ended March 31, 2021 and 2022 are as follows:

For the year ended March 31, 2021

Resolution date	Total dividends	Dividends per share	Record date	Effective date
	Thousands of yen	Yen		
June 24, 2020 Ordinary General Meeting of Shareholders	608,629	13.50	March 31, 2020	June 25, 2020
November 9, 2020 Board of Directors	924,608	20.50	September 30, 2020	December 4, 2020

(Note) In accordance with a resolution authorized at a meeting of board of directors on November 9, 2020, IIJ conducted a two-for-one stock split of its common stock, with an effective date of January 1, 2021. The dividends per share is before the stock split.

For the year ended March 31, 2022

Resolution date	Total dividends	Dividends per share	Record date	Effective date
	Thousands of yen	Yen		
June 29, 2021 Ordinary General Meeting of Shareholders	1,759,011	19.50	March 31, 2021	June 30, 2021
November 5, 2021 Board of Directors	2,077,202	23.00	September 30, 2021	December 3, 2021

Cash dividends effective in the following fiscal year are as follows:

For the year ended March 31, 2022

Resolution date	Total dividends	Dividends per share	Record date	Effective date
June 28, 2022 Ordinary General Meeting of Shareholders	2,257,828	25.00	March 31, 2022	June 29, 2022

## 24. REVENUE

(1) The components of revenues recognized in the contracts with customers are as follows. The revenue provided to the customers based on the lease contract is included below due to the immateriality.

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
(1) Network services	126,826,927	128,212,839
Internet connectivity services (enterprise)	40,346,808	37,910,760
WAN services	25,048,098	26,402,937
Outsourcing services	35,709,645	40,522,630
Internet connectivity services (consumer)	25,722,376	23,376,512
(2) Systems integration	83,283,912	95,338,864
Systems construction	31,767,278	35,376,891
Systems operation and maintenance	51,516,634	59,961,973
(3) ATM operation business	2,891,041	2,783,674
Total	213,001,880	226,335,377

### (2) Revenue recognition

Network service revenue, for which the Company's performance obligations are satisfied over the contractual period, are recognized monthly as profit on a straight-line basis over the period during which the performance obligations are satisfied. Payments are generally made by the end of following month of receiving our services and there is no significant financing components. Initial setup fees received in connection with network services are deferred and the Company performs an assessment to determine whether it in turn, provides a material right for the customer to continue services contracts after the initial contract period. If a contract gives material rights to customers, initial setup fee revenues for the contract are recognized over the estimated average period of the subscription for each service. On the other hand, if the contract does not contain a material right, revenue are recognized over the minimum usage period of the subscription for each service.

Systems integration revenue involves one or more of the following deliverables:

- Systems construction services—such services include all or some of the following elements depending on the arrangements to meet each of our customers' requirements: consulting, project planning, system design and the development of network systems. These services also include software installation, as well as hardware configuration and installation.
- Software—we resell third-party software such as Oracle and Windows to our customers, which are installed by us during the system development process.
- Hardware—we also resell third-party hardware, primarily servers, switches and routers, which we install during the system development process. Hardware sold is generic hardware that is often sold by third-party manufacturers and resellers.
- Monitoring and operating services—we monitor our customers' network activity and internet connectivity to detect and report problems. We also provide live data backup services.
- Hardware and software maintenance services—we repair or replace malfunctioned hardware parts. We also troubleshoot software and provide suitable solutions to customers.

System construction services are generally delivered over a period from three to nine months. All hardware and software are delivered and installed during this period. Customers are required to pay a fixed fee that is not payable until after the system construction has been completed and accepted by our customers. Payments are generally made by the end of following month of the customer acceptance and there is no significant financing components.

Monitoring, operating, and hardware and software maintenance services generally commence once our customers have accepted the systems, and contract periods are generally from one to five years. Our contracts include a stated annual fee for these services. Payments are generally made by the end of following month of receiving our services and there is no significant financing components.

For arrangements with multiple performance obligations, including system construction services, hardware,

software and undelivered services (e. g., monitoring, operating and hardware and software maintenances services), the Company allocates revenue to all performance obligations based on standalone selling prices. Revenue allocations are performed based on certain key judgements. Standalone selling prices are estimated based on all the reasonably available information including market status, the Company' s own factors, and other observable inputs, and using a range of prices properly defined for the purpose of allocation.

Accounting methods for each performance obligation identified and the period for recognition of each performance obligation are as follows:

- Revenue allocated to the performance obligations of system construction services and hardware and software are recognized over the periods during which the performance obligations are fulfilled. The progress is measured by the input method based on the incurred cost (cost to cost method) because we understand that cost is incurred as progress of system construction. For the year ended March 31, 2022, the amount of revenue from system construction service recognized by the cost to cost method was ¥29,601,576 thousand.
- Revenue related to monitoring, operating and hardware and software maintenance services is recognized on a straight-line basis over the contract period because the Company' s performance obligations for these services are satisfied over the contractual periods. The same applies for network services revenue.

The Company evaluates whether it is appropriate to record the gross amount of revenues and related costs or the net amount earned in reporting system construction services and equipment sales, depending on whether the Company functions as the principal or agent.

ATM operation business revenues consist primarily of commissions for ATM withdrawal transactions. The ATM commissions collected at each withdrawal are recognized as ATM operation revenues because customers receive benefits at the time of use.

Revenue by reportable segment is stated in Note 5. SEGMENTS.

### (3) Contract assets and contract liabilities

Contract assets represent the rights at the end of the reporting period to receive considerations, excluding receivables, in exchange for the fulfillment of performance obligations, mainly in system construction services including software installation and/or hardware configuration and installation. Contract assets are reclassified to receivables when all conditions other than the passage of time are resolved upon completion of the system construction service.

Contract liabilities represent the excess of the consideration received by the customers over the amount for which revenue is already recognized, mainly in monitoring and operating services and/or hardware and software maintenance services. Revenues from contract liabilities are recognized as we transfer those services to a customer and satisfy those performance obligations.

The material change of the contract liability for this fiscal year is the increase by the business and acquisitions for ¥2,614,917 thousand.

Among the revenue recorded for the year ended March 31, 2021, ¥6,673,024 thousand were recognized from the balance of contract liabilities as of March 31, 2020.

Among the revenue recorded for the year ended March 31, 2022, ¥6,794,092 thousand were recognized from the balance of contract liabilities as of March 31, 2021.

(4) Transaction price allocated to remaining performance obligations

Transaction prices allocated to remaining performance obligations as of March 31, 2021 and 2022 were ¥32,221,307 thousand and ¥33,930,479 thousand, respectively, which are related to the following services:

- System construction services
- Monitoring, operating and maintenance of hardware and software
- Network services with contracts that give material rights that affect customers' decisions regarding continuing services.

The Company estimates that ¥23,065,306 thousand of revenue related to remaining performance obligations will be recognized within one year and ¥10,865,173 thousand after one year but within six years. Contractual periods of services other than those described above are generally less than one year, and information on remaining performance obligations related to these services is not presented due to immateriality.

(5) Assets arising from costs of obtaining costs and fulfilling contracts

Assets arising from costs of obtaining and fulfilling contracts with customers are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Assets arising from costs of obtaining contracts	196,666	201,512
Assets arising from costs of fulfilling contracts	831,688	618,613
Total	1,028,354	820,125

Incremental costs of obtaining contracts with customers and costs incurred to fulfill the contracts are recognized as assets ( "assets recognized from the contract costs" ), if they are recoverable, and presented in prepaid expenses of the current assets and non-current assets on the consolidated statements of financial position. Incremental costs of obtaining a contract are those incurred in obtaining a specific contract with a customer which otherwise would not have been incurred.

Incremental costs of obtaining a contract that the Company recognizes as assets are mainly sales commission expenses paid due to the number of contracts obtained by agents in mobile services for consumers. Costs incurred to fulfill the contract are mainly personnel expenses of the Company related to service registration and the communication-line arrangements initially required. These assets are amortized on a straight line basis for periods from two to five years which reflects the estimated period of use by the customers.

Amortization expenses from assets recognized from contract costs for the year ended March 31, 2021 and 2022 were ¥481,279 thousand and ¥439,020 thousand, respectively.

25. COSTS OF SALES AND SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

The components of costs of sales for the years ended March 31, 2021 and 2022 were as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Employee benefits	(17,736,063)	(19,198,422)
Depreciation and amortization	(25,135,179)	(25,319,178)
Outsourcing costs	(50,058,203)	(40,696,429)
Telecommunication expenses	(25,890,518)	(26,674,214)
Other	(53,899,962)	(62,818,933)
Total	<u>(172,719,925)</u>	<u>(174,707,176)</u>

The components of selling, general and administrative expenses for the years ended March 31, 2021 and 2022 were as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Employee benefits	(10,841,545)	(12,363,227)
Depreciation and amortization	(2,838,397)	(3,125,222)
Research and development	(471,867)	(506,261)
Commission	(3,726,367)	(4,327,618)
Other	(7,612,490)	(7,646,555)
Total	<u>(25,490,666)</u>	<u>(27,968,883)</u>

26. OTHER OPERATING INCOME

The components of other operating income for the years ended March 31, 2021 and 2022 were as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Gain on disposal of tangible assets	1,175	—
Commissions received	16,185	16,116
Rental income	84,794	80,304
Other	46,346	74,708
Total	<u>148,500</u>	<u>171,128</u>

27. OTHER OPERATING EXPENSES

The components of other operating expenses for the years ended March 31, 2021 and 2022 were as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Loss on disposal of tangible and intangible assets	(635,079)	(218,628)
Other	(56,987)	(64,735)
Total	<u>(692,066)</u>	<u>(283,363)</u>

## 28. FINANCE INCOME AND FINANCE EXPENSES

The components of finance income and finance expenses for the years ended March 31, 2021 and 2022 were as follows:

### (1) Finance income

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Interest income		
Financial assets measured at amortized cost	43,621	41,066
Debt-based financial assets measured at FVTOCI	1,100	1,100
Dividend income		
Equity-based financial assets measured at FVTOCI	98,462	81,692
Foreign exchange gain	138,278	326,752
Other finance income		
Financial assets measured at FVTPL	479,118	3,055,257
Other	15,719	280
Total	<u>776,298</u>	<u>3,506,147</u>

### (2) Finance expenses

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Interest expenses		
Financial liabilities measured at amortized cost	(137,408)	(121,487)
Lease obligations	(418,394)	(391,316)
Other finance expenses	(25,684)	(43,271)
Total	<u>(581,486)</u>	<u>(556,074)</u>

### (3) Impairment loss on financial assets

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Financial assets measured at amortized cost	(114,381)	(1,861)

In the Company's consolidated statements of profit or loss, impairment loss on financial assets measured at amortized cost is included in selling, general and administrative expenses.

## 29. EARNINGS PER SHARE

Basic earnings per share attributable to owners of the parent and diluted earnings per share attributable to owners of the parent for the years ended March 31, 2021 and 2022 were as follows:

	<u>For the year ended March 31, 2021</u>	<u>For the year ended March 31, 2022</u>
Numerator :		
Basic earnings attributable to owners of the parent ( thousands of yen )	9,711,559	15,672,105
Earnings adjustment ( thousands of yen )	—	—
<u>Earnings used to calculate earnings per share — diluted (thousands of yen)</u>	<u>9,711,559</u>	<u>15,672,105</u>
Denominator :		
Weighted average number of shares — basic (shares)	90,195,162	90,296,089
Dilution arising from stock options (shares)	451,642	430,813
<u>Weighted average number of shares — diluted (shares)</u>	<u>90,646,804</u>	<u>90,726,902</u>
Earnings per share attributable to owners of the parent		
Basic (yen)	107.67	173.56
Diluted (yen)	107.14	172.74

### Stock split

Based on the resolution of the IIJ' s board of directors held on November 9, 2020, IIJ conducted at a ratio of 1:2 stock split of shares held by shareholders as of December 31, 2020, the record date, effective January 1, 2021.

In connection with the stock split, the information per share for the years ended March 31, 2021 presented in the consolidated financial statements is shown after adjusting for the stock split.



30. OTHER COMPREHENSIVE INCOME

Incurred amount, reclassification to profit or loss and income tax effect of each component included in other comprehensive income for the years ended March 31, 2021 and 2022 were as follows:

For the year ended March 31, 2021

	Incurred amount	Reclassifi- cation	Pre-tax amount	Tax effect	Net-of-tax amount
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Items that will not be reclassified to profit or loss:					
Net changes in fair values of financial assets measured through other comprehensive income	3,516,249	—	3,516,249	(1,145,116)	2,371,133
Remeasurements of defined benefit pension plans	163,476	—	163,476	(47,827)	115,649
Subtotal	<u>3,679,725</u>	<u>—</u>	<u>3,679,725</u>	<u>(1,192,943)</u>	<u>2,486,782</u>
Items that may be reclassified to profit or loss:					
Exchange differences on translation of foreign operations	98,938	—	98,938	—	98,938
Net changes in fair value of financial assets measured through other comprehensive income	(1,010)	—	(1,010)	318	(692)
Share of other comprehensive income in equity method investees	(21,921)	—	(21,921)	—	(21,921)
Subtotal	<u>76,007</u>	<u>—</u>	<u>76,007</u>	<u>318</u>	<u>76,325</u>
Total	<u><u>3,755,732</u></u>	<u><u>—</u></u>	<u><u>3,755,732</u></u>	<u><u>(1,192,625)</u></u>	<u><u>2,563,107</u></u>

For the year ended March 31, 2022

	Incurred amount	Reclassifi- cation	Pre-tax amount	Tax effect	Net-of-tax amount
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Items that will not be reclassified to profit or loss:					
Net changes in fair value of financial assets measured through other comprehensive income	993,716	—	993,716	(302,665)	691,051
Remeasurements of defined benefit pension plans	205,905	—	205,905	(64,861)	141,044
Subtotal	1,199,621	—	1,199,621	(367,526)	832,095
Items that may be reclassified to profit or loss:					
Exchange differences on translation of foreign operations	695,038	—	695,038	—	695,038
Net changes in fair value of financial assets measured through other comprehensive income	(1,673)	—	(1,673)	474	(1,199)
Share of other comprehensive income in equity method investees	25,222	—	25,222	—	25,222
Subtotal	718,587	—	718,587	474	719,061
Total	1,918,208	—	1,918,208	(367,052)	1,551,156

### 31. SHARE-BASED PAYMENTS

#### (1) Stock option

##### ① Description of stock option

For the purpose of sharing benefits and risks with IIJ's shareholders and to further contribute to the continuous enhancement of business performance and corporate value over the medium to long term, IIJ has stock option plans as equity-settled stock-based compensation, wherein stock acquisition rights are allocated to directors and executive officers as a substitute for the retirement allowance plan.

The stock acquisition rights become exercisable after a service period of one year and are exercisable up to 29 years from the date of vesting. The stock acquisition rights may be exercised only within 10 days from the day immediately following the day on which the person loses his or her position as either a director or an executive officer. The exercise price of stock acquisition rights is ¥1.

In the event of exercising the stock acquisition rights, in principle, 400 shares of common stock of the Company will be granted per one stock acquisition right. However, in cases where the Company conducts a stock split (including allotment without contribution of shares of the Company's common stock) or reverse split of shares of the Company's common stock, the number of granted shares is adjusted based on a certain formula.

The exercise period is defined in the allotment agreement, and if not exercised within that period, the stock acquisition rights will expire.

IIJ's stock options outstanding at March 31, 2022 is as follows:

	Date granted	Number of options (shares)	Fair value per option at the date of grant (yen)	Exercisable period
1st series (Board of Directors resolved on June 28, 2011)	July 14, 2011	66 (26,400)	259,344	July 15, 2011 —July 14, 2041
2nd series (Board of Directors resolved on June 27, 2012)	July 13, 2012	70 (28,000)	318,562	July 14, 2012 —July 13, 2042
3rd series (Board of Directors resolved on June 26, 2013)	July 11, 2013	60 (24,000)	647,000	July 12, 2013 —July 11, 2043
4th series (Board of Directors resolved on June 25, 2014)	July 10, 2014	87 (34,800)	422,600	July 11, 2014 —July 10, 2044
5th series (Board of Directors resolved on June 26, 2015)	July 13, 2015	117 (46,800)	369,200	July 14, 2015 —July 13, 2045
6th series (Board of Directors resolved on June 24, 2016)	July 11, 2016	126 (50,400)	360,000	July 12, 2016 —July 11, 2046
7th series (Board of Directors resolved on June 28, 2017)	July 14, 2017	137 (54,800)	337,200	July 15, 2017 —July 14, 2047
8th series (Board of Directors resolved on June 28, 2018)	July 13, 2018	137 (54,800)	347,600	July 14, 2018 —July 13, 2048
9th series (Board of Directors resolved on June 27, 2019)	July 12, 2019	145 (58,000)	354,600	July 13, 2019 —July 12, 2049
10th series (Board of Directors resolved on June 24, 2020)	July 10, 2020	93 (37,200)	643,400	July 11, 2020 —July 10, 2050
11th series (Board of Directors resolved on June 29, 2021)	July 15, 2021	70 (28,000)	1,258,400	July 16, 2021 —July 15, 2051

② Number and weighted average exercise price of stock options

	For the year ended March 31, 2021		For the year ended March 31, 2022	
	Number of shares	Weighted average exercise price	Number of shares	Weighted average exercise price
	shares	yen	shares	yen
Unexercised options outstanding at the beginning of the year	439,200	1	480,800	1
Granted	41,600	1	28,000	1
Lapse/Expiration	—	—	—	—
Exercised	—	—	(65,600)	—
Unexercised options outstanding at the end of the year	480,800	1	443,200	1
Exercisable options at the end of the year	439,200	1	415,200	1

(Note 1) No stock options were exercised during the year ended March 31, 2021. The weighted average price of common stock at the date of exercise of the option during the year ended March 31, 2022 was ¥3,015.

(Note 2) As of March 31, 2021, the exercise price of unexercised stock options was ¥1 and the weighted average remaining contractual period was 25.33 years. As of March 31, 2022, the exercise price of unexercised stock options was ¥1 and the weighted average remaining contractual period was 24.74 years.

(Note 3) IIJ conducted a two-for-one stock split of its common stock, with an effective date of January 1, 2021. The number of shares for during the year ended March 31, 2021 is the figures adjusted for the stock split.

③ Fair value of stock options granted during the period and assumptions

The weighted average fair value of stock options granted during the period was evaluated using the Black-Scholes model based on the following assumptions.

Major basic figures and estimation methods used in the Black-Scholes model are as follows:

	10 <sup>th</sup> series stock acquisition right (Resolved by the Board of Directors on June 24, 2020)	11 <sup>th</sup> series stock acquisition right (Resolved by the Board of Directors on June 29, 2021)
Fair value at the date of grant	3,217 yen	3,146 yen
Share price at the date of grant	3,600 yen	3,565 yen
Exercise price	1 yen	1 yen
Expected volatility	45.576%	46.871%
Expected remaining life	15 years	15 years
Expected dividend yield	0.750%	0.835%
Risk-free rate	0.240%	0.215%

Expected volatility is calculated based on the latest actual share price corresponding to the expected remaining period.

(2) Restricted stock remuneration

① Description of restricted stock remuneration

IIJ shares the benefits and risks of stock price fluctuations with IIJ' s shareholders to directors and executive officers, and aims to enhance its contribution to the sustainable improvement of medium to long term business performance and corporate value, IIJ has stock remuneration system of equity-settled.

Description of restricted stock remuneration is as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
Date granted	July 10, 2020	June 15, 2021
Number of grants (shares)	19,221	41,865
Fair value (yen)	3,895	2,894

(Note) IIJ conducted a two-for-one stock split of its common stock, with an effective date of January 1, 2021. As a result of the stock split, The number of shares for during the year ended March 31, 2021 granted is 38,442 shares.

[Overview of the restricted stock remuneration]

- Timing of payment and allocation: The payment details of each director is determined in or after the last month of each fiscal year, and the determined amount be allotted.
- Number of shares to be allotted per year: Up to 80,000 shares (post-split basis) or less.
- Method of measuring the fair value: The method of measuring the fair value will be determined, based on the closing price of IIJ' s common stock on the Tokyo Stock Exchange on the business day immediately preceding the date of the board of directors resolution (the closing price on the most recent day on which trading has taken place if there is no trading on that day), and will be an amount that does not provide the eligible directors who receive the common stock with a particularly advantageous price.
- Transfer restrictions: From the disposal date of IIJ' s common stocks to be allotted under the allotment agreement (the "allotted shares" ) to the point in time when an eligible director resigns from the position predetermined by the board of directors (the "transfer restriction period" ), it is prohibited to transfer, collateralize, or otherwise dispose the allotted shares during the transfer restriction period.
- Removing transfer restrictions: IIJ shall remove the transfer restrictions with respect to the allotted shares in whole upon the expiry of the transfer restriction period, provided that an eligible director continuously served as the position predetermined by the board of directors during the transfer restriction period. If certain grounds prescribed in the allotment agreement, such as if an eligible director retires from the position during the restriction period or upon the expiration of the restriction period for any reason other than those deemed justifiable by IIJ, IIJ will naturally acquire the allotted shares for no consideration.
- Treatment in the event of organizational restructuring, etc.: Regardless of the above, if a matter concerning the organizational restructuring, etc. of IIJ, such as a merger agreement whereby IIJ will be the non-surviving party to the merger, or a share exchange agreement or share transfer plan whereby IIJ will become a wholly-owned subsidiary of another entity, is approved at IIJ' s ordinary general meeting of shareholders (or by IIJ' s board of directors if such organizational restructuring, etc. does not require approval at IIJ' s ordinary general meeting of shareholders) during the transfer restriction period, IIJ will remove, based on a resolution of IIJ' s board of directors, the transfer restriction on the allotted shares on a date prior to the effective date of such organizational restructuring, etc.
- Other matters: Other matters related to the restricted stock shall be determined by the board of directors.

(3) Expenses of share-based payment

Expenses of share-based payment recognized in the consolidated statements of profit or loss for the years ended March 31, 2021 and 2022 were ¥118,523 thousand and ¥189,293 thousand, respectively.

## 32. FINANCIAL INSTRUMENTS

### (1) Capital management

The Company manages its capital to maximize corporate value through continuous growth.

Net liabilities compared to equity of the Company are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Borrowings	25,560,000	21,870,000
Lease obligations	52,660,783	46,226,236
Cash and cash equivalents	42,466,933	47,390,527
Net liabilities	<u>35,753,850</u>	<u>20,705,709</u>
Equity	<u>90,971,651</u>	<u>104,620,797</u>

(Note) The balance of lease obligations of the end of the previous fiscal year comprised ¥18,229,120 thousand on finance leases and ¥34,431,663 thousand on other leases. And those of the end of this fiscal year comprised ¥18,068,798 thousand on finance leases and ¥28,157,438 thousand on other leases.

There is no significant capital restriction externally applicable to the Company.

### (2) Categories of financial instruments

#### ① Categories of financial assets and financial liabilities

The components by category of financial instruments, excluding cash and cash equivalents, are as follows:

	March 31, 2021				Total
	Financial assets measured at amortized cost	Debt-based financial assets measured at fair value through other comprehensive income	Equity-based financial assets measured at fair value through other comprehensive income	Financial assets measured at fair value through profit or loss	
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Current assets					
Trade and other receivable	34,799,075	—	—	—	34,799,075
Other financial assets	912,706	—	—	—	912,706
Non-current assets					
Other investments	—	110,840	9,780,060	3,021,583	12,912,483
Other financial assets	3,591,390	—	—	—	3,591,390
	<u>39,303,171</u>	<u>110,840</u>	<u>9,780,060</u>	<u>3,021,583</u>	<u>52,215,654</u>

The table above does not include contract assets and lease receivables.

	Financial liabilities measured at amortized cost	
	Thousands of yen	
Current liabilities		
Trade and other payable		19,243,800
Borrowings		18,560,000
Other financial liabilities		421,415
Non-current liabilities		
Borrowings		7,000,000
Other financial liabilities		445,032
		<u>45,670,247</u>

March 31, 2022

	Financial assets measured at amortized cost	Debt-based financial assets measured at fair value through other comprehensive income	Equity-based financial assets measured at fair value through other comprehensive income	Financial assets measured at fair value through profit or loss	Total
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Current assets					
Trade and other receivable	37,649,104	—	—	—	37,649,104
Other financial assets	698,221	—	—	—	698,221
Non-current assets					
Other investments	—	109,070	10,889,085	6,411,754	17,409,909
Other financial assets	3,561,487	—	—	—	3,561,487
	<u>41,908,812</u>	<u>109,070</u>	<u>10,889,085</u>	<u>6,411,754</u>	<u>59,318,721</u>

The table above does not include contract assets and lease receivables.

	Financial liabilities measured at amortized cost	
	Thousands of yen	
Current liabilities		
Trade and other payable		20,741,835
Borrowings		16,370,000
Other financial liabilities		484,095
Non-current liabilities		
Borrowings		5,500,000
Other financial liabilities		470,713
		<u>43,566,643</u>

② Investments in equity-based financial instruments classified as to be measured at fair value through other comprehensive income

(i) Breakdown and principal names of equity-based financial instruments specified as to be measured at fair value through other comprehensive income

Stock securities which are equity-based financial instruments are specified to be measured at fair value through other comprehensive income.

These equity-based financial instruments specified as such are held for the purpose of strengthening business relationships and not for the purpose of short-term trading to earn profits

Therefore, the Company determined that it is more appropriate to record changes in value as other comprehensive income than as net profit or loss, and determined the specification.

The fair value of the securities for which the specification was made and the principal breakdown are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Marketable	8,310,034	9,244,016
Nonmarketable	1,470,026	1,645,069
	<u>9,780,060</u>	<u>10,889,085</u>

Of the above, the breakdown of fair values by issuer is mainly as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Sygmaxyz Inc	3,686,760	4,561,920
Recruit holdings Co.,Ltd	4,050,750	4,060,500
E-net Co.,Ltd	467,899	530,167
PIA corporation	459,750	495,750
Japan registry services Co.,Ltd	398,665	416,474
Transaction media networks Inc.	230,222	182,827
Future Innovation Group Inc.	109,600	117,200
Other	376,414	524,247
	<u>9,780,060</u>	<u>10,889,085</u>



- (ii) Derecognition of equity-based financial instruments measured at fair value through other comprehensive income

For derecognition of equity-based financial instruments measured at fair value through other comprehensive income, fair values at the time of derecognition and accumulated gain or loss on disposal is as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Fair value at the time of derecognition	392,353	—
Accumulated gain or loss on disposal	374,853	—

These equity-based financial instruments are disposed for reasons such as reviews of business relationships.

Accumulated gain or loss (net-of-tax basis) related to equity-based financial assets measured at FVTOCI are transferred from other components of equity to retained earnings when it is derecognized. The amounts of such transfers for the years ended March 31, 2021 was ¥251,849 thousand, and there was no transfers for the years ended March 31, 2022.

Of dividend income from equity-based financial instruments classified as to be measured at FVTOCI during the year ended March 31, 2021, the amount of dividend from the equity-based financial instruments that the Company held at the end date of the reporting period was ¥79,356 thousand and there is no dividend from the equity-based financial instruments that the Company derecognized for the year ended March 31, 2021.

Of dividend income from equity-based financial instruments classified as to be measured at FVTOCI during the year ended March 31, 2022, the amount of dividend from the equity-based financial instruments that the Company held at the end date of the reporting period was ¥81,692 thousand and there is no dividend from the equity-based financial instruments that the Company derecognized for the year ended March 31, 2022.

- (3) Financial risk management

The Company is exposed to financial risks (credit risks, liquidity risks, currency risks, interest rate risks and market price fluctuation risks) in the process of business operations and manages risks in order to reduce these financial risks.

- (4) Credit risk management

Credit risk is the risk of customers' defaulting on contractual obligations and causing financial losses for the Company. The company considers the customer fell into default when the possibility is low that the customer repays all debts.

The Company sets and manages the credit limit for each customer based on our credit management regulations etc. Accounts receivable of the Company are for a number of entities spread throughout a wide range of industries and regions.

The Company does not have a credit risk that is excessively concentrated in a single party or a group to which the party belongs.

Carrying amount, less impairment loss, of financial assets on the consolidate financial statements is the maximum exposure to credit risk of the Company's financial assets that does not reflect the evaluated value of the collateral acquired

The Company records allowance for credit losses on trade receivables and other financial assets, by measuring the future expected credit losses considering factors such as the recoverability and whether there is a significant increase in credit risk. Whether the credit risk has increased significantly or not is evaluated based on the change in the risk of default. To judge such risk, the Company uses information such as financial position of the counterparty, past record of credit loss, historical data of overdue accounts receivable, etc.

Allowance for credit losses on trade receivables are always measured equally to the lifetime expected credit loss, and depending on the transaction details and scale, lifetime expected credit loss is measured individually or collectively. If one or more of the following events that adversely affect the estimated future cash flows of trade receivables have occurred, the trade receivable is deemed to be credit-impaired and expected credit losses are measured for each individual receivable.

- Significant financial difficulty of debtors
- A breach of contract, such as a default or past-due event
- Increased probability that the debtor will enter bankruptcy or other financial reorganization

Allowance for credit losses on other financial assets are measured equally to the 12-month expected credit losses. Based on the same criteria as the trade receivables, if one or more events that adversely affect the estimated future cash flows of trade receivables have occurred, the trade receivable is deemed to be credit-impaired expected credit losses are measured for each individual receivable.

Also, the credit-impaired financial assets are directly amortized in case the whole or part of the asset proved to be non-recoverable as the result of credit investigation and decided to be directly amortized.

① Carrying amount of trade receivables and other financial assets

(i) Trade receivables

Carrying amount	Financial assets for which allowance for credit losses is constantly measured at lifetime expected credit losses - not credit-impaired	Financial assets credit-impaired - credit-impaired	Total
	Thousands of yen	Thousands of yen	
March 31, 2021	34,950,608	128,229	35,078,837
March 31, 2022	37,711,366	159,763	37,871,129

(ii) Other financial assets

Carrying amount	Financial assets for which allowance for credit losses is measured at equal to the expected credit loss for next 12 months	Financial assets for which allowance for credit losses is constantly measured at lifetime expected credit losses	Financial assets credit-impaired	Total
	Thousands of yen	Thousands of yen	Thousands of yen	
March 31, 2021	6,410,898	—	33,509	6,444,407
March 31, 2022	5,531,439	—	32,912	5,564,351

② Changes in allowance for credit losses

Impaired assets are accounted for in allowance for credit loss and are not directly deducted from the carrying amount of the assets. Changes in allowance for credit losses are as follows:

For the year ended March 31, 2021

(i) Trade receivables

Allowance for credit losses	Financial assets for which allowance for credit losses is constantly measured at lifetime expected credit losses- not credit-impaired	Financial assets credit-impaired	Total
	Thousands of yen	Thousands of yen	Thousands of yen
March 31, 2020	88,333	130,127	218,460
Increases	13,506	99,655	113,161
Decreases(credits charged off)	(2,227)	(49,718)	(51,945)
Other	(68,573)	68,659	86
March 31, 2021	31,039	248,723	279,762

(ii) Other financial assets

Allowance for credit losses	Financial assets for which allowance for credit losses is measured at equal to the expected credit loss for next 12 months	Financial assets for which allowance for credit losses is constantly measured at lifetime expected credit losses	Financial assets credit-impaired	Total
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
March 31, 2020	—	—	26,072	26,072
Increases	—	—	1,919	1,919
Decreases(Credits charged off)	—	—	(2,174)	(2,174)
Other	—	—	(24)	(24)
March 31, 2021	—	—	25,793	25,793

For the year ended March 31, 2022

(i) Trade receivables

Allowance for credit losses	Financial assets for which allowance for credit losses is constantly measured at lifetime expected credit losses- not credit-impaired	Financial assets credit-impaired	Total
	Thousands of yen	Thousands of yen	Thousands of yen
March 31, 2021	31,039	248,723	279,762
Increases	14,252	75,977	90,229
Decreases (Credits charged off)	(8,018)	(44,443)	(52,461)
Decreases (Reversal)	—	(95,532)	(95,532)
Other	27	—	27
March 31, 2022	37,300	184,725	222,025

(ii) Other financial assets

Allowance for credit losses	Financial assets for which allowance for credit losses is measured at equal to the expected credit loss for next 12 months	Financial assets for which allowance for credit losses is constantly measured at lifetime expected credit losses	Financial assets credit-impaired	Total
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
March 31, 2021	—	—	25,793	25,793
Increases	—	—	—	—
Decreases (Credits charged off)	—	—	(47)	(47)
Decreases (Reversal)	—	—	(201)	(201)
Other	—	—	(359)	(359)
March 31, 2022	—	—	25,186	25,186

(5) Liquidity risk management

Liquidity risk is the risk that, the Company is unable to execute payment on the due dates of financial liabilities to fulfill the payment obligations which become due.

The Company manages liquidity risk by preparing appropriate repayment funds, securing credit lines from financial institutions that can be used at any time, and continuously monitoring cash flow plans and actual results.

The balance of financial liabilities by due date is as follows:

March 31, 2021

	Carrying amount	Contractual Amount	Within 1 year	More than 1 to 2 years	More than 2 to 3 years	More than 3 to 4 years	More than 4 to 5 years	More than 5 years
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Financial liabilities								
Trade payable and other payable	19,243,800	19,243,800	19,243,800	—	—	—	—	—
Other financial liabilities	866,447	877,232	424,392	146,225	146,225	97,205	63,185	—
Short-term borrowings	13,390,000	13,403,265	13,403,265	—	—	—	—	—
Long-term borrowings (including current portion)	12,170,000	12,285,171	5,216,530	1,534,288	2,024,726	3,509,627	—	—
Lease obligations (including current portion)	52,660,783	53,820,639	17,906,357	11,886,265	6,928,593	5,338,475	3,155,293	8,605,656
Off-balance transactions								
Unused balance of capital call	—	1,683,163	—	—	—	—	—	—
<b>Total</b>	<b>98,331,030</b>	<b>101,313,270</b>	<b>56,194,344</b>	<b>13,566,778</b>	<b>9,099,544</b>	<b>8,945,307</b>	<b>3,218,478</b>	<b>8,605,656</b>

Unused balance of capital call is an item payable on demand and is related to Investment trust and other securities.

March 31, 2022

	Carrying amount	Contractual Amount	Within 1 year	More than 1 to 2 years	More than 2 to 3 years	More than 3 to 4 years	More than 4 to 5 years	More than 5 years
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Financial liabilities								
Trade payable and other payable	20,741,835	20,741,835	20,741,835	—	—	—	—	—
Other financial liabilities	954,808	986,450	510,801	234,005	171,462	63,185	—	6,997
Short-term borrowings	14,870,000	14,885,004	14,885,004	—	—	—	—	—
Long-term borrowings (including current portion)	7,000,000	7,068,641	1,534,288	2,024,726	3,509,627	—	—	—
Lease obligations (including current portion)	46,226,236	47,226,863	16,973,387	9,533,131	7,272,493	4,374,221	3,084,866	5,988,765
Off-balance transactions								
Unused balance of capital call	—	2,729,829	—	—	—	—	—	—
<b>Total</b>	<b>89,792,879</b>	<b>93,638,622</b>	<b>54,645,315</b>	<b>11,791,862</b>	<b>10,953,582</b>	<b>4,437,406</b>	<b>3,084,866</b>	<b>5,995,762</b>

Unused balance of capital call is an item payable on demand and is related to Investment trust and other securities.

(6) Currency risk management

The Company operates internationally and is exposed to risks arising from fluctuations in foreign exchange rates mainly related to trade receivables and payables denominated in foreign currencies.

The Company continually monitors currency markets to manage these risks.

The Company's major currency risk exposures are as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Foreign currency denominated monetary financial instruments		
U.S. dollars	4,425,392	6,367,999
Mainly Cash and cash equivalents.		

Sensitivity analysis for currency risks

For financial instruments held by the Company as of the end of each fiscal year, the potential effects on profit before tax in the consolidated statements of profit or loss resulting from a 10% appreciation of the Japanese yen against foreign currencies is as follows.

This sensitivity analysis does not include the effects of financial instruments denominated in the functional currency or the effects of translation of assets, liabilities, profits and losses of foreign operations. This analysis assumes that currencies other than the analyzed currency have not changed.

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Potential effect on profit before tax		
U.S. dollars	(442,539)	(636,800)

(7) Interest rate risks

The Company's borrowings are at fixed interest rates and the Company believes that interest rate risk is not material. Therefore, the Company does not conduct sensitivity analyses for interest rates.

(8) Market price fluctuation risks

The Company is exposed to the risk of market prices fluctuation of equity-based financial instruments (stock).

Equity-based financial instruments held by the Company are for strategic holdings, not for short-term trading purposes. These financial instruments include marketable and nonmarketable equity securities and the Company periodically reviews the holding status considering the market prices and financial conditions of the issuers.

For securities traded in active markets, the potential effect on other comprehensive income (loss) before income tax expenses resulting from a 10% adverse change in equity prices, assuming that all the other parameters are fixed would be as follows. The breakdown of equity-based financial assets is as described in "(2) (i) Breakdown and principal names of equity-based financial instruments specified as to be measured at fair value through other comprehensive income".:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Effect of increase (decrease) on other comprehensive income before income tax expenses	(831,003)	(924,402)



(9) Fair value of financial instruments

①Classification of fair value hierarchy by level

IFRS regulates the three levels of fair value hierarchy and inputs used for the fair value measurement are prioritized according to the observable availability. The contents of each inputs are as follows:

Level 1: quoted prices in active markets

Level 2: inputs other than quoted prices included in Level 1 that are observable either directly or indirectly

Level 3: unobservable inputs

②Financial instruments measured at fair value

The following table presents the Company's assets that are measured at fair value consistent with the fair value hierarchy.

Equity securities

Fair values of marketable financial instruments are evaluated at quoted market prices and these instruments are classified as Level 1. If market prices do not exist, the Company evaluates fair value by using equity interest in net asset which is added appropriated adjustments based on recent available information, and these financial assets are classified as Level 3.

Debt securities

Financial instruments which do not have quoted market price, assets measured using observable market data are classified as Level 2.

Investment trust and other securities

Financial instruments which do not have observable market data, the Company evaluates fair value by using equity interest in net asset which is added appropriated adjustments based on recent available information, and these financial assets are classified as Level 3.

The following table presents the Company's assets that are measured at fair value consistent with the fair value hierarchy

March 31, 2021

	Level 1	Level 2	Level 3	Total
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Assets :				
Debt-based financial assets measured at FVTOCI				
Debt securities	—	110,840	—	110,840
Equity-based financial assets measured at FVTOCI				
Equity securities	8,310,034	—	1,470,026	9,780,060
Financial assets measured at FVTPL				
Investment trust and other securities	—	—	2,941,240	2,941,240
Other financial assets	—	80,343	—	80,343

March 31, 2022

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
	Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Assets :				
Debt-based financial assets measured at FVTOCI				
Debt securities	—	109,070	—	109,070
Equity-based financial assets measured at FVTOCI				
Equity securities	9,244,016	—	1,645,069	10,889,085
Financial assets measured at FVTPL				
Investment trust and other securities	—	—	6,287,935	6,287,935
Other financial assets	—	123,819	—	123,819

Financial instruments classified as Level 3 are mainly composed of non-marketable securities and investment trusts. The valuations of these financial instruments are measured using valuation method with appropriate adjustment to our equity in net assets. The result of the valuations are reviewed and authorized by the appropriate authorized person.

For financial instruments classified as Level 3, significant changes in fair value are not expected if the Company changes the unobservable input to an alternative assumption that can reasonably be considered.

The existence or non-existence of the important transfers between the levels of fair value hierarchy are recognized, assuming that the transfers occurred at the end of each reporting periods.

③ Changes in financial assets classified as Level 3

Changes in financial assets classified as Level 3 during the years ended March 31, 2021 and 2022 were as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Equity securities		
Balance at the beginning of the year	1,488,361	1,470,026
Other comprehensive income (Note 1)	(18,335)	75,043
Sale	—	100,000
Balance at the end of year	<u>1,470,026</u>	<u>1,645,069</u>
	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Investment trust and other securities		
Balance at the beginning of the year	2,348,265	2,941,240
Profit or loss (Note 2)	421,850	2,863,843
Purchase	241,307	586,470
Sale	(70,182)	(103,618)
Balance at the end of year	<u>2,941,240</u>	<u>6,287,935</u>

(Note 1) Gain or loss included in other comprehensive income is related to investments held at the end date of the year such as non-marketable equity securities. This gain or loss is included in “Changes in fair value of financial assets measured at FVTOCI.”

(Note 2) Gain or loss included in profit or loss are related to financial assets that are measured at FVTPL as of the end date of the year. This gain or loss is included in finance income or finance expenses. Gain or loss included in profit or loss are due to changes in unrealized gain or loss on financial assets held at end of each reporting period.

④ Financial instruments not measured at fair value

Primary methods of measuring financial instruments not measured at fair value are as follows:

(i) Long-term borrowings and long-term lease obligations

Fair values of long-term borrowings and long-term lease obligations are calculated by present value discounted by the expected rates if the Company made borrowings on equal terms for the remaining period.

Since financial assets and financial liabilities classified as current items are settled in a short period of time, the carrying amount is a reasonable approximation of fair value. Regarding non-current items, the fair value of financial assets and financial liabilities other than above is close to their carrying amount.

The following tables present the Company's financial instruments not measured at fair value consistent with the fair value hierarchy.

March 31, 2021

	Carrying amount	Fair value			
		Level 1	Level 2	Level 3	Total
		Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Liabilities :					
Long-term borrowings (including current portion)	12,170,000	—	12,195,051	—	12,195,051

March 31, 2022

	Carrying amount	Fair value			
		Level 1	Level 2	Level 3	Total
		Thousands of yen	Thousands of yen	Thousands of yen	Thousands of yen
Liabilities :					
Long-term borrowings (including current portion)	7,000,000	—	7,006,192	—	7,006,192

### 33. INVOLVEMENT IN SUBSIDIARIES

#### (1) Composition of the Group

Major subsidiaries as of March 31, 2022 are as follows:

Name	Location	Common stock (Thousands of yen)	Primary Business	Percentage of voting rights	
				March 31, 2021	March 31, 2022
IIJ Innovation Institute Inc.	Chiyoda-ku, Tokyo	75,000	R&D for Internet-related technology (Network and SI business segment)	100.0	100.0
IIJ Engineering Inc.	Chiyoda-ku, Tokyo	400,000	Operation and monitoring of network systems, customer service support and call centers (Network and SI business segment)	100.0	100.0
IIJ Global Solutions Inc.	Chiyoda-ku, Tokyo	490,000	Provision of network services and system integration (Network and SI business segment)	100.0	100.0
Trust Networks Inc.	Chiyoda-ku, Tokyo	100,000	Operation of bank ATMs and ATMs networks (ATMs Operation Business segment)	80.6	80.6
Net Chart Japan, Inc.	Kouhoku-ku, Yokohama-shi, Kanagawa	55,000	Development and construction of networks, operation and maintenance of networks and sales of network-related equipment (Network and SI business segment)	100.0	100.0
IIJ Protech Inc.	Chiyoda-ku, Tokyo	10,000	Provision of human resources and outsourcing services for system operation and services support (Network and SI business segment)	100.0	100.0
IIJ America Inc.	California, the United States	2,180,000 USD	Provision of network services, system integration and other related services in the U.S. (Network and SI business segment)	100.0	100.0
IIJ Europe Limited	London, the United Kingdom	143,000 GBP	Provision of network services, system integration and other related services in Europe (Network and SI business segment)	100.0	100.0
IIJ Global Solutions Singapore Pte. Ltd.	Singapore	6,415,000 SGD	Provision of network services, system integration and other related services in Singapore (Network and SI business segment)	100.0	100.0
PTC SYSTEM (S) PTE LTD	Singapore	2,000,000 SGD	Provision of system integration and other related services in Singapore (Network and SI business segment)	-	100.0
IIJ Global Solutions China Inc.	Shanghai, China	10,630,000 USD	Provision of network services, system integration and other related services in China (Network and SI business segment)	100.0	100.0

#### (2) Subsidiaries with material non-controlling interests

There is no subsidiary that has material non-controlling interests.

#### (3) Gain on the loss of control over a subsidiary

There is no gain due to loss of control of subsidiary.

### 34. EQUITY METHOD INVESTEEES

#### (1) Significant associates

The Company has no significant associates.

#### (2) Significant joint ventures

The Company has no significant joint ventures.

#### (3) Individually immaterial associates and individually immaterial joint ventures

Carrying amounts for the Company's interest on individually immaterial associates and individually immaterial joint ventures

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Investments in associates	5,019,419	2,241,471
Investments in joint ventures	4,007,561	3,588,223
Total	9,026,980	5,829,694

Financial information of individually immaterial associates and individually immaterial joint ventures for which ownership percentage is considered are as follows:

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Associates		
Profit or loss	(627,790)	(2,777,948)
Other comprehensive income	—	—
Total comprehensive income	(627,790)	(2,777,948)
Joint ventures		
Profit or loss	219,974	442,992
Other comprehensive income	—	—
Total comprehensive income	219,974	442,992
Total		
Profit or loss	(407,816)	(2,334,956)
Other comprehensive income	—	—
Total comprehensive income	(407,816)	(2,334,956)

(Note 1) The Company considers JOCDN Inc. ( "JOCDN" ), of which the Company holds 16.8% of the voting rights, to be an associate. The Company has determined that the Company has significant influence over JOCDN, due to the fact that more than 20% of the directors of JOCDN are from the Company and that JOCDN is highly dependent on the Company for its business operations and technology.

(Note 2) Internet Revolution Inc., which is a joint venture was excluded from the scope of equity method the year ended March 31, 2022, and the transaction amount is the transaction before the exclusion date.

#### (4) Share of profit of investments accounted for using equity method

For the year ended March 31, 2021, share of profit of investments accounted for using equity method included gains on changes in equity of ¥348,797 thousand, from issuance of common stock of DeCurret Inc. (DeCurret Holdings, Inc. as of now), which is accounted for equity method.

For the year ended March 31, 2022, share of profit of investments accounted for using equity method included losses in equity of ¥1,181,371 thousand, from impairment loss of Investment value of DeCurret Holdings, Inc., which is accounted for equity method.

### 35. RELATED PARTIES

#### (1) Related party transactions

Transactions and balances of receivables and payables of the Company with related parties are as follows:

Transactions with related parties are conducted on general terms and conditions similar to arm's length transactions.

#### ① Transactions between the Company and NTT

NTT and its subsidiaries own 25.9% of IIJ's outstanding common shares and 26.9% of IIJ's voting shares as of March 31, 2022. The Company entered into a number of different types of transactions with NTT and its subsidiaries, including purchases of wireline telecommunication services for the Company's offices and lease arrangements. For the Company's connectivity and outsourcing services, the Company purchases international and domestic backbone services, local access lines and rental rack space in data centers and mobile data communication services from NTT and its subsidiaries. The Company sells its services, system integration services and monitoring services for their data centers to NTT and its subsidiaries.

The balances as of March 31, 2021 and 2022 and transactions of the Company with NTT and its subsidiaries for each of the two years in the period ended March 31, 2021 and 2022, are summarized as follows:

	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Trade receivable	620,215	673,257
Other financial assets	17,827	31,700
Trade and other payable	4,397,551	3,157,037
Other financial liabilities	2,347,693	2,557,675
	For the year ended	For the year ended
	March 31, 2021	March 31, 2022
	Thousands of yen	Thousands of yen
Revenue	4,811,569	4,235,103
Cost of sales and selling, general and administrative expenses	40,795,299	28,318,849
Financial cost	46,599	37,980

#### ② Transactions between IIJ and equity method investees

IIJ established and operates internet related businesses using various corporations. Businesses operated by its equity method investees include Internet exchange service operations (Internet Multifeed Co., "Multifeed"), infrastructure operations for online games (Internet Revolution Inc., "i-revo"), point management systems operations (Trinity Inc., "Trinity"), cloud computing services in Indonesia (PT. BIZNET GIO NUSANTARA, "BIZNET"), cloud computing services in Thailand (Leap Solutions Asia Co., Ltd., "Leap Solutions"), content delivery network services (JOC DN), financial services for digital currency exchange and settlement (DeCurret Holdings, Inc., "DeCurret,") and local 5G platform services (Grape One Co., Ltd., "Grape One").

The aggregate amounts of balances and transactions of the Company with these equity method investees as of March 31, 2021 and 2022, and for each of the two years in the period ended March 31, 2022 are summarized as follows:

Associates:

	<u>March 31, 2021</u>	<u>March 31, 2022</u>
	Thousands of yen	Thousands of yen
Trade receivable and other financial assets	132,964	123,009
Trade and other payables	4,070	2,645
	<u>For the year ended</u>	<u>For the year ended</u>
	<u>March 31, 2021</u>	<u>March 31, 2022</u>
	Thousands of yen	Thousands of yen
Revenue	1,835,536	1,288,770
Cost of sales and selling, general and administrative expenses	32,174	29,573

Joint Ventures:

	<u>March 31, 2021</u>	<u>March 31, 2022</u>
	Thousands of yen	Thousands of yen
Trade receivable and other financial assets	293,724	177,032
Trade and other payables	124,043	139,070
	<u>For the year ended</u>	<u>For the year ended</u>
	<u>March 31, 2021</u>	<u>March 31, 2022</u>
	Thousands of yen	Thousands of yen
Revenue	1,079,219	1,094,612
Cost of sales and selling, general and administrative expenses	1,159,055	1,365,303

Dividends from the equity method investees for the years ended March 31, 2021 and 2022 were ¥110,627 thousand, ¥89,425 thousand, respectively.

(2) Key management executives' compensation

The Company's key management executives' compensation is as follows:

	<u>For the year ended</u>	<u>For the year ended</u>
	<u>March 31, 2021</u>	<u>March 31, 2022</u>
	Thousands of yen	Thousands of yen
Basic remuneration	321,445	362,523
Share-based payment	64,281	119,661
Total	385,726	482,184



36. CASH FLOWS

(1) Reconciliation of liabilities from financing activities

Reconciliation of liabilities from financing activities is as follows:

For the year ended March 31, 2021

	April 1, 2020	Changes with cash flow	Changes without cash flows			March 31, 2021
			Leases newly contracted	Exchange differences on translation of foreign operations	Other	
Short-term borrowings	13,750,000	(360,000)	—	—	—	13,390,000
Long-term borrowings (including current portion of long-term borrowings)	14,000,000	(1,830,000)	—	—	—	12,170,000
Other financial liabilities						
Lease liabilities	52,654,488	(19,393,656)	19,990,185	1,815	(592,049)	52,660,783
Account payable— non-current (including current portion)	1,218,709	(580,548)	—	—	—	638,161
Total liabilities from financing activities	81,623,197	(22,164,204)	19,990,185	1,815	(592,049)	78,858,944

For the year ended March 31, 2022

	April 1, 2021	Changes with cash flow	Changes without cash flows			March 31, 2022
			Leases newly contracted	Exchange differences on translation of foreign operations	Other	
Short-term borrowings	13,390,000	1,480,000	—	—	—	14,870,000
Long-term borrowings (including current portion of long-term borrowings)	12,170,000	(5,170,000)	—	—	—	7,000,000
Other financial liabilities						
Lease liabilities	52,660,783	(19,761,685)	13,274,873	4,965	47,300	46,226,236
Account payable— non-current (including current portion)	638,161	40,431	—	—	—	678,592
Total liabilities from financing activities	78,858,944	(23,411,254)	13,274,873	4,965	47,300	68,774,828

(2) Non-cash transactions

	For the year ended March 31, 2021	For the year ended March 31, 2022
	Thousands of yen	Thousands of yen
Facility purchase liabilities	1,911,053	1,740,956
Asset retirement obligation	—	26,905

Increase of Right-of-use-Assets by the adaption of IFRS16 was stated in "17 LEASES."

(3) Purchases of subsidiary

Fiscal year ended March 31, 2021  
Not applicable.

Fiscal year ended March 31, 2022

As described in "6 BUSINESS MERGERS AND ACQUISITIONS", Assets and liabilities of subsidiary at acquired are as follows:

	For the year ended March 31, 2022
	Thousands of yen
Cash and cash equivalents	1,019,752
Trade receivables	1,161,778
Prepaid expenses	2,260,605
Tangible assets	1,878
Right-of-use assets	52,759
Intangible assets	247,620
Other assets	249,778
Trade payables	(944,439)
Contract liabilities	(2,614,917)
Other liabilities	(901,641)

Consideration for acquisition is as follows:

	For the year ended March 31, 2022
	Thousands of yen
Consideration for acquisition by cash	(3,631,760)
Remaining value of cash and cash equivalent acquired through business merger and acquisitions	1,019,752
Cash use for acquisition of a subsidiary	(2,612,008)

### 37. CONTINGENCY

The Company is involved in litigation and claims arising in the ordinary course of business. In evaluating matters on an ongoing basis, the Company takes into account estimated amounts accrued on the consolidated balance sheet. The Company believes that exposure to loss does not exist in excess of the amount accrued and the negative adverse outcome of such litigation and claims would not have a significant impact on the consolidated financial position or results of operations. On September 1, 2010, IIJ Global Solutions Inc. (“IIJ-Global”) entered into a Solutions Engagement Agreement with IBM Japan Ltd., IIJ-Global’s largest sales partner. This agreement, which establishes the basis for a procurement relationship between IIJ-Global and IBM Japan, contains indemnification for IIJ-Global to perform services, functions, responsibilities and others that were being performed by AT&T Japan. This agreement renews automatically every year. IIJ-Global had no obligation for the indemnification as of March 31, 2022. Through the split-up of IBM Japan Ltd. on September 1, 2021, the part of the agreement has been succeeded by Kyndryl Japan LLC.

### 38. SUBSEQUENT EVENTS

On June 28, 2022, IIJ’s shareholders approved the payment of a cash dividend to shareholders of record at March 31, 2022 of ¥25.00 per share of in the aggregate amount of ¥ 2,257,828 thousand.

### 39. AUTHORIZATION OF CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements were authorized by Eijiro Katsu, Representative Director and President, and Akihisa Watai, Senior Managing Director, CFO on June 30, 2022.

## (2) Others

Quarterly information, etc. for the current consolidated fiscal year

(cumulative period)		For the three months ended June 30, 2021	For the six months ended September 30, 2021	For the nine months ended December 31, 2021	For the year ended March 31, 2022
Revenues	(Thousands of yen)	52,974,949	109,053,887	165,599,721	226,335,377
Operating profit	(Thousands of yen)	4,359,811	9,304,292	16,298,408	23,547,083
Profit before tax	(Thousands of yen)	5,350,402	10,431,847	17,596,669	24,162,200
Profit attributable to owners of the parent	(Thousands of yen)	3,506,873	6,891,756	11,521,612	15,672,105
Basic earnings per share	(Thousands of yen)	38.86	76.34	127.61	173.56

(three-month period)		For the three months ended June 30, 2021	For the three months ended September 30, 2021	For the three months ended December 31, 2021	For the three months ended March 31, 2022
Basic earnings per share	(yen)	38.86	37.48	51.26	45.96

## 2 Non-Consolidated Financial Statements, etc.

### (1) Non-consolidated financial statements

#### ① Non-consolidated balance sheet

(Unit: JPY thousands)

	Year ended March 31, 2021 (As of March 31, 2021)	Year ended March 31, 2022 (As of March 31, 2022)
<b>Assets</b>		
<b>Current assets</b>		
Cash and bank deposits	30,133,018	33,483,736
Accounts receivable	※1 31,322,866	※1 31,241,463
Investment in leases	1,575,563	1,067,449
Merchandise	83,053	320,865
Work in process	652,318	572,791
Supplies	1,425,153	1,524,285
Prepaid expenses	※1 10,724,541	11,935,444
Accounts receivable-other	※1 818,071	※1 927,209
Short-term loans to affiliated companies	33,306	10,320
Contract assets	—	1,710,964
Current portion of guarantee deposits	—	2,241
Other current assets	※1 141,908	※1 132,392
Allowance for doubtful accounts	(183,249)	(214,572)
<b>Total current assets</b>	<b>76,726,548</b>	<b>82,714,587</b>
<b>Fixed assets</b>		
<b>Property and equipment</b>		
Land	2,055,099	2,055,099
Buildings	1,388,509	1,492,109
Leasehold improvements	6,602,866	7,719,778
Construction other than buildings	1,673,105	1,801,835
Data communication equipment and office equipment	10,219,520	10,545,759
Assets under finance leases	41,837,537	41,405,488
Construction in process	2,127,725	1,987,228
Accumulated depreciation	(37,724,417)	(39,310,301)
<b>Total property and equipment</b>	<b>28,179,944</b>	<b>27,696,995</b>
<b>Intangible assets</b>		
Goodwill	824,277	680,141
Customer relationship	698,754	584,273
Telephone rights	2,241	2,241
Software	14,528,771	14,028,568
Assets under finance leases	365,137	246,787
<b>Total intangible assets</b>	<b>16,419,180</b>	<b>15,542,010</b>

(Unit: JPY thousands)

	Year ended March 31, 2021 (As of March 31, 2021)	Year ended March 31, 2022 (As of March 31, 2022)
<b>Investments and other assets</b>		
Investments in securities	8,881,612	9,917,122
Money held in trust	2,165,447	4,547,375
Investments in affiliated companies	21,685,704	20,383,147
Guarantee deposits	3,292,684	3,237,160
Long-term prepaid expenses	8,814,278	8,196,057
Claims against insolvencies	4,460	4,015
Long-term loans to affiliated companies	118,336	109,560
Other investments	519,568	611,860
Allowance for doubtful accounts	(22,845)	(22,438)
<b>Total investments and other assets</b>	<b>45,459,244</b>	<b>46,983,858</b>
Total fixed assets	90,058,368	90,222,863
<b>Total assets</b>	<b>166,784,916</b>	<b>172,937,450</b>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable	※1 2,991,172	※1 3,905,899
Short-term borrowings	※2 13,390,000	※2 14,870,000
Short-term borrowings from affiliated Companies	4,000,000	3,450,000
Long-term borrowings-current portion	5,170,000	1,500,000
Accounts payable-other	※1 11,899,034	※1 11,736,612
Finance lease obligations-current	7,205,593	6,422,693
Accrued expense	※1 774,710	※1 634,906
Accounts payable-fixed assets	1,655,351	1,581,359
Income taxes payable	3,124,228	5,546,388
Consumption taxes payable	1,782,831	1,411,558
Deposits received	111,033	123,456
Advances received	301,716	—
Contract liabilities	—	12,730,066
Deferred income	5,746,738	9,735
Other current liabilities	301,327	65,220
<b>Total current liabilities</b>	<b>58,453,733</b>	<b>63,987,892</b>
<b>Long-term liabilities</b>		
Long-term borrowings	7,000,000	5,500,000
Deferred income-noncurrent	6,184,782	1,527
Accounts payable-noncurrent	431,652	449,203
Finance lease obligations	10,932,928	10,086,736
Asset retirement obligations	713,696	750,763
Long-term borrowings from affiliated Companies	34,534	—
Accrued pension and severance cost	3,474,288	3,752,857
Accrued directors' and company auditors' retirement benefit	201,760	198,950
Deferred tax liabilities	95,699	285,076
<b>Total long-term liabilities</b>	<b>29,069,339</b>	<b>21,025,112</b>
<b>Total liabilities</b>	<b>87,523,072</b>	<b>85,013,004</b>

(Unit: JPY thousands)

	Year ended March 31, 2021 (As of March 31, 2021)	Year ended March 31, 2022 (As of March 31, 2022)
<b>Net Assets</b>		
Shareholders' equity		
Capital stock	22,991,399	23,022,616
Capital surplus		
Legal capital surplus	9,712,083	9,743,300
Other capital surplus	76,181	173,434
Total capital surplus	9,788,264	9,916,734
Earned surplus		
Legal retained earnings	502,473	502,473
Other retained earnings		
Reserve for advanced depreciation of fixed assets	315,005	273,653
Retained earnings brought forward	42,093,636	49,581,881
Total earned surplus	50,358,007	50,358,007
Treasury stock	(1,885,261)	(1,839,548)
Total shareholders' equity	65,323,929	81,457,809
Valuation and translation adjustment		
Net unrealized gains on securities	4,980,249	5,991,942
Total valuation and translation adjustment	4,980,249	5,991,942
Subscription rights to shares	389,635	474,695
Total net assets	68,548,367	87,924,446
Total liabilities and net assets	152,680,583	172,937,450

## ② Non-consolidated statement of income

(Unit: JPY thousands)

	Year ended March 31, 2021 (April 1, 2019 to March 31, 2021)	Year ended March 31, 2022 (April 1, 2020 to March 31, 2022)
Total revenues	※1 185,323,219	※1 190,180,345
Total costs of revenues	※1 152,363,167	※1 148,352,342
Gross margin	32,960,052	41,828,003
Total sales, general and administrative expense	※2 21,374,570	※2 22,906,808
Operating income	11,585,482	18,921,195
Non-operating income		
Interest income	※1 6,937	※1 5,689
Dividend income	1,556,582	1,512,025
Commissions received	※1 46,314	※1 46,453
Royalty charges received	3,159	3,313
Gains on investments on silent partnership	418,526	1,675,327
Foreign exchange gain	159,754	603,018
Reversal of allowance for doubtful accounts	8,090	6,921
Other non-operating income	※1 34,657	※1 48,630
Total non-operating income	2,234,019	3,901,376
Non-operating expense		
Interest expense	※1 387,307	※1 332,058
Other non-operating expense	51,369	35,453
Total non-operating expense	438,676	367,511
Ordinary income	13,380,825	22,455,060
Extraordinary income		
Gains on sales of investment in securities	385,480	—
Gains on sales of shares of affiliated companies	266,874	774,133
Gains on sales of fixed assets	※3 377	—
Total extraordinary income	652,731	774,133
Extraordinary loss		
Losses on disposal of fixed assets	※4 586,246	※4 137,538
Losses on sales of fixed assets	—	※5 243
Losses on valuation of investment securities	1,618	—
Losses on valuation of shares of affiliated companies	64,905	4,964,886
Other extraordinary loss	350	200
Total extraordinary loss	653,119	5,102,867
Income before income taxes	13,380,437	18,126,326
Income taxes-current	3,702,009	6,649,029
Income taxes-deferred	(283,479)	(118,728)
Total income taxes	3,418,530	6,530,301
Net income	9,961,907	11,596,025



**【Cost of Sales Statements】**

Category	Note No.	Year ended March 31, 2021 (April 1, 2020 to March 31, 2021)			Year ended March 31, 2022 (April 1, 2021 to March 31, 2022)		
		(Unit: JPY thousands)		Composition (%)	(Unit: JPY thousands)		Composition (%)
I Equipment purchasing costs			12,416,379	8.1		10,975,618	7.4
II Labor costs			27,874,351	18.2		29,320,887	19.6
III Outsourcing costs			59,961,163	39.2		49,795,984	33.4
IV Expenses							
1 Interconnection fees		15,829,965			17,093,541		
2 Depreciation and amortization		12,424,053			12,307,610		
3 Rent expenses		261,511			283,989		
4 Rent expenses on real estate		4,114,768			4,167,862		
5 Maintenance expenses		4,986,735			5,144,329		
6 Others		14,252,850	51,869,882	33.9	19,420,807	58,418,138	39.1
Subtotal			152,121,775	99.4		148,510,627	99.5
Work in process at the beginning of the period			711,559	0.5		652,318	0.4
Merchandise at the beginning of the period			265,204	0.2		83,053	0.1
Total purchases for the period			153,098,538	100.0		149,245,998	100.0
Work in process at the end of the period			652,318			572,791	
Merchandise at the end of the period			83,053			320,865	
Total cost for the period			152,363,167			148,352,342	

(\*) Cost accounting method: Actual job-order costing

③ Non-consolidated statement of changes in net assets

Year ended March 31, 2021 (April 1, 2020 to March 31, 2021)

(Unit: JPY thousands)

	Shareholders' equity							
	Capital stock	Capital surplus			Earned surplus			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal surplus	Other earned surplus		Total earned surplus
					Reserve for advanced depreciation of fixed assets	Reserve for advanced depreciation of fixed assets		
Balance, March 31, 2020	22,991,399	9,712,083	23,264	9,735,347	502,473	358,343	33,621,628	34,482,444
Changes								
Payment of dividends							(1,533,237)	(1,533,237)
Reversal of reserve for advanced depreciation of fixed assets						(43,338)	43,338	—
Net income							9,961,907	9,961,907
Purchase of treasury stock								
Disposal of treasury stock			52,917	52,917				
Net changes other than shareholders' equity								
Total changes			52,917	52,917		(43,338)	8,472,008	8,428,670
Balance, March 31, 2021	22,991,399	9,712,083	76,181	9,788,264	502,473	315,005	42,093,636	42,911,114

	Shareholders' equity		Valuation and translation adjustments		Subscription rights to shares	Total net assets
	Treasury stock	Total shareholders' equity	Net unrealized gains on securities	Total valuation and translation adjustment		
Balance, March 31, 2020	(1,885,261)	65,323,929	2,834,803	2,834,803	389,635	68,548,367
Changes						
Payment of dividends		(1,533,237)				(1,533,237)
Reversal of reserve for advanced depreciation of fixed assets		—				—
Net income		9,961,907				9,961,907
Purchase of treasury stock	(140)	(140)				(140)
Disposal of treasury stock	21,949	74,866				74,866
Net changes other than shareholders' equity			2,145,446	2,145,446	64,635	2,210,081
Total changes	21,809	8,503,396	2,145,446	2,145,446	64,635	10,713,477
Balance, March 31, 2021	(1,863,452)	73,827,325	4,980,249	4,980,249	454,270	79,261,844

Year ended March 31, 2022 (April 1, 2021 to March 31, 2022)

(Unit: JPY thousands)

	Shareholders' equity							
	Capital stock	Capital surplus			Earned surplus			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal surplus	Other earned surplus		Total earned surplus
					Reserve for advanced depreciation of fixed assets	Reserve for advanced depreciation of fixed assets		
Balance, March 31, 2021	22,991,399	9,712,083	76,181	9,788,264	502,473	315,005	42,093,636	42,911,114
Cumulative effects of changes in accounting policies							(312,919)	(312,919)
Restated balance	22,991,399	9,712,083	76,181	9,788,264	502,473	315,005	41,780,717	42,598,195
Changes								
Issuance of common stock upon exercise of stock options	31,217	31,217		31,217				
Payment of dividends							(3,836,213)	(3,836,213)
Reversal of reserve for advanced depreciation of fixed assets						(41,352)	41,352	—
Net income							11,596,025	11,596,025
Disposal of treasury stock			97,253	97,253				
Net changes other than shareholders' equity								
Total changes	31,217	31,217	97,253	128,470		△41,352	7,801,164	7,759,812
Balance, March 31, 2022	23,022,616	9,743,300	173,434	9,916,734	502,473	273,653	49,581,881	50,358,007

	Shareholders' equity		Valuation and translation adjustments		Subscription rights to shares	Total net assets
	Treasury stock	Total shareholders' equity	Net unrealized gains on securities	Total valuation and translation adjustment		
Balance, March 31, 2021	(1,863,452)	73,827,325	4,980,249	4,980,249	454,270	79,261,844
Cumulative effects of changes in accounting policies		(312,919)				(312,919)
Restated balance	(1,863,452)	73,514,406	4,980,249	4,980,249	454,270	78,948,925
Changes						
Issuance of common stock upon exercise of stock options		62,434			(62,369)	65
Payment of dividends		(3,836,213)				(3,836,213)
Reversal of reserve for advanced depreciation of fixed assets		—				—
Net income		11,596,025				11,596,025
Disposal of treasury stock	23,904	121,157				121,157
Net changes other than shareholders' equity			1,011,693	1,011,693	82,794	1,094,487
Total changes	23,904	7,943,403	1,011,693	1,011,693	20,425	8,975,521
Balance, March 31, 2022	(1,839,548)	81,457,809	5,991,942	5,991,942	474,695	87,924,446

## Notes to Non-Consolidated Financial Statements

### (Significant accounting policies)

#### 1. Valuation and methods for securities

##### (1) Shares of subsidiaries and affiliates

Stated at cost based on the moving-average method.

##### (2) Other securities

###### Marketable securities:

Market value method based on the market price as of the end of the fiscal year (all of the changes in the fair value are directly reported in valuation and translation adjustment in shareholders' equity, while the cost of the securities at the time of their sale is calculated using the moving- average method).

###### Non-marketable securities:

Stated at cost based on the moving-average method.

Investments in limited liability investment partnerships and similar partnerships are accounted for by including IJJ's net equity in these investments based on the most recent statement of accounts available according to the report on financial accounts stipulated in the investment partnership agreements.

#### 2. Valuation and methods for inventories

##### Inventories held for normal sales purpose

Inventories are stated at cost (the balance is adjusted to reflect declines in profitability).

##### (1) Merchandise and supplies:

Moving-average method.

##### (2) Work in process:

Specific identification method.

#### 3. Depreciation methods for fixed assets

##### (1) Property, plant and equipment (excluding assets under finance lease)

Straight-line method.

Depreciable assets whose acquisition values are JPY100 thousand or more but less than JPY200 thousand are depreciated in equal installments over three years.

The useful lives of major depreciable assets are as specified below:

Buildings:	20 to 50 years
Plant and buildings facilities annexed:	4 to 20 years
Construction other than buildings:	4 to 45 years
Tools, machines, instruments and equipment:	2 to 20 years

##### (2) Intangible fixed assets (excluding assets under finance lease)

Straight-line method.

Internal-use software is amortized over the estimated useful lives (5 to 7 years).

Goodwill is amortized over 20 years and customer relationships are amortized over 19 years, which reflects the pattern of economic benefit over their estimated useful lives.

##### (3) Assets under finance lease

Finance leases other than those deemed to transfer ownership of properties to lessees

Amortized over the term of leases on a straight-line basis and the residual values equal zero.

#### 4. Basis for recording allowances

##### (1) Allowance for doubtful accounts

To prepare for possible losses resulting from non-payments of account receivables for trade and loans and others, an allowance is provided from past history in the case of general receivables. In the case of credits for which the relevant debtors are likely to default and other certain credits, such allowance is based on the anticipated uncollectible amount after assessment of likelihood of non-payment of individual customers.

(2) Accrued pension cost

To prepare for payments of retirement benefits to employees, a reserve is provided based on the projected retirement benefits obligations and pension assets as of the end of the current fiscal term. Accounting methods used are as follows:

1) Method of attributing the estimated benefit obligation to periods

Upon calculating the retirement benefit obligation, the estimated benefit obligation is attributed to periods up until the fiscal year under review on a benefit formula basis.

2) Amortization method of actuarial calculation differences

The difference arising from actuarial computations is amortized and expensed in the subsequent fiscal term using the straight-line method over a certain number of years not exceeding the average number of remaining service years of the employees at the time of accrual of such payment (12 years).

(3) Accrued directors' and company auditors' retirement benefits

To prepare for payment of retirement benefits to standing directors and company auditors, IIJ calculates the required amount based on regulation of directors' and company auditors' retirement benefits.

On May 26, 2011, IIJ's board of directors resolved to abolish the retirement allowance plan for standing directors. In connection with this decision, IIJ proposed to grant a retirement allowance to incumbent directors in line with the abolished directors' retirement allowance plan, in order to reward the aforementioned persons for their services during their respective terms of office up to the closing of the ordinary general meeting of shareholders on June 28, 2011 and it was resolved accordingly at the ordinary general meeting of shareholders. The payment of each of the retirement allowances will be made for a reasonable amount in accordance with IIJ's established rules at the time of retirement of each director. Accordingly, the allowance for retirement payment was included in "Accrued directors' and company auditors' retirement benefits".

On May 25, 2016, IIJ's board of directors resolved to abolish the retirement allowance plan for standing company auditors. In connection with this decision, IIJ proposed to grant a retirement allowance to incumbent company auditors in line with the abolished auditors' retirement allowance plan in order to reward the aforementioned persons for their services during their respective terms of office up to the closing of the ordinary general meeting of shareholders on June 24, 2016 and it was resolved accordingly at the ordinary general meeting of shareholders. The payment of each of the retirement allowances will be made for a reasonable amount in accordance with IIJ's established rules at the time of retirement of each company auditor. Accordingly, the allowance for retirement payment was included in "Accrued directors' and company auditors' retirement benefits."

5. Basis for recording sales and costs

IIJ recognizes revenue based on the following five-step model.

Step 1: Identify the contract with a customer

Step 2: Identify all the individual performance obligations within the contract

Step 3: Determine the transaction price

Step 4: Allocate the price to the performance obligations

Step 5: Recognize revenue as the performance obligations are fulfilled

IIJ has determined that our performance obligations related to network service are normally satisfied over time because network services make various networks accessible during the contract period. Therefore, revenues from network service are recognized monthly on a straight-line basis over the contract period.

System integration revenues consist of the system construction service and the system operating and maintenance service.

Our performance obligations related to system construction service are satisfied over time, because our performance does not create an asset with an alternative use to us and we have an enforceable right to payment for performance completed to date. Therefore, revenues from system construction service are recognized based on the progress of the fulfillment of the performance obligations measured at the end of the reporting period. The progress is measured by the input method based on the incurred cost (cost to cost method) to reflect the progress of the construction properly because we understand that cost is incurred as progress of system construction.

Revenues from system operating and maintenance service are recognized on a straight-line basis over the period when the performance obligations are fulfilled because our performance obligations maintain various systems available to use during the contract period.

6. Other significant accounting policies

(1) Application of consolidated tax declaration

IIJ applied the consolidated tax declaration.

(2) Application of Tax Effect Accounting for the Transition from the Consolidated Taxation System to the Group Tax Sharing System

Pursuant to the treatment in Paragraph 3 of the "Practical Solution on the Treatment of Tax Effect Accounting for the Transition from the Consolidated Taxation System to the Group Tax Sharing System" (PITF No. 39; March 31, 2020), IIJ has not applied the provisions of Paragraph 44 of the

“Implementation Guidance on Tax Effect Accounting” (ASBJ Guidance No. 28; February 16, 2018) with respect to the transition to group tax sharing system established in the “Act for Partial Amendment to the Income Tax Act, etc.” (Act No. 8 of 2020) as well as items for which the non-consolidated taxation system was revised in line with the transition to group tax sharing system. Accordingly, the amounts of deferred tax assets and deferred tax liabilities are presented pursuant to the provisions in the Income Tax Act before the amendment.

(3) Presentation of the amount

The figures are rounded to the nearest thousand yen.

(4) Additional information

IJJ expected the impacts of COVID-19 would be limited to only a small portion of our business, therefore, it is immaterial for our financial statements.

(Notes to Accounting Estimates and Judgements)

1. Measurement of retirement benefit obligations

(1) The amounts recorded in financial statements

	Year ended March 31, 2021 (As of March 31, 2021) (Unit: JPY thousands)	Year ended March 31, 2022 (As of March 31, 2022) (Unit: JPY thousands)
Retirement benefit obligations	8,584,649	8,900,128

(2) Information about the content of the identified material accounting estimates

The present value of retirement benefit obligations are calculated based on actuarial assumptions. These actuarial assumptions require estimates and judgments on variables, such as discount rates. We obtain advice from external pension actuaries with respect to the appropriateness of these actuarial assumptions including these variables. There is the possibility that these assumptions may be affected by changes in uncertain future economic conditions, or by the publication or the amendment of related laws, which may have a material impact on the financial statements in future periods.

2. Measurement of the progress towards completion of system construction

(1) The amounts recorded in financial statements

	Year ended March 31, 2021 (As of March 31, 2021) (Unit: JPY thousands)	Year ended March 31, 2022 (As of March 31, 2022) (Unit: JPY thousands)
Revenue from system construction service recognized by the cost to cost method	21,185,980	19,580,635

(2) Information about the content of the identified material accounting estimates

We have determined the performance obligations of the system construction service are satisfied over time and the appropriate method of measuring progress towards complete satisfaction is input method, i.e. costs incurred relative to the total expected costs to the satisfaction of those performance obligations (cost to cost method). For applying the cost to cost method, the calculation of the total expected cost to the satisfaction of the performance obligations requires us to make various judgement and assumptions. There is the possibility that these assumptions may be affected by changes in uncertain future conditions regarding to the system construction service, such as the increasing production costs incurred to additional requirements from the customer, which may have a material impact on the financial statements in future periods.

3. Subsequent measurement of investment in affiliated companies

(1) The amounts recorded in financial statements

	Year ended March 31, 2021 (As of March 31, 2021) (Unit: JPY thousands)	Year ended March 31, 2022 (As of March 31, 2022) (Unit: JPY thousands)
Losses on valuation of shares of affiliated companies	-	4,953,816
Investments in affiliated companies	7,082,000	2,128,184

(2) Information about the content of the identified material accounting estimates

For subsequent measurement of non-Marketable Securities, we recognize the impairment losses on the securities if their substantial value declines lower than half of its acquisition values, unless the entity has reasonable expectations of recovering its value within 5 years. Although we measured the substantial value of investment to DeCurret Holdings, Inc. considering to its excess earning power, we revised the business plan used to estimate the substantial value because DeCurret Holdings, Inc. sold all shares of its crypto asset exchange business subsidiary. In addition, the measurement of the substantial value requires us to make various judgements and assumptions such as the future cash flows and the discount rate. These judgements and assumptions include followings, but not limited to;

- the timing of monetization of digital currency business
- the growth of demands from customers and future sales of digital currency business
- the assessment of uncertainty of digital currency business and how to reflect it in the future cash flows and discount rate

As a result of the measurement of the substantial value of investment to DeCurret Holdings, Inc., we recognized the impairment losses of 4,953,816 thousand yen because its substantial value declines lower than half of its acquisition values.

## (Notes to Changes in Accounting Policies)

### 1. Application of Accounting Standard for Revenue Recognition, etc.

IJJ has applied "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29; March 31, 2020) and relevant ASBJ regulations from the beginning of the fiscal year ended March 31, 2022, and recognized revenue at the time the control of promised goods or services is transferred to the customer at the amount expected to be received upon exchange of said good or services.

The main changes resulting from the application of the Accounting Standard for Revenue Recognition and relevant ASBJ regulations as follows.

- For consideration payable to customers such as a cash back, IJJ had previously recognized them as sales, general and administrative expenses. However, as a result of applying the Accounting Standard for Revenue Recognition and relevant ASBJ regulations, IJJ has deducted them from the transaction price.

- For initial setup fees received in connection with network services, IJJ had previously recognized them as revenues at a point in time when IJJ received them. However, as a result of applying the Accounting Standard for Revenue Recognition and relevant ASBJ regulations, IJJ has recognized them as revenues over time.

- For the incremental costs of obtaining a contract with a customer and the costs to fulfil a contract, IJJ had previously recognized them as expenses when incurred. However, as a result of applying the Accounting Standard for Revenue Recognition and relevant ASBJ regulations, IJJ has recognized them as assets if the entity expects to recover those costs, and those assets have been amortized over the estimated period of use by the customers.

The application of the Accounting Standard for Revenue Recognition and relevant ASBJ regulations is subject to the transitional treatment provided for in the proviso to paragraph 84 of the Accounting Standard for Revenue Recognition. The cumulative effect of the retrospective application, assuming the new accounting policy had been applied to periods prior to the start of the current fiscal year, was added to or subtracted from the opening balance of retained earnings of the current fiscal year, and thus the new accounting policy was applied from such opening balance.

As a result, revenues decreased by 414,296 thousand yen, costs of revenues decreased by 52 thousand yen, and sales, general and administrative expenses decreased by 674,767 thousand yen, while operating income, ordinary income and income before income taxes increased by 260,523 thousand yen, respectively. In addition, retained earnings as of the beginning of the fiscal year ended March 31, 2022 decreased by 312,919 thousand yen. Owners' equity per share decreased by 1.46 yen, basic earnings per share and diluted earnings per share increased by 2.00 yen and 1.99 yen, respectively.

Furthermore, as a result of applying the Accounting Standard for Revenue Recognition and relevant ASBJ regulations, "Trade receivables" of current assets in the balance sheets for the previous fiscal year is reclassified into "Trade receivables" and "Contract assets" in the balance sheets for current fiscal year. Also, "Deferred income" and "Deferred income-noncurrent" of current liabilities and long-term liabilities in the balance sheets for the previous fiscal year are reclassified into "Contract liabilities" in the balance sheets for current fiscal year. However, in accordance with the transitional treatment provided for in paragraph 89-2 of the Accounting Standard for Revenue Recognition, figures for the previous fiscal year have not been restated in accordance with the new approach to presentation.

### 2. Application of Accounting Standard for Fair Value Measurement, etc.

IJJ has applied the "Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 30, July 4, 2019) and relevant ASBJ regulations from the beginning of the current fiscal year, and it has applied the new accounting policy provided for by the Accounting Standard for Fair Value Measurement, etc. prospectively in accordance with the transitional measures provided for in paragraph 19 of the Accounting Standard for Fair Value Measurement, and paragraph 44-2 of the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, July 4, 2019). There is no material impact on the financial statements from the application of this standard.



(Notes to Non-Consolidated Balance Sheet)

1. Assets and liabilities to affiliated companies.

Monetary claims and liabilities to affiliated companies (excluding monetary claims or liabilities presented separately), as follows.

	Year ended March 31, 2021 (As of March 31, 2021)	Year ended March 31, 2022 (As of March 31, 2022)
	(Unit: JPY thousands)	(Unit: JPY thousands)
Short-term monetary claims:	1,055,722	1,438,952
Short-term monetary liabilities:	2,466,027	2,539,156

2. IJ entered into bank overdraft agreements with 9 Japanese banks in order to efficiently procure working capital, etc.

The unused balance outstanding, as follows.

	Year ended March 31, 2021 (As of March 31, 2021)	Year ended March 31, 2022 (As of March 31, 2022)
	(Unit: JPY thousands)	(Unit: JPY thousands)
Maximum limit of bank overdraft	26,000,000	26,000,000
Used balance	13,340,000	14,820,000
Unused balance	12,660,000	11,180,000

(Notes to Non-Consolidated Statement of Income)

1. Transactions with affiliated companies (other than accounts separately presented in financial statements), as follows.

	Year ended March 31, 2021 (April 1, 2020 to March 31, 2021) (Unit: JPY thousands)	Year ended March 31, 2022 (April 1, 2021 to March 31, 2022) (Unit: JPY thousands)
Amount of sales	7,293,800	7,211,641
Amount of purchase	22,049,695	23,839,333
Amount of transactions other than business transactions	66,749	65,794

2. Major components and those amount of sales, general and administrative expense, as follows.

	Year ended March 31, 2021 (April 1, 2020 to March 31, 2021) (Unit: JPY thousands)	Year ended March 31, 2022 (April 1, 2021 to March 31, 2022) (Unit: JPY thousands)
Advertising expense	1,696,519	1,824,941
Sales commission expenses	2,367,026	2,541,483
Salaries for employees	4,098,653	4,672,670
Bonuses for employees	1,469,188	1,529,938
Retirement benefit expenses	341,837	344,986
Welfare expenses	871,805	950,921
Outsourcing expenses	2,381,011	2,551,121
Rent expenses	1,321,724	1,374,825
Depreciation and amortization	1,016,803	1,074,216
Provision of allowance for doubtful accounts	58,574	89,822
Research and development expenses	608,266	634,417
Other	5,143,164	5,317,468
Total	21,374,570	22,906,808
Approximate percentage		
Sales expenses	57.38%	56.89%
General and administrative expenses	42.62%	43.11%

3. Major components of gains on sales of fixed assets, as follows.

	Year ended March 31, 2021 (April 1, 2020 to March 31, 2021) (Unit: JPY thousands)	Year ended March 31, 2022 (April 1, 2021 to March 31, 2022) (Unit: JPY thousands)
Gains on sales of data communication equipment and office equipment	377	—
Total	377	—

4. Major components of losses on disposal of fixed assets, as follows.

	Year ended March 31, 2021 (April 1, 2020 to March 31, 2021) (Unit: JPY thousands)	Year ended March 31, 2022 (April 1, 2021 to March 31, 2022) (Unit: JPY thousands)
Losses on disposal of leasehold improvements	39,430	27,522
Losses on disposal of construction other than buildings	150,595	—
Losses on disposal of data communication equipment and office equipment	13,756	1,997
Losses on disposal of assets under finance leases	51,695	6,930
Losses on disposal of construction in process	139	5,146
Losses on disposal of software	330,631	84,172
Losses on disposal of software under finance leases	—	11,771
Total	586,246	137,538

5. Major components of losses on sales of fixed assets, as follows.

	Year ended March 31, 2021 (April 1, 2020 to March 31, 2021) (Unit: JPY thousands)	Year ended March 31, 2022 (April 1, 2021 to March 31, 2022) (Unit: JPY thousands)
Losses on sales of leasehold improvements	—	243
Total	—	243

(Notes to Securities)

Year ended March 31, 2021 (As of March 31, 2021):

As for the investment in affiliated company's securities (JPY 13,171,292 thousand as of March 31, 2021) and equity-method investees' securities (JPY 8,514,412 thousand as of March 31, 2021), there are no market prices of those securities and it is considered extremely difficult to know those fair values based on the market prices, thus, those are omitted.

Year ended March 31, 2022 (As of March 31, 2022):

As for the investment in affiliated company's securities (JPY 16,828,418 thousand as of March 31, 2022) and equity-method investees' securities (JPY 3,554,730 thousand as of March 31, 2022), there are no market prices of those securities and it is considered extremely difficult to know those fair values based on the market prices, thus, those are omitted.

(Notes to Deferred Tax Accounting)

1. Major components of deferred tax assets and liabilities

	Year ended March 31, 2021 (As of March 31, 2021)	Year ended March 31, 2022 (As of March 31, 2022)
	(Unit: JPY thousands)	(Unit: JPY thousands)
<b>(Deferred tax assets)</b>		
Impairment loss on investment securities	100,599	106,395
Impairment loss on investments in affiliated companies	1,007,568	2,299,119
Loss on disposal of telephone rights	47,477	47,477
Impairment loss of telephone rights	19,094	19,094
Accrued directors' and company auditors' retirement benefits	61,738	60,879
Accrued pension and severance cost	1,063,132	1,148,374
Allowance for doubtful accounts	63,065	72,525
Accrued enterprise taxes	208,043	317,081
Deferred revenue	47,084	234,307
Research and development cost denial	190	—
Asset retirement obligations	218,391	229,733
Over depreciation	639,245	690,594
Stock-based compensation	139,006	145,257
Others	571,284	229,733
Subtotal: Deferred tax assets	4,185,916	5,776,832
Valuation allowance	(1,620,416)	(2,929,032)
Total: Deferred tax assets	2,565,500	2,847,800
<b>(Deferred tax liabilities)</b>		
Unrealized gain on other securities	(2,195,991)	(2,642,068)
Asset retirement cost	(112,496)	(106,217)
Customer relationships	(213,819)	(178,787)
Reserve for advanced depreciations of fixed assets	(138,893)	(120,661)
Gain on investment securities	—	(85,143)
Total: Deferred tax liabilities	(2,661,199)	(3,132,876)
Net amount of deferred tax assets (liabilities)	(95,699)	(285,076)

2. Major components in relation to the difference between the statutory effective tax rate and the actual effective tax rate after the application of tax effect accounting

	Year ended March 31, 2021 (As of March 31, 2021)	Year ended March 31, 2022 (As of March 31, 2022)
	(Unit: JPY thousands)	(Unit: JPY thousands)
Statutory effective tax rate	30.6%	30.6%
<b>(Adjustments)</b>		
Entertainment expenses	0.3	0.3
Amortization of goodwill	0.3	0.2
Exclusion of dividend received from gross revenue	(3.4)	(2.4)
Inhabitant tax-per capita	0.2	0.2
Change in valuation allowance	(0.5)	7.2
Tax credits for acceleration of wage increases	(1.7)	—
Other	(0.3)	(0.1)
Actual effective tax rate after adoption of tax effect accounting	25.5%	36.0%

(Notes to Business Mergers and Acquisitions)

Year ended March 31, 2021  
Not applicable.

Year ended March 31, 2022

IJJ acquired all the shares of PTC, which mainly operates systems integration business in Singapore, on April 1, 2021. For detail, please refer to the “6. BUSINESS MERGERS AND ACQUISITIONS” of the notes to consolidated financial statements.

(Notes to Revenue Recognition)

The basic information to understand the revenue is omitted as it is same as that of the note to consolidated financial statements.

(Subsequent Events)

Not applicable.

④ 【Supplemental schedules】 (As of March 31, 2022)

【Statement of property, plant and equipment, etc.】

Asset type	Balance at the beginning of the year (JPY thousands)	Increase during the year (*1) (JPY thousands)	Decrease during the year (*2) (JPY thousands)	Depreciation and amortization during the year (JPY thousands)	Balance at the end of the year (JPY thousands)	Accumulated depreciation and amortization at the end of the year (JPY thousands)	Acquisition cost of fixed assets at the end of the year (JPY thousands)
Property and equipment							
Land	2,055,099	—	—	—	2,055,099	—	2,055,099
Buildings	1,143,162	103,600	—	45,145	1,201,617	290,492	1,492,109
Leasehold improvements	4,210,164	1,159,798	27,522	579,698	4,762,742	2,957,036	7,719,778
Construction other than buildings	1,224,892	128,730	—	91,708	1,261,914	539,921	1,801,835
Data communication equipment and office equipment	2,972,576	1,190,003	51,480	1,274,417	2,836,682	7,709,077	10,545,759
Assets under finance leases	14,446,326	5,529,710	6,930	6,377,393	13,591,713	27,813,775	41,405,488
Construction in process	2,127,725	1,890,423	2,030,920	—	1,987,228	—	1,987,228
Total property and equipment	28,179,944	10,002,264	2,116,852	8,368,361	27,696,995	39,310,301	67,007,296
Intangible assets							
Goodwill	824,277	—	—	144,136	680,141		
Customer relationship	698,754	—	—	114,481	584,273		
Telephone rights	2,241	—	—	—	2,241		
Software	14,528,771	4,489,355	88,241	4,901,317	14,028,568		
Assets under finance leases	365,137	52,459	11,772	159,037	246,787		
Total intangible assets	16,419,180	4,541,814	100,013	5,318,971	15,542,010		

(\*1) The major breakdown of the increase during the year is as follows.

		(JPY thousands)
Buildings	For data centers	103,600
Leasehold improvements	For data centers	1,033,273
Construction other than buildings	For data centers	128,730
Data communication equipment and office equipment	For cloud services	324,729
	For data centers	232,002
	For specific customers	188,401
Assets under finance leases (fixed assets)	For cloud services	1,815,489
	For server-related infrastructure	1,374,696
Construction in process	For data centers	1,473,933
Software	For mobile service back office systems	758,621
	For cloud services	607,483
	For back office or operation systems	486,693

(\*2) The major breakdown of the decrease during the year is as follows.

		(JPY thousands)
Construction in process	For data centers	1,297,917
	For cloud services	584,815

**【Statement of provisions】**

Category	Balance at the beginning of the year (JPY thousands)	Increase during the year (JPY thousands)	Decrease during the year (JPY thousands)	Balance at the end of the year (JPY thousands)
Allowance for doubtful accounts	206,094	90,182	59,266	237,010
Provision for directors' and company auditors' retirement benefit (*)	201,760	—	2,810	198,950

(\*) As for the reasons for recording provisions and calculation standard, please refer "PART 1 Information on the Company, Item5 Financial Status, 2 Non-Consolidated Financial Statements, etc., Notes to Non-Consolidated Financial Statements, 4. Basis for recording allowances, (3) Accrued directors' and company auditors' retirement benefits" in this report.

**(2) 【Details of major assets and liabilities】 (As of March 31, 2022)**

Consolidated financial statements have been prepared, thus details of major assets and liabilities are omitted here.

**(3) 【Others】**

There is nothing to report on this subject.

## Item 6. Stock-Related Administration for the Company

Fiscal Year	From April 1 to March 31
Annual General Meeting of Shareholders	During June
Record Date	March 31
Record Date for Distributions of Surplus	September 30 (Semi-Annual Dividend) March 31 (Annual Dividend)
Number of Shares Constituting One Unit	100 shares
Purchases of Less-than-one-Unit Shares	
Handling Office	(Special account) 4-5 Marunouchi 1-chome, Chiyoda-ku, Tokyo Mitsubishi UFJ Trust and Banking Corporation Securities Agency Division
Transfer Agent	(Special account) 4-5 Marunouchi 1-chome, Chiyoda-ku, Tokyo Mitsubishi UFJ Trust and Banking Corporation
Forwarding Address	—
Purchase Fees	—
Method of Public Notice	IIJ's method of public notice is through electronic disclosure. However, if IIJ cannot use electronic disclosure due to unforeseen circumstances, IIJ will provide public notice through Nihon Keizai Shimbun. IIJ's URL for public notice is <a href="https://www.ij.ad.jp/">https://www.ij.ad.jp/</a>
Special Benefits to Shareholders	Not applicable.

Note: Pursuant to IIJ's Articles of Incorporation, shareholders of IIJ may not exercise rights with respect to shares representing less than one unit other than the following rights:

- (1) The rights set forth in Article 189, Paragraph 2 of the Companies Act
- (2) The right of request pursuant to the stipulations of Article 166, Paragraph 1 of the Companies Act
- (3) The right to receive allocations of offered shares and offered stock acquisition rights in accordance with the number of shares owned by the Shareholder
- (4) Shareholders holding shares amounting to less than one unit have the right to request that the Company sell shares in the amount necessary to achieve one unit

## **Item 7. Reference Information on the Company**

### **1. Information about the Parent Company of the Company**

IIJ has no “parent company” as such term is defined in Article 24, Paragraph 7-1 of the Financial Instruments and Exchange Act of Japan.

### **2. Other Reference Information**

IIJ filed the following materials between the beginning date of this fiscal year (April 1, 2021) and the date of the filing of this Annual Securities Report (June 30, 2022).

- (1) Annual Securities Report, Including Attachments and Confirmation Letter  
Fiscal Year (29th Business Term) (from April 1, 2020 to March 31, 2021)  
Filed with the Director of the Kanto Local Finance Bureau on June 30, 2021
- (2) Internal Control Report, Including Attachments  
Filed with the Director of the Kanto Local Finance Bureau on June 30, 2021
- (3) Quarterly Reports and Confirmation Letters  
First Quarter, 30th Business Term (from April 1, 2021 to June 30, 2021)  
Filed with the Director of the Kanto Local Finance Bureau on August 16, 2021  
Second Quarter, 30th Business Term (from July 1, 2021 to September 30, 2021)  
Filed with the Director of the Kanto Local Finance Bureau on November 15, 2021  
Third Quarter, 30th Business Term (from October 1, 2021 to December 31, 2021)  
Filed with the Director of the Kanto Local Finance Bureau on February 14, 2022
- (4) Extraordinary Reports  
Extraordinary Report Pursuant to Article 19, Paragraph 2, Item 9-2 (resolutions of matters resolved at the General Meeting of Shareholders), of the Cabinet Office Ordinance Concerning Disclosure of Corporate Affairs, etc.  
Filed with the Director of the Kanto Local Finance Bureau on June 30, 2021  
Extraordinary Report Pursuant to Article 19, Paragraph 2, Item 9-2 (resolutions of matters resolved at the General Meeting of Shareholders), of the Cabinet Office Ordinance Concerning Disclosure of Corporate Affairs, etc.  
Filed with the Director of the Kanto Local Finance Bureau on June 29, 2022
- (5) Securities Registration Statement, Including Attachments  
Securities Registration Statement (disposal of treasury stock for restricted stock compensation), including attachments.  
Filed with the Director of the Kanto Local Finance Bureau on May 26, 2022.



**PART 2 Information about Guarantors of the Company**

Not applicable.

## Glossary

1	APNIC	Abbreviation for Asia Pacific Network Information Centre. An organization that manages the allocation and registration of Internet numbering resources such as IP addresses in the Asia Pacific region.
2	ASPIC	ASPIC is a general incorporated association in Japan which provides information, business support, policy support, and other activities related to ASP, SaaS, AI, and IoT cloud services.
3	ATM	Automated Teller Machine (ATM) enables the customers of a financial institution to perform financial transactions, particularly cash withdrawal, without the need for a human cashier, clerk or bank teller.
4	bps	Bps stands for "bit per second" and is a basic unit of data communications. Bps is the number of bits (amount of data) that can be transmitted per second. Other than bps, units such as kbps (1kbps = 1,000bps), Mbps (1Mbps = 1,000 kbps), Gbps (1Gbps = 1,000 Mbps) and Tbps (1Tbps = 1,000Gbps) are often used.
5	B Felt's	B Felt's is a type of Felt's (*) access service providing Internet connectivity over optical fibers
6	CDN	Content Distribution Network (CDN) is an optimized network to distribute contents over the Internet.
7	dix-ie	dix-ie is an abbreviation of Distributed IX in EDO. dix-ie is an Internet exchange point or related project operated by WIDE project. dix-ie is one of the major Internet exchange point in Japan. There are two sites: in Tokyo and Osaka.
8	DNS Server	A Domain Name System (DNS) server is a computer that functions as hierarchical database over Internet. DNS is currently used to match an IP address that points to a location on the network and a domain name that is mainly used for an email address.
9	eSIM	SIM of which users can remotely update its mobile carrier profile
10	FIRST	FIRST is an abbreviation of Forum of Incident Response and Security Team. FIRST is an international confederation of computer incident response teams around the world who cooperatively handle computer security incidents and promote incident prevention programs. FIRST enables its members to more effectively respond to security incidents by providing access to best practices, tools, etc.
11	ICT	Information and Communication Technology (ICT) is a general term of technologies in relation to hardware, software, system and data communication used for information communication by computers.
12	ICT-ISAC	ITC-ISAC is a general incorporated association in Japan established for information sharing and analysis of cyber security in the entire information and telecommunications sector.
13	IETF	Internet Engineering Task Force (IETF) is an organization formed to settle on standardization of technologies used on Internet. The standard specifications settled on are published as Request For Comment (RFC) and others. A subordinate organization of ISOC.
14	IJG Infrastructure P2	IJG Infrastructure P2 is a next-generation cloud service which is provided as a new service platform. Conventional cloud services offer a public cloud for a large number of non-specific users and a separate private cloud for specific users. IJG Infrastructure P2 offers a public cloud with high processing performance and a reliable private cloud, which enables users to select the optimal combination.
15	IJG Infrastructure P2 Gen.2	A Cloud service launched by the Company from October 1, 2021. The service allows smooth Cloud migration from on-premise (*) by incorporating usefulness of both Private Cloud and Public Cloud.
16	IJG C-SOC Service	A service that constructs dedicated analysis platform, monitors security incidents 24 hours 365 days at Security Operation Center (SOC), notify problems as alerts and/or provide log data, and report system status.
17	IJG Mobile Access Service Type I	The first full MVNO service utilizing 3G/LTE network in Japan. This service will both provide a variety of plans that fit different types of usage for corporate customers and achieve more efficient communications costs for specific IoT applications.
18	IoT	Internet of Things (IoT) enables not only physical objects but also any "things" connected to network to exchange information automatically.
19	IP	Internet Protocol (IP) is the protocol that is used on the Internet. IP is a type of packet switching that transmits telecommunications data by a unit called "a packet" and an IP address is allocated to equipment to point to a location. IP became one of the most popular protocols as the Internet spread.
20	IPv6	Internet Protocol version 6 (IPv6) was planned as a new <u>protocol</u> to take the place of Internet Protocol version 4 (IPv4) because the Internet's rapid growth led to an <u>IP address</u> shortage. IPv6 was planned as a new protocol to deal with the problem of a shortage in IP addresses was raised as Internet rapidly spreads, while Internet Protocol version 4 (IPv4) is currently used on the Internet. IPv6 has vast address fields, enhanced security, increased speeds and advanced functions.
21	IP Address	An IP Address is a number allocated to recognize individual equipment on an <u>IP</u> network. An IP address is used as a source and destination when data communication is made. The length of an IP address becomes 128 bit for IPv6, which is 4 times greater than the 32 bits for IPv4.
22	IP Service	IJG's dedicated-type Internet connectivity services, mainly used by corporate users.
23	ISMAP	Abbreviation for Information system Security Management and Assessment Program, a system for pre-evaluating and registering cloud services that meet the security requirements of the Japanese government.
24	ISOC	ISOC is an abbreviation for Internet Society. ISOC was established as an international nonprofit organization to provide leadership in Internet-related standards, education, policy and etc.
25	ITU	International Telecommunication Union (ITU) is a specialized agency of the United Nations that is responsible for issues that concern information and communication technologies.
26	ITU-T	ITU-T is an ITU organization and organizes major events for the world's information and communication technologies community.
27	JANOG	Japan Network Operators' Group (JANOG) is a non-profit voluntary network operators group for network engineers in Japan. It's an operational and technical community to discuss technologies and operational practices around the Internet.
28	JPNAP	Japan Network Access Point (JPNAP) is an Internet Exchange (IX) operated by Internet Multifed Co., and is one of the major IXs in Japan. JPNAP is located in Tokyo and Osaka.
29	JPNIC	Abbreviation for Japan Network Information Center. An organization that manages the allocation and registration of Internet numbering resources such as IP addresses in Japan.
30	LAN	Local Area Network (LAN) is a network connecting computers and other equipment in a relatively narrow area, such as the same fields and the same building. A broader network is called Wide Area Network (WAN).
31	LTE	Long Term Evolution (LTE) is a standard for wireless broadband communication for mobile devices.
32	MVNO	Mobile Virtual Network Operator (MVNO) is a company that provides mobile phone services by using other companies' mobile infrastructure.
33	MVNE	Mobile Virtual Network Enabler (MVNE) is a company that provides MVNOs for mobile infrastructure and related services to enable their MVNO businesses.
34	NOC	Network Operation Center (NOC) is a center used for operating and monitoring networks. Network operation center may also mean Point of Presence (POP).

35	OEM	Original Equipment Manufacturing (OEM) refers to companies that manufacture products under the brand of other companies and is also used as one of the service provisioning methods.
36	PoC	Proof of Concept (PoC) is a demonstration for the purpose of verifying that certain concepts or theories have the potential for real-world application.
37	SEIL	SEIL Management Framework (SMF)* is a framework to centrally manage network connections and other functions and a service to provide the functions on SEIL, IJ's originally developed routers and other network equipment. SMF enables connections to the Internet by simply connecting routers to telecommunications lines without complicated configurations.
38	SIM Card	Subscriber Identity Module (SIM) Card is an integrated circuit card to identify subscribers on mobile telephony devices.
39	SMF	SEIL Management Framework (SMF) is a framework to centrally manage network connections and other functions and a service to provide the functions on SEIL, IJ's originally developed routers and other network equipment. SMF enables connections to the Internet by simply connecting routers to telecommunications lines without complicated configurations.
40	VPN	Virtual Private Network (VPN) is a technology to provide a virtually closed network, such as a corporate intranet over the open network Internet with encryption technology and other security measures.
41	WIDE project	The WIDE (Widely Integrated Distributed Environment) project is an Internet project in Japan, founded in 1988. The WIDE project aims to integrate academia and industry in a single group that overcomes lines between organizations as an autonomous force utilizing new technologies for a better society.
42	WAN	Wide Area Network (WAN) is a telecommunications or computer network for data communications, with leased circuits or other types of network services, that extends over a large geographical distance. Compared to Local Area Network (LAN), WAN extends over a larger geographical distance.
43	Access Circuit	Access circuit is a telecommunications circuit to connect between facilities of telecommunications carriers and subscribers.
44	Application Service Provider	Application Service Provider (ASP) is a company or a service that provides business applications to customers over Internet.
45	Internet Service Provider	Internet Service Provider (ISP) is a company that provides Internet connectivity, web hosting and other services.
46	Intranet	Intranet is a network built within an organization with Internet technology. Intranet is widely used in enterprises and governmental organizations, because it can be used in the same way as Internet and it can be built for a relatively low price with popular technology.
47	Open Source	Open source is one of various means of licensing software. Open source is defined by an organization named Open Source Initiative (OSI), an organization that promotes open source, and is defined as source code for computer programs that is public and is freely allowed to be re-distributed without worry of copyright or patent infringement.
48	On-premis	It is a way of managing IT assets such as servers and software by locating them within enterprises facilities and operating them.
49	On-line Securities Trading Company	An on-line securities trading company is a company that conducts securities trading over Internet. There are companies that conduct securities trading businesses solely over Internet.
50	Inexpensive data communication and voice services through SIM cards	Inexpensive data communication and voice services through SIM cards are mainly provided by MVNO. Normally, charge for use of the service is lower than major carriers' charge as there are some restrictions such as upper limits of communication traffic usage.
51	GigaPlans	GigaPlans is a new consumer mobile service plans, which the Company has started providing from April 1, 2021.
52	Cloud Computing	Cloud computing is the on-demand delivery of computer or storage device functions and processing ability, software, data and etc. through the Internet.
53	Cyber-attacks	Cyber-attacks is the practice of engaging in ill-intentioned activities such as gaining unauthorized access to computer systems using security holes, and stealing and altering data and computer programs.
54	Wide-area Ethernet	Wide-area Ethernet is a technology or service to deliver WAN service using Ethernet connectivity.
55	Binding Corporate Rules (BCR)	BCR establishes the policy for protecting personal data obtained from the European Economic Area (EEA) and the rules for sharing such personal data with group companies outside the EEA in accordance with the EU's personal data protection law, the General Data Protection Regulation (GDPR). The approval of the BCR by the European Data Protection Authority serves as confirmation of compliance with EU data protection law.
56	Co-location	It means to lend a space to locate servers and other network equipment owned by a client in a third party's data centers.
57	Container-based modular data center	A data center utilizing container-modules with outside-air conditioning systems. There are advantages such as reduction in construction period, cost, scalability, dispersion of risk and space and energy savings compared to incumbent building-type data centers.
58	Content	Content stands for information that is found on the web, such as text, music and videos.
59	Server	Server is a computer system or program to provide services, such as email and web services to other computers and their users.
60	Service Adapter	Service Adapter is a generic term for network equipment with SMF, which enables connections to the Internet by simply connecting routers to telecommunications lines without complicated configurations.
61	Service Level Agreement	Service Level Agreement (SLA) is an agreement to show objective figures to evaluate service quality and to reimburse service charges when the level of service is under the defined service quality. IJ adapts Service Level Agreements to Internet connectivity services and sets objective figures for availability, network latency and others.
62	Systems Integration	Systems Integration (SI) is to meet customer needs by designing, constructing and operating information systems suitable to customer needs.
63	Systems Integrator	Systems Integrator is a company that provides systems integration to end customers.
64	System modules-based construction method	Construction method systematizing the overall building production by standardizing the components used in the buildings' construction. This allows shorter construction times, cost saving, and flexible scalability while maintaining quality.
65	Security	Security stands for measures that are taken to keep networks, computers, and other such items safe. On a network, this could include installing firewalls to protect internal information systems from broader Internet users.
66	Security Operation Center	Security Operation Center (SOC) is an organization in charge of monitoring network and equipment to detect and analyze network attacks and suspicious activities and implement counter attacks.
67	Security policy	Security policy is generally made to summarize policies related to information security. Security policy usually entails rules for important policies related to information security, including management policy on information assets such as personal information and management policy on risks such as troubles, and rules detailing procedures for maintaining security. Security policy is the most basic document related to information security measures.
68	Interconnectivity charge	Cost of connection with other network operators. As for mobile services, interconnectivity charge refers to the unit charge for interconnectivity data communications charge between mobile carriers such as NTT DoCoMo and MVNO such as IJ. The unit price is per Mbps.

69	Internet eXchange	Internet eXchange (IX) is a point at which ISPs exchange Internet traffic. IX was started to be used as a place for ISPs to connect to each other easily, as many ISPs appeared along with the expansion of Internet and interconnectivity among ISPs became complicated.
70	Chip SIM	Chip SIM is a small-sized SIM card with the features of corresponding to a wide range of temperature environments, vibration resistance, corrosion resistance etc.
71	Telecommunications Carrier	A telecommunications carrier is a company that provides telecommunications services by installing telecommunications equipment such as access circuits and telephone switch boards.
72	Digital currency	The general term for a variety of virtual currencies such as bitcoin and digital currency pegged to the Japanese yen which some banks are considering to issue.
73	Digital Currency Forum	A forum facilitated by DeCurret DCP Inc., a subsidiary of DeCurret Holdings, Inc., to discuss practicality of digital currency in Japan.
74	Data Center	A data center is a facility built to house computer systems. Data centers usually have facilities for computer systems, such as racks, electric facilities and air conditioning facilities, facilities that help recover from disasters such as earthquakes and power outages, and security facilities such as access control. There are Internet Data Centers (IDC) to provide Internet connectivity in data centers.
75	Telecommunications operator	A telecommunications operator is a company, such as a telecommunications carrier or ISP, that provides telecommunications services defined in the Telecommunications Business Act in Japan.
76	Traffic	Traffic is a flow of data transmitted over a network, or the amount of data transmitted.
77	Network System	Network systems are computer systems connected by networks, consisting of routers, telecommunications circuits, servers and others. It is common that network systems provide functions to use applications over an intranet and Internet.
78	Backbone	Backbone is the primary part of the network. For ISPs, the backbone is the main network connecting NOC, POP and access points over high-speed circuits.
79	Backbone router	A backbone router is a router installed at POP to construct a backbone. A backbone router is capable of connecting high-speed telecommunications circuits such as several Gbps as the circuits are used for backbone.
80	Public Cloud	Cloud computing that is offered to unspecified large number of user. ICT resources such as servers, storage and software are offered through network as service.
81	Peering	Point Of Presence (POP) is a place prepared by an ISP to connect its users to the Internet. In POP, backbone routers to be connected to the Internet backbone and routers to accommodate connectivity from users are installed.
82	Private Cloud	Cloud computing constructed mainly for enterprises and others to use for their in-house use.
83	Full-MVNO	Unlike conventional MVNO (Mobile Virtual Network Operator), full-MVNO operates an in-house HLR/HSS (databases for managing SIM cards), thereby making it possible for such providers to procure and issue their own SIM cards and design their services with the high degree of freedom. For example, in the IoT field, where future developments are expected, Full-MVNO providers expect to be able to offer embedded SIMs as well as develop services that they can freely control in terms of the management of charges and activation.
84	Flet's	Flet's is the name used for various services using telecommunications circuits such as optical fibers and ADSL, provided by Nippon Telegraph and Telephone East and West Corporation. Flet's includes access services to provide Internet connectivity tying up ISPs and application services such as content distribution and VPN services.
85	Broadband	Broadband is a service realized by expansion of high-speed access networks. Broadband also provides full-time connectivity.
86	Protocol	Protocol is to define procedures and form data required for communication in advance.
87	Hosting Services	Hosting services are services that provide a server environment for corporations and individuals who use the Internet.
88	American Depositary Receipt (ADR)	American Depositary Receipt (ADR) is a negotiable security that represents securities of a foreign company that trades in the U.S. financial markets.
89	Portal Site	Portal site is a site that the owner positions as an entrance to other sites on Internet.
90	Multi-cloud	Multi-cloud means using multiple cloud services from multiple different cloud service providers, such as Amazon Web Services, Microsoft Azure and etc.
91	Spam mail	Spam is unsolicited email. Users typically do not want to receive spam, such as advertisement emails sent without permission and emails sent for fraud.
92	Mobile-related services	Mobile-related services refer to IJ Mobile Services, which are enterprise IoT usages and IJ Mobile MVNO Platform Services, and IJmio Mobile Services.
93	Remote access	By using Internet and others, access corporate intranet and/or computers from outside of office, remotely.
94	Router	A router is a physical networking device or virtual networking appliance that forwards data between two or more packet-switched computer networks.
95	Local 5G	5G network which can be used privately for specific areas and/or location, accordingly to needs of areas or industry. Local 5G requires infrastructure such as wireless network or base station.

## **Independent Auditor's Report**

To the Board of Directors of Internet Initiative Japan Inc.:

KPMG AZSA LLC  
Tokyo Office

Hidetoshi Fukuda  
Designated Limited Liability Partner  
Engagement Partner  
Certified Public Accountant

Yusuke Matsumoto  
Designated Limited Liability Partner  
Engagement Partner  
Certified Public Accountant

### **Report on the Audit of the Consolidated Financial Statements**

#### **Opinion**

We have audited the accompanying consolidated financial statements of Internet Initiative Japan Inc. (“the Company”) and its consolidated subsidiaries (collectively referred to as “the Group”), which comprise the consolidated statement of financial position as at March 31, 2022, and the consolidated statements of profit or loss and other comprehensive income, changes in shareholders’ equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2022, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

#### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Reasonableness of the estimated total cost related to revenue recognition for systems integration services	
The key audit matter	How the matter was addressed in our audit
<p>As described in Note to the consolidated financial statements 3. SIGNIFICANT ACCOUNTING POLICIES (13) Revenue of Internet Initiative Japan Inc. (hereinafter, the “Company”) and its consolidated subsidiaries, revenue from systems integration services was recognized based on the progress toward satisfaction of performance obligations, as the performance obligations of these services are satisfied over a certain period of time.</p> <p>Of revenues recognized for the current fiscal year, revenue from systems integration services recognized based on the progress amounted to ¥29,601,576 thousand, representing approximately 13.1% of total revenues in the consolidated financial statements.</p> <p>The progress of the systems integration services is measured using the input method (the cost-to-cost method), and the estimated total cost that underlies the input method includes the estimates of equipment purchase, outsourcing expenses, and work hours.</p> <p>In the systems integration services, design and development of a network system and consultation are provided upon customers’ demand. Therefore, each service is highly unique, and unexpected work hours may be required due to system malfunction and specification changes.</p> <p>Accordingly, the estimate of work hours included in the estimated total cost that underlies the input method particularly involves a high degree of uncertainty, and management’s judgment thereon has a significant effect on the amount of revenue from the systems integration services recognized based on the progress.</p> <p>We, therefore, determined that our assessment of the reasonableness of the Company’s estimate of total cost related to revenue recognition of the systems integration services based on the progress was one of the most significant matters in our audit of the consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.</p>	<p>The primary procedures we performed to assess the reasonableness of the estimated total cost related to the revenue from the systems integration services recognized based on the progress included the following:</p> <p><b>(1) Internal control testing</b></p> <p>We tested the design and operating effectiveness of certain of the Company’s internal controls relevant to estimating the total cost of systems integration services, with a particular focus on the following:</p> <ul style="list-style-type: none"> <li>● controls to ensure the reasonableness of the estimate of work hours; and</li> <li>● controls designed to reflect the effect from system malfunction and specification changes in the estimated total cost in a timely and appropriate manner.</li> </ul> <p><b>(2) Assessment of the reasonableness of the estimated total cost</b></p> <p>The primary procedures we performed to assess whether the Company’s estimate of the work hours included in the total cost of systems integration services was reasonable included the following:</p> <ul style="list-style-type: none"> <li>● assessed the accuracy of the estimate of work hours for the systems integration services completed in the current fiscal year by comparing the estimated total work hours as at the end of the previous fiscal year with the actual work hours;</li> <li>● for the systems integration services selected in view of the amount of orders received and the progress toward completion, inquired of the personnel responsible for projects about the basis for the estimate of work hours, and evaluated the consistency between the percentage of the actual work hours through the end of the current fiscal year against the estimated total work hours and the progress indicated in work process charts; and</li> </ul> <p>for the systems integration services whose estimated work hours by the end of the current year deviated from the actual work hours to a certain degree, inquired of the personnel responsible for projects about causes of the deviation. Then we assessed whether the effect from the deviation was appropriately reflected in the estimate of the work hours for the subsequent fiscal years by inspecting the most recent documents on accumulated costs.</p>

## **Other Information**

The other information comprises the information included in the Annual Securities Report, but does not include the consolidated financial statements, the financial statements, and our auditor's reports thereon. Management is responsible for the preparation and presentation of the other information. Corporate auditors and the board of corporate auditors are responsible for overseeing the directors' performance of their duties with regard to the design, implementation and maintenance of the reporting process for the other information.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## **Responsibilities of Management and Corporate Auditors and the Board of Corporate Auditors for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with IFRS and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Corporate auditors and the board of corporate auditors are responsible for overseeing the directors' performance of their duties with regard to the design, implementation and maintenance of the Group's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of our audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, while the objective of the audit is not to express an opinion on the effectiveness of the Group's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the presentation and disclosures in the consolidated financial statements are in accordance with IFRS, the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with corporate auditors and the board of corporate auditors regarding, among other matters, the planned scope and timing of the audit, significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide corporate auditors and the board of corporate auditors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with corporate auditors and the board of corporate auditors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor’s report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## **Report on the Audit of the Internal Control Report**

### **Opinion**

We also have audited the accompanying internal control report of Internet Initiative Japan Inc. (“the Company”) and its consolidated subsidiaries (collectively referred to as “the Group”) as at March 31, 2022.

In our opinion, the accompanying internal control report, which states that the internal control over financial reporting was effective as at March 31, 2022, presents fairly, in all material respects, the results of the assessments of internal control over financial reporting in accordance with assessment standards for internal control over financial reporting generally accepted in Japan.

### **Basis for Opinion**

We conducted our audit of the internal control report in accordance with auditing standards for internal control over financial reporting generally accepted in Japan. Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Internal Control Report* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the internal control report in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and



appropriate to provide a basis for our opinion.

### **Responsibilities of Management and Corporate Auditors and the Board of Corporate Auditors for the Internal Control Report**

Management is responsible for the design and operation of internal control over financial reporting and the preparation and fair presentation of the internal control report in accordance with assessment standards for internal control over financial reporting generally accepted in Japan.

Corporate auditors and the board of corporate auditors are responsible for overseeing and examining the design and operation of internal control over financial reporting.

Internal control over financial reporting may not completely prevent or detect financial statement misstatements.

### **Auditor's Responsibilities for the Audit of the Internal Control Report**

Our objectives are to obtain reasonable assurance about whether the internal control report is free from material misstatement based on our audit of the internal control report and to issue an auditor's report that includes our opinion.

As part of our audit in accordance with auditing standards for internal control over financial reporting generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Perform procedures to obtain audit evidence about the results of the assessments of internal control over financial reporting in the internal control report. The procedures for the audit of the internal control report are selected and performed, depending on the auditor's judgment, based on significance of effect on the reliability of financial reporting.
- Evaluate the overall presentation of the internal control report, including the appropriateness of the scope, procedures and results of the assessments that management presents.
- Obtain sufficient appropriate audit evidence about the results of the assessments of internal control over financial reporting in the internal control report. We are responsible for the direction, supervision and performance of the audit of the internal control report. We remain solely responsible for our audit opinion.

We communicate with corporate auditors and the board of corporate auditors regarding, among other matters, the planned scope and timing of our audit of the internal control report, the results thereof, material weaknesses in internal control identified during our audit of internal control report, and those that were remediated.

We also provide corporate auditors and the board of corporate auditors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

### **Interest required to be disclosed by the Certified Public Accountants Act of Japan**

We do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan

## **Independent Auditor's Report**

June 30, 2022

To the Board of Directors of Internet Initiative Japan Inc.:

KPMG AZSA LLC  
Tokyo Office

Hidetoshi Fukuda  
Designated Limited Liability Partner  
Engagement Partner  
Certified Public Accountant

Yusuke Matsumoto  
Designated Limited Liability Partner  
Engagement Partner  
Certified Public Accountant

### **Opinion**

We have audited the non-consolidated financial statements of Internet Initiative Japan Inc. (“the Company”), which comprise the balance sheet as at March 31, 2022, the statements of income, the statement of changes in net assets for the year then ended and notes, comprising a summary of significant accounting policies and other explanatory information.

In our opinion, the non-consolidated financial statements present fairly, in all material respects, the financial position of the Company as at March 31, 2022, and its financial performance for the year then ended in accordance with accounting principles generally accepted in Japan.

### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

<b>Reasonableness of the estimated total cost related to revenue recognition for systems integration services</b>	
<b>The key audit matter</b>	<b>How the matter was addressed in our audit</b>
<p>As described in Note to the non-consolidated financial statements (Significant accounting policies) 5. Basis for recording sales and costs of Internet Initiative Japan Inc. (hereinafter, the “Company”), revenue from systems integration services was recognized based on the progress toward satisfaction of performance obligations, as the performance obligations of these services are satisfied over a certain period of time.</p> <p>Of revenues recognized for the current fiscal year, revenue from systems integration services recognized based on the progress amounted to ¥19,580,635 thousand, representing approximately 10.3% of total revenues.</p> <p>The progress of systems integration services is measured using the input method (the cost-to-cost method) based on the cost incurred, and the estimated total cost that underlies the input method includes the estimates of equipment purchase, outsourcing expenses, and work hours.</p> <p>In the systems integration services, design and development of a network system and consultation are provided upon customers’ demand. Therefore, each service is highly unique, and unexpected work hours may be required due to system malfunction and specification changes. Accordingly, the estimate of work hours included in the estimated total cost that underlies the input method particularly involves a high degree of uncertainty, and management’s judgment thereon has a significant effect on the amount of revenue from the systems integration services recognized based on the progress.</p> <p>We, therefore, determined that our assessment of the reasonableness of the Company’s estimate of total cost related to revenue from systems integration services recognized based on the progress was one of the most significant matters in our audit of the non-consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.</p>	<p>In our auditor’s report on the consolidated financial statements, we have described our audit responses to the key audit matter, “Reasonableness of the estimated total cost related to revenue recognition for systems integration services.”</p> <p>Since our audit responses in the audit of the non-consolidated financial statements of the Company were substantially the same as those in our audit of the consolidated financial statements, no further description is provided in this section.</p>

<b>Reasonableness of the judgment concerning recognition of losses on valuation of shares of affiliated companies</b>	
<b>The key audit matter</b>	<b>How the matter was addressed in our audit</b>
<p>In the non-consolidated statement of income of Internet Initiative Japan Inc. (hereinafter, the “Company”) for the year ended March 31, 2022, losses on valuation of shares of affiliated companies of ¥4,964,886 thousand were recognized. As described in Notes to Accounting Estimates and Judgements 3. Subsequent measurement of investment in affiliated companies, of this amount, losses on valuation of the investments in DeCurret Holdings, Inc. (hereinafter, “DeCurret Holdings”) were ¥4,953,816 thousand.</p> <p>If the value in substance of shares for which there is no readily available market information has declined by approximately 50% or more compared to the acquisition cost, the carrying amount of these shares should be reduced accordingly and the valuation difference should be recognized as a loss in the current fiscal year, unless the recovery within approximately five years is supported by sufficient evidence.</p> <p>In evaluating the shares of DeCurret Holdings, the Company measured the value in substance at the value that reflected its excess earnings potential. DeCurret Holdings and its subsidiaries (hereinafter, the “DeCurret Group”), which had been operating the crypto asset business and the digital currency business, revised their business plan, as they sold their crypto asset business in the current fiscal year. As a result, it became necessary to determine whether there was any impairment of excess earnings potential, and the Company assessed it by calculating the net present value of the discounted future cash flows reflecting a certain degree of uncertainty, based on the business plan of the DeCurret Group. As a result, the value in substance declined by 50% or more compared to the acquisition cost, and the Company recognized losses on valuation of shares of affiliated companies in the current fiscal year.</p> <p>The business plan assumed a sales increase by the start of the services of the digital currency business, as well as an increase in digital currency users after the start of the services. However, as the digital currency business is a new area for companies in Japan, the assumed start of the services and increase in users after the start of the services involved a high degree of uncertainty. Accordingly, the Company management’s judgment thereon had a significant effect on the calculation of the value in substance.</p>	<p>The primary procedures we performed to assess the appropriateness of the judgment concerning recognition of losses on valuation of the shares of DeCurret Holdings included the following:</p> <p><b>(1) Internal control testing</b></p> <p>We tested the design and operating effectiveness of certain of the Company’s internal controls relevant to valuation of the shares of affiliated companies, with a particular focus on the following;</p> <ul style="list-style-type: none"> <li>● controls to assess the reliability of the business plan developed by management of DeCurret Group, which assumed that the services of the digital currency business would start and the users would increase; and</li> <li>● controls to estimate discount rates</li> </ul> <p><b>(2) Assessment of the reasonableness of the value in substance</b></p> <p>In order to assess the appropriateness of key assumptions adopted in preparing the business plan of DeCurret Holdings, which was used as the basis for calculating the value in substance of the shares of DeCurret Holdings, we:</p> <ul style="list-style-type: none"> <li>● assessed the progress of the development of the services of the digital currency business by obtaining the development plan prepared by the DeCurret Group and inquiring of management of the DeCurret Group about the progress;</li> <li>● assessed the consistency of the projection of an increase in digital currency users with available external data;</li> <li>● assessed the evaluation of the expected revenue increase based on the start of the services and the increase in users after the start of the services, which was made by the Company management by reflecting a certain degree of uncertainty; and</li> </ul> <p>engaged a valuation specialist within our domestic network firms to assist our assessment of the appropriateness of the model used to estimate the discount rate.</p>

<p>In addition, selecting appropriate models and input data for estimating the discount rate used to calculate the value in substance requires a high degree of expertise in valuation.</p> <p>We, therefore, determined that our assessment of the appropriateness of the judgment concerning recognition of losses on valuation of shares of affiliated companies was one of the most significant matters in our audit of the non-consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.</p>	
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### **Other Information**

The other information comprises the information included in the Annual Securities Report, but does not include the financial statements and our auditor's report thereon. Management is responsible for the preparation and presentation of the other information. Corporate auditors and the board of corporate auditors are responsible for overseeing the directors' performance of their duties with regard to the design, implementation and maintenance of the reporting process for the other information.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Responsibilities of Management and Corporate Auditors and the Board of Corporate Auditors for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan.

Corporate auditors and the board of corporate auditors are responsible for overseeing the directors' performance of their duties with regard to the design, implementation and maintenance of the Company's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of our audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, while the objective of the audit is not to express an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate whether the presentation and disclosures in the financial statements are in accordance with accounting standards generally accepted in Japan, the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with corporate auditors and the board of corporate auditors regarding, among other matters, the planned scope and timing of the audit, significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide corporate auditors and the board of corporate auditors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with corporate auditors and the board of corporate auditors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **Interest required to be disclosed by the Certified Public Accountants Act of Japan**

We do not have any interest in the Company which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

**Notes to the Reader of Translated Independent Auditor's Report:**

The Independent Auditor's Reports herein are the English translation of the Independent Auditor's Reports on the consolidated financial statements and internal control over financial reporting and on the non-consolidated financial statements as required by the Financial Instruments and Exchange Act of Japan.

The original copies issued in Japanese are kept separately by the Company and KPMG AZSA LLC.

## **Management's Report on Internal Control over Financial Reporting (Translation)**

### **1. Matters Relating to the Basic Framework for Internal Control over Financial Reporting**

Eijiro Katsu, President and Representative Director, and Akihisa Watai, Senior Managing Director and Chief Financial Officer, are responsible for designing and operating effective internal control over financial reporting of Internet Initiative Japan Inc. and its subsidiaries (collectively, the "Company"), and have designed and operated internal control over financial reporting of the consolidated financial statements in accordance with the basic framework for internal control set forth in "The Standards and Practice Standards for Management Assessment and Audit of Internal Control Over Financial Reporting" published by the Business Accounting Council. The internal control is designed to achieve its objectives to the extent reasonable through the effective function and combination of its basic elements. Therefore, there is a possibility that misstatements may not be completely prevented or detected by internal control over financial reporting.

### **2. Matters Relating to Scope of Assessment, the Assessment Date, and Assessment Procedures**

The assessment of internal control over financial reporting was performed as of March 31, 2022, which is the end of this fiscal year. The assessment was performed in accordance with assessment standards for internal control over financial reporting generally accepted in Japan. In making this assessment, we evaluated internal controls which may have a material effect on the entire financial reporting on a consolidation basis ("company-level controls") and based on the result of this assessment, we appropriately selected business processes to be tested. We analyzed these selected business processes, identified key controls that may have a material impact on the reliability of the Company's financial reporting, and assessed the design and operation of these key controls. These procedures have allowed us to evaluate the effectiveness of our internal control.

We determined the required scope of assessment of internal control over financial reporting for Internet Initiative Japan Inc., as well as its subsidiaries and equity-method investees, from the perspective of materiality that may affect the reliability of our financial reporting. This materiality that may affect the reliability of financial reporting is determined taking into account the materiality of quantitative and qualitative impacts. We confirmed that we had reasonably determined the scope of assessment of internal controls over business processes in light of the results of assessment of company-level controls conducted for Internet Initiative Japan Inc., as well as its subsidiaries and equity-method investees. We did not include those subsidiaries and equity-method investees which do not have any quantitatively or qualitatively material impact on the consolidated financial statements in the scope of assessment of company-level controls.

Regarding the scope of assessment of internal control over business processes, we selected business units to be tested, and the business units whose combined revenues reached approximately two-thirds of total consolidated revenues were selected as significant business units.

At the selected significant business units, we included, in the scope of assessment, those business processes leading to "revenue", "trade receivables", "contract assets" and "inventories" as significant accounts that may have a material impact on the business objectives of the Company.

Further, we added certain business processes included in business units other than the significant business units to our scope of assessment, as the business processes have greater materiality considering their impact on the financial reporting, those business processes relating to a greater likelihood of material misstatements and significant accounts involving estimates and management's judgment, and those business processes relating to businesses or operations dealing with high-risk transactions.

### **3. Matters Related to the Results of the Assessment**

As a result of the assessment above, Eijiro Katsu, President and Representative Director, and Akihisa Watai, Senior Managing Director and Chief Financial Officer concluded that our internal control over financial reporting was effective as of March 31, 2022.

### **4. Supplementary Matters**

Not applicable.

### **5. Special Information**

Not applicable.



## **Confirmation Letter (Translation)**

### **1. Matters Related to Adequacy of Statements Contained in the Annual Securities Report**

Eijiro Katsu, President and Representative Director, and Akihisa Watai, Senior Managing Director and Chief Financial Officer, are confirmed that statements contained in the Annual Securities Report for the 30th business term (from April 1, 2021 to March 31, 2022) were adequate in all material respects under the Financial Instruments and Exchange Act and related laws and regulations..

### **2. Special Notes**

Not applicable.